

Template: Specific Conditions (part I)	Norwegian NGOs Grant Management Regime I ADAPTED FOR ASP 23/3/20 – Covid19 JUR/AMOR	Revision no.: Date:	3 21.10.2019 –
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GRANT AGREEMENT

between

The Norwegian Agency for Development Cooperation

and

Right to Play Norway

regarding

GLO-3395, QZA-19/0253

Enhancing Quality and Inclusive Education (EQIE)

and

Play for the Enhancement of Quality of Education, Mali

PART I: SPECIFIC CONDITIONS

PART II: GENERAL CONDITIONS

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ANNEX A: BUDGET - EQIE

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PART I: SPECIFIC CONDITIONS

This grant agreement (the Agreement) has been entered into between:

- (1) The Norwegian Agency for Development Cooperation (Norad), represented by the Department for Civil Society and Private Sector, and
 - (2) Right to Play, a foundation duly established in Norway under registration number 980 453 154 (the Grant Recipient),
- jointly referred to as the Parties.

1 SCOPE AND BACKGROUND

- 1.1 The Grant Recipient has submitted an application to Norad dated 01.10.2019 regarding financial support to the programme titled GLO-3395, QZA-19/0253, Enhancing Quality and Inclusive Education (EQIE) (the Project), which includes the programme titled GLO-3395 QZA-15/0469 Addendum 1. The estimated costs of the Project are indicated in the budgets attached as Annex A and Annex B to this Agreement.
- 1.2 Norad has decided to award a grant to be used exclusively for the implementation of the Project (the Grant). The Parties expect the Project to be implemented during the period from 01.01.2020 to 31.12.2024 (the Support Period). The support period for the project stream “Play for the Enhancement of Quality of Education, Mali” which continues from the Agreement QZA-15/0469 shall be limited to 31.12.2021.
- 1.3 The Parties have agreed to enter into an Agreement, consisting of this part I; Specific Conditions, part II; General Conditions, and part III; Procurement Provisions, all of which form an integral part of this Agreement. In the event of discrepancies between the Specific Conditions and the General Conditions or Procurement Provisions, the Specific Conditions shall prevail.
- 1.4 This agreement includes a continuation of the agreement QZA-15/0469 Addendum 1 “Play for the Enhancement of Quality of Education, Mali” for the period 2017-2021. The estimated cost for this project stream for the whole period 2017-2021 is indicated in the budget attached as Annex B to this Agreement.

2 OBJECTIVES OF THE PROJECT

- 2.1 The expected results of the Project are as follows:

The Project’s planned effect(s) on society are (Impact):

Boys and girls, including children with disabilities, in target educational institutions have improved holistic learning.

The expected effects for the target group of the Project are (Outcome).

Increased integration by use of child-centred, play-based and active learning methodologies to enhance children's reading skills in target educational institutions.

Increased retention of out-of-school girls and children with disabilities.

- 2.2 The results frameworks are included as Annex C and Annex D to this Agreement, where Annex D is a continuation of the results framework for the project stream "Play for the Enhancement of Quality of Education, Mali". The Grant Recipient shall submit a revised Annex C results framework for approval within 01.10.2020. The revised results framework shall include baseline values and targets where these are missing. Disaggregation on disability and gender shall also be included in the revised framework where relevant.

3 IMPLEMENTATION OF THE PROJECT

- 3.1 The Project shall be implemented in accordance with the Agreement, including all annexes, and the latest approved Application, including implementation plan and budget as well as any later amendments to the above documents which are approved by Norad. Due to the extraordinary situation created by the Covid-19 outbreak, an updated implementation plan and budget covering the year 2020 shall be submitted to Norad by 1 August 2020. The implementation plan and budget shall include the content listed in article 1 of the General Conditions. The Civil Society and the Private Sector Department's standard formats shall be used.
- 3.2 During the implementation of the Project, the Grant Recipient shall exercise the necessary diligence, efficiency and transparency in line with sound financial management and best practise principles.
- 3.3 The Grant Recipient shall continuously identify, assess and mitigate any relevant risks associated with the implementation of the Project. The risk of any potential negative effects of the Project in the following cases (Cross-Cutting Issues) shall always be included in the risk management of the Project:
- anti-corruption
 - climate and environment,
 - women's rights and gender equality, and
 - human rights (with a particular focus on participation, accountability and non-discrimination)
- 3.4 The Grant Recipient shall immediately inform Norad of any circumstances likely to hamper or delay the successful implementation of the Project.

4 THE GRANT

- 4.1 The Grant shall amount to maximum NOK 182 825 389 (Norwegian Kroner one hundred eighty two million eight hundred and twenty five thousand three hundred and eighty nine). This includes NOK 15 075 389 (Norwegian kroner fifteen million seventy five thousand three hundred eighty nine) which is transferred from the previous agreement QZA 15/0469 and shall be allocated for the continuation of the support for "Play for the Enhancement of Quality of Education, Mali"
- 4.2 Disbursement after the current calendar year is subject to Norwegian Parliamentary appropriations.

The tentative, annual distribution of the Grant will be as follows:

2020: NOK 33 550 000 and NOK 7 426 300 for «Play for the Enhancement of Quality of Education, Mali»
2021: NOK 33 550 000 and NOK 7 649 089 for «Play for the Enhancement of Quality of Education Mali»
2022: NOK 33 550 000
2023: NOK 33 550 000
2024: NOK 33 550 000

- 4.3 The Grant shall be used exclusively to finance the actual costs of the implementation of the Project, during the Support Period.
- 4.4 At least 10 % of the Project's total costs shall be covered by funds that do not originate, directly or indirectly, from grants from Norad or another Norwegian central government body. This contribution shall be identified in the Project's financial statements. See Special Provisions article 12 for Covid-19 related measures applicable in 2020.
- 4.5 The Grant may be used to cover overheads/indirect costs up to a maximum of 7 % of Norad's pro rata share of the incurred direct costs of the Project.
- 4.6 The Grant Recipient is responsible for obtaining any additional resources which may be required to duly implement the Project.
- 4.7 The Grant Recipient may apply for additional funding to the Project during the Support Period only upon written invitation from Norad.

5 DISBURSEMENT

- 5.1 The Grant shall be disbursed in advance instalments based on the financial need of the Project for the upcoming period, which shall not exceed six months. The disbursements shall be made upon Norad's receipt of written disbursement requests from the Grant Recipient, describing the financial need for the period in question. The first disbursement shall include approved Project expenses incurred prior to the signing of this Agreement. The second disbursement in the first year of the Project shall be subject to Norad's receipt and approval of an updated results framework, as per article 2.2. The second disbursement in 2020 shall also be subject to Norad's receipt and approval of an updated budget and implementation plan for 2020, as per article 3.1.
- 5.2 Financial need refers to the budgeted expenditure for the upcoming period, minus any funds available to the Project from all other sources during the same period.
- 5.3 The financial need shall be documented through an updated financial statement for the Project and a reference to the latest approved implementation plan and budget.
- 5.4 The disbursement requests shall be signed by an authorised representative of the Grant Recipient. A confirmation that the Project is being implemented in accordance with the Agreement shall be included in the disbursement request.

- 5.5 All disbursements are conditional upon the Grant Recipient's continued compliance with the requirements of the Agreement, including the timely fulfilment of reporting obligations. Norad may withhold disbursements in accordance with article 17 of the General Conditions if it finds that the requirements of the Agreement have not been met. Except for the Project's first year, the first disbursement each year is subject to Norad's receipt and approval of the updated implementation plan and budget, while the second disbursement each year is subject to Norad's receipt and approval of the latest progress report and financial report.
- 5.6 The Grant Recipient shall have a separate bank account exclusively for grants from Norad. All disbursements will be made to the following bank account:

Name of the account: Right to Play
Norway
Account no.: 9230 09 41585
IBAN no.: NO12 9230 0941 585
Name and address of the bank: BN Bank
ASA, Postboks 2415 Sluppen, 7005
Trondheim, Norway
Swift/BIC code: KBNONO22XXX
Currency of the account: NOK

6 REPORTING AND OTHER DOCUMENTATION

- 6.1 The following shall be submitted by the Grant Recipient to Norad:
- a) A **progress report** covering the period from January to December shall be submitted to Norad by 1 June each year. The report to be delivered in the last year of the Support Period shall cover the period from the start of the Support Period to 31 December 2023. The progress report shall include the content specified in article 2 of the General Conditions. The Department for Civil Society and the Private Sector's standard reporting format shall be used.
 - b) A **financial report** covering the period from January to December shall be submitted to Norad by 1 June each year. The financial report shall include the content specified in article 3 of the General Conditions. The final financial report shall cover the entire Support Period and shall be submitted along with the final report referred to in article 6.1 e) of the Specific Conditions.
 - c) An **audit report** covering the annual financial statements of the Project shall be submitted to Norad by 1 June each year. The audit report shall comply with the requirements set out in article 7 of the Specific Conditions and article 5 of the General Conditions. If the auditor submits a management letter (matters for governance attention) this shall be attached to the audit report.
 - d) An updated **implementation plan and budget** covering the period from January to December shall be submitted to Norad by 1 November each year. The implementation plan and budget shall include the content listed in article 1 of the General Conditions. The Civil Society and the Private Sector Department's standard formats shall be used.
 - e) A **final report** for the Support Period shall be submitted to Norad no later than five months after the end of each of the Support Periods. The final reports shall include the content listed in article 4 of the General Conditions. The Department for Civil Society and the Private Sector's reporting format shall be used.
- 6.2 If the Grant Recipient is unable to meet the deadlines set out above, Norad shall be informed in writing immediately.

- 6.3 All implementation plans, budgets and reports shall be approved in writing by Norad unless otherwise agreed by the Parties.
- 6.4 In addition to submitting the reports listed above to Norad, the Grant Recipient shall by 1 July each year make public a description of its efforts to combat financial irregularities in its operations and of any closed cases of financial irregularities that the Grant Recipient has been involved in during the previous year. The description may be publicised either by publication of a separate report or in the Grant Recipient's general annual report. The information shall be made public in such a way that whistle-blowers are not exposed and that individuals associated with cases of financial irregularities are ensured the necessary protection.

7 AUDIT

- 7.1 The annual financial statements of the Project shall be audited in accordance with International Standards of Auditing (ISA). The auditor shall comply with all ISAs relevant to the audit, ref. ISA 200 (Overall objectives of the independent auditor and the conduct of an audit in accordance with international standards on auditing), paragraphs 18 and 20. Of particular relevance is ISA 240, (the Auditor's responsibility to Consider Fraud and Error in an Audit of Financial Statements), and ISA 805 ("Special considerations audits of single financial statements and specific elements, accounts or items of a financial statement"). Additional requirements applicable to the auditor and the audit report are included in article 5 of the General Conditions.
- 7.2 The Grant Recipient is responsible for submitting the audit report to Norad within the deadline indicated in article 6 of the Specific Conditions.

8 FORMAL MEETINGS

- 8.1 The Parties shall hold formal meetings once per year, tentatively in September in order to discuss i.a. the results achieved by the Project during the Support Period. The meetings shall be called and chaired by Norad.
- 8.2 Unless otherwise agreed, the Parties shall discuss the latest progress report and financial report, as well as the implementation plan and budget for the upcoming period.
- 8.3 The Grant Recipient shall record main issues discussed, points of view expressed and decisions made, in minutes from the meeting. The Grant Recipient shall submit the minutes to Norad no later than two weeks after the meeting for comments and approval.

9 REVIEWS AND OTHER FOLLOW-UP MEASURES

- 9.1 A mid-term review focusing on progress to date shall be carried out by December 2022. Right to Play Norway shall draft the terms of reference for the review and submit them to Norad for approval. The costs of the review shall be included in the Project budget.
- 9.2 If the Grant Recipient or another interested party initiates a review or evaluation of activities wholly or partly funded by the Grant, Norad shall be informed. The Grant Recipient shall forward a copy of the report of any such review or evaluation to Norad without undue delay.

10 PROCUREMENT

- 10.1 All procurement under the Project shall be completed in accordance with the Procurement Provisions in Part III of this Agreement.

11 REPAYMENT OF INTEREST AND UNUSED FUNDS

- 11.1 Interest accrued on the Grant during the course of a year shall be repaid to Norad by 31 January the following year. If the Grant Recipient receives several grants from Norad, the interest on these grants should be repaid in one instalment. The instalment shall be documented by a copy of the annual bank statement for the account.
- 11.2 Upon the end of the Support Period or upon termination of this Agreement, any unused funds that total NOK 500 or more shall in its entirety be repaid to Norad as soon as possible and at the latest within 6 months. The repayment shall include any interest and other financial gain accrued on the Grant and not previously repaid.
- 11.3 Repayments shall be made to the following bank account:
- Name of the account: Norad
Account no.: 7694.05.14815
IBAN no.: NO31 7694 0514815
Name and address of the bank: DNB BANK ASA, 0021 Oslo
Swift/BIC code: DNBANOKKXXX
- 11.4 The transaction shall be clearly marked: “Unused funds” or “Interest”. The name of the Grant Recipient shall be stated, along with Norad’s agreement number(s) and agreement title(s).

12 SPECIAL PROVISIONS

- 12.1 Norad will, due to the extra ordinary situation created by the outbreak of Covid-19, waive the requirement for Partner contribution as specified in the Agreement’s Specific Conditions article 4.4 for the year 2020. This waiver will apply for 2020 only.
- 12.2 The following text shall replace General Conditions article 12 2. d): changes to the Project’s annual budget that imply reallocation of more than 10 % of a budget line. Due to the extraordinary circumstances related to Covid-19, reallocation up to 20 % without pre-approval will be allowed for the year 2020.
- 12.3 This Agreement includes a continuation of agreement QZA-15/0469 Addendum 1 “Play for the Enhancement of Quality of Education, Mali. The agreement QZA-15/0469 Addendum 1 is to be closed and is merged into this Agreement.

13 NOTICES

- 13.1 All communication to Norad concerning the Agreement shall be directed to the Department for Civil Society and the Private Sector at the following address/e-mail address:
SIVSA.NORAD-Post@norad.no

13.2 All communication to the Grant Recipient concerning the Agreement shall be directed to Right to Play Norway/Thomas Breistein at the following address/e-mail address: kontakt@righttoplay.com with a copy to : tbreistein@righttoplay.com.

13.3 Norad's agreement number and agreement title shall be stated in all correspondence regarding this Agreement, including disbursement requests and repayment of unused funds.

14 SIGNATURES

14.1 By signing part I of the Agreement, the Parties also confirm receipt and approval of part II; General Conditions, and part III; Procurement Provisions, which all form an integral part of the Agreement.

14.2 This Agreement has been signed in two -2- original copies in the English language. In the event of any discrepancies between this English language version and any later translations, the English language version shall prevail.

Place: OSLO, NORWAY

Date: 06/04/2020

Fredrikke Kibander

for the Norwegian Agency for Development
Cooperation,

for

Wenche Fone

Director

Dep. for Civil Society and the Private Sector

[Signature]

for Right to Play Norway

Attachments:

Annex A: Approved budget - EQIE

Annex B: Approved budget - Mali

Annex C: Results framework - EQIE

Annex D: Results framework - Mali

Standard:	Norwegian and Non-Norwegian NGOs	Revision no.:	3
General Conditions	Grant Management Regime I and II	Date:	21.10.2019

PART II: GENERAL CONDITIONS APPLICABLE TO GRANTS FROM THE NORWEGIAN AGENCY FOR DEVELOPMENT COOPERATION

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1 IMPLEMENTATION PLAN AND BUDGET

- 1.1 Any updated implementation plan to be submitted in accordance with the Specific Conditions shall be directly related to the results framework and shall specify planned activities and outputs and time schedules for the upcoming reporting period.
- 1.2 Any updated budget to be submitted in accordance with the Specific Conditions shall be based on the approved budget in Annex A and include estimated income to the Project from all sources as well as planned expenditures for the upcoming reporting period. The estimated financial need of the Project in the upcoming reporting period shall be clearly stated.
- 1.3 Significant deviations from or changes to the implementation plan and budget is subject to Norad's prior, written approval as outlined in article 12 of the General Conditions.

2 PROGRESS REPORT

- 2.1 Any progress reports to be submitted in accordance with the Specific Conditions shall describe the results achieved by the Project during the reporting period. The report shall be set up in a way that allows direct comparison with the latest approved Application, implementation plan and budget, and shall be signed by an authorised representative of the Grant Recipient.
- 2.2 The progress reports shall, as a minimum, include:
 - a) an account of the results achieved so far by the Project, using the format, indicators and targets of the approved results framework. The overview must:
 - show delivered main outputs compared to planned outputs;
 - show the Project's progress towards achieving the Outcome;
 - if possible, describe the likelihood of the Impact being achieved.
 - b) an account and assessment of deviations from the latest approved implementation plan and Application;
 - c) an assessment of how efficiently Project resources have been turned into Outputs;
 - d) a brief update on the risk management of the Project, including:
 - any new risk factors;
 - how materialized risks have been handled in the reporting period;
 - the effectiveness of mitigating measures;
 - how risks will be handled going forward.

The update shall include both risks affecting Project achievements and the risks for negative consequences from the Project on its surroundings. Potential negative effects on the cross-cutting issues as referred to in the Specific Conditions article 3 shall always be accounted for.

3 FINANCIAL REPORT

- 3.1 Any financial report to be submitted in accordance with the Specific Conditions shall comprise financial statements with a comparison to the latest approved budget for the reporting period, as well as an identification of any deviations from the budget as per clause 3.3 below. The financial report shall be certified by the financial controller (or equivalent) as well as an authorised representative of the Grant Recipient.
- 3.2 The financial statements shall be set up in a way that allows for direct comparison with the latest approved budget, using the same currency and budget line items. They shall, as a minimum, include:
 - a) the accounting principles applied;

- b) income from all sources, including bank interest. Norad's contribution shall be specified;
 - c) expenses charged/capitalised in the relevant reporting period;
 - d) expenses charged/capitalised from start-up of the Project to the end of the reporting period;
 - e) unused funds as per the reporting date;
 - f) overhead/indirect costs to be covered by the Grant in accordance with article 4 of the Specific Conditions;
 - g) balance sheet, when required in accordance with the accounting principles applied;
 - h) explanatory notes including a description of the accounting policies used and any other explanatory material necessary for transparent financial reporting of the Project.
- 3.3 Deviations from the approved budget shall be highlighted with information about both nominal amounts and percentage of each deviation. The Grant Recipient shall include a written explanation of any deviations amounting to more than 10% from a budget line.

4 FINAL REPORT

- 4.1 The final report to be submitted in accordance with the Specific Conditions shall describe the results achieved by the Project during the Support Period. The report shall be set up in a way that allows for a direct comparison with the Application, and shall be signed by an authorised representative of the Grant Recipient.
- 4.2 The final report shall, as a minimum, include:
- a) the items listed for the progress reports described in article 2 of the General Conditions, covering the entire Support Period;
 - b) an assessment of the Project's effect on society (Impact);
 - c) a description of the main lessons learned from the Project;
 - d) an assessment of the sustainability of the achieved results by the Project.

5 AUDIT

- 5.1 If an audit of the Project's financial statements is required pursuant to the Specific Conditions, the audit shall be carried out by an independent chartered/certified or state-authorised public accountant (auditor).
- 5.2 Norad reserves the right to approve the auditor, and may require that the auditor shall be replaced if Norad finds that the auditor has not performed satisfactorily or if there is any doubt as to the auditor's independence or professional standards.
- 5.3 The auditor shall form an opinion on whether the Project's financial statements fairly reflect the financial position of the Project and whether they are prepared, in all material respects, in accordance with the applicable financial reporting framework, namely:
- a) the accounting principles followed by the Grant Recipient and;
 - b) the requirements of article 3 clause 2 of the General Conditions.
- 5.4 The auditor shall report in accordance with the applicable audit standards, as agreed in the Specific Conditions.
- 5.5 The audit report shall include:
- a) the Project name and agreement number;
 - b) identification of the Project's total expenses and total income;
 - c) the subject of the audit;

- d) the financial reporting framework applied;
 - e) the auditing standards applied;
 - f) a statement that the auditor has obtained reasonable assurance about whether the financial statements as a whole are free from material misstatement;
 - g) the auditor's opinion.
- 5.6 In addition to the Project's audit report, the auditor shall submit a management letter (matters for governance attention), which shall contain any findings made during the audit of the Project. It shall also list any measures that have been taken as a result of previous audits and whether such measures have been adequate to deal with reported shortcomings.
- 5.7 If any findings have been reported in the Project's management letter, the Grant Recipient shall prepare a response including an action plan to be submitted to Norad together with the management letter.
- 5.8 The costs of the audit of the Project's financial statements shall be included in the Project's budget.
- 5.9 The audit requirements stated in this Agreement are applicable for the total Grant, including any part of the Grant that has been transferred to a cooperating partner.
- 5.10 The auditor of the Project's consolidated financial statement is responsible for the direction, supervision and performance of the audit of any part of the Grant that has been transferred to a cooperating partner. The auditor shall assure itself that those performing the audit for cooperating partners have the appropriate qualifications, that the audit is in compliance with professional standards, and that the audit report is appropriate under the circumstances.
- 5.11 The auditor of the Project's consolidated financial statement shall express an opinion on whether the statement is prepared, in all material respects, in accordance with the requirements of this Agreement. To this end, the auditor shall obtain sufficient appropriate audit evidence regarding the financial statements of the cooperating partner and the consolidation process.

6 CONTROL MEASURES

- 6.1 Representatives of Norad and the Norwegian Auditor General may at all times carry out independent reviews, audits, field visits or evaluations or other control measures related to the Project. The objective of such control measures may be i.a to verify that the Grant has been used in accordance with the Agreement or to evaluate the achievement of results.
- 6.2 The Grant Recipient shall facilitate such control measures by providing all information and documentation necessary to carry out the relevant initiative, as well as ensuring unrestricted access to any premises, records, goods and documents requested.
- 6.3 The representatives of Norad and the Norwegian Auditor General shall also have access to the Grant Recipient's auditor and the auditor's assessments of all information pertaining to the Grant Recipient and the Project. The Grant Recipient shall release the auditor from any confidentiality obligations in order to facilitate such access.
- 6.4 The rights and obligations of this article 6 shall remain in force for 5 years following expiry or termination of the Agreement, whichever occurs later.

7 FINANCIAL MANAGEMENT

- 7.1 The Grant Recipient shall keep accurate accounts of the Project's income and expenditure using an appropriate accounting- and double-entry book-keeping system¹ in accordance with the applicable accounting- and bookkeeping policies in the jurisdiction of the Grant Recipient.
- 7.2 The accounts shall be kept up to date at least on a monthly basis. Bank reconciliations² and cash reconciliations³ shall be completed at least every month, and shall be documented by the Grant Recipient.
- 7.3 Accounts and expenditures relating to the Project must be easily identifiable and verifiable, either by using separate accounts for the Project or by ensuring that Project expenditure can be easily identified and traced within the general accounting- and bookkeeping systems. The accounts must provide details of bank interest accrued on the Grant.
- 7.4 The Grant Recipient shall keep the Project's accounting records for at least 5 years from the time of Norad's approval of the final report for the Project. This shall include i.a. vouchers, receipts, contracts and bank statements.

8 EXCHANGE RATE FLUCTUATIONS

- 8.1 If the Grant is converted into another currency, the exchange shall be made through a national or commercial bank unless otherwise approved by Norad. Exchange rates must be stated to four decimal places.
- 8.2 If exchange rate fluctuations decrease the value of the Grant to such an extent that this will have consequences for the implementation of the Project, the Grant Recipient shall inform Norad as soon as possible.
- 8.3 If exchange rate fluctuations increase the value of the Grant, the gain shall be treated as disbursed Grant funds and used for Project purposes. Net surplus from conversion into foreign currency shall be subtracted from future disbursements or repaid as unused funds at the end of the Support Period, unless otherwise agreed between the Parties.

9 EQUIPMENT, CONSUMABLES AND INTELLECTUAL PROPERTY RIGHTS

- 9.1 The right of ownership to equipment, consumables and intellectual property rights procured or developed by use of the Grant shall vest in the Grant Recipient or its cooperating partner, unless otherwise stated in the Application. All matters associated with such equipment, consumables and intellectual property rights are the exclusive responsibility of the Grant Recipient. However, significant use of such equipment, consumables and intellectual property rights for purposes

1 A double-entry bookkeeping system is system of bookkeeping where every entry to an account requires a corresponding and opposite entry to a different account.

2 Bank reconciliation is a process of verifying whether the sum found in the bank statements at the end of the period correspond with transactions recorded in the accounting system. This is usually done in conjunction with closure of the accounting records.

3 Cash reconciliation is a process of verifying whether the cash at hand at the end of the period corresponds with the amount of cash in the beginning of the period and the registrations of withdrawals and deposits in the period. This is usually done in conjunction with closure of the accounting records.

outside the Project shall be subject to the Norad's prior approval, as outlined in Article 12 of the General Conditions.

- 9.2 Norad shall have a non-exclusive and royalty-free license to use all intellectual property rights procured or developed by the use of the Grant. Norad may assign this right to any individual or organisation at its own discretion.
- 9.3 Transfer of ownership of such equipment, consumables or intellectual property rights during the Support Period shall be made at market terms. Ownership may not be transferred to an employee of the Grant Recipient or its cooperating partner, or to anyone related or connected to an employee, if such relation could lead to a conflict of interest as described in article 16 of the General Conditions.
- 9.4 Before a transfer is decided, the Grant Recipient shall assess whether it may have an impact on the Project and, where appropriate, consult with Norad. Any income from a transfer shall accrue to the Project, and shall be reported in the financial statement of the Project.
- 9.5 The Grant Recipient shall prepare a record of transfer of ownership for any equipment, consumables and intellectual property rights. The record shall comprise information about the object of transfer, the original purchase price paid by the Grant Recipient, price offers received, the final sales price and the name of the purchaser. The record shall be submitted to Norad along with the first progress report due after the sale.
- 9.6 If the activities of the Project do not continue after the end of the Support Period or after termination of the Agreement, the Grant Recipient shall inform Norad about the remaining equipment and goods that have been purchased by use of the Grant. The Norad may require that such assets be sold. Such sale shall be completed in accordance with the procedures described above. Income from the sale shall be repaid to Norad.

10 REAL PROPERTY

- 10.1 The Grant may not be used to purchase or construct real property (land or buildings) unless explicitly approved by Norad.
- 10.2 If Norad has approved a purchase or construction of real property, the Grant Recipient and Norad shall agree on the details concerning the ownership and the status of the real property after the end of the Support Period and/or the end of the Project. The agreement may be formalised in the Specific Conditions or in a separate agreement document.
- 10.3 Norad may in such an agreement require i.a. that the real property shall be sold after the end of the Support Period and that the proceeds from the sale shall be repaid to Norad. Norad may also reserve the right to establish security interests in any real property purchased by use of the Grant.

11 TRANSFER OF THE GRANT TO A COOPERATING PARTNER

- 11.1 Transfer of all or part of the Grant including assets to a cooperating partner shall be documented through a written agreement. The agreement shall specify that the cooperating partner is required to comply with the provisions of this Agreement and to cooperate with the Grant Recipient to ensure that the Grant Recipient is able to fulfil its obligations hereunder.

- 11.2 The agreement between the Grant Recipient and the cooperating partner shall have provisions related to i.a. reporting, audit, procurement and measures to prevent financial irregularities. Furthermore, the agreement shall explicitly state that:
- a) both the Grant Recipient, Norad and the Norwegian Auditor General shall have the same access to undertake the control measures related to the cooperating partner's use of the Grant as described in article 6 of the General Conditions,
 - b) the Grant Recipient shall be entitled to claim repayment of the Grant from the cooperating partner in the same instances and to the same extent that Norad is entitled to claim repayment from the Grant Recipient, and the cooperating partner shall accept that Norad has the right to claim repayment directly from the cooperating partner to the same extent as the Grant Recipient,
 - c) the cooperating partner shall accept the choice of law and settlement of disputes provisions in article 24 of the General Conditions in relation to any disputes arising between the cooperating partner and Norad.
- 11.3 The Grant Recipient shall assure itself that the cooperating partner has the necessary competence and internal procedures to meet the requirements of the Agreement and shall follow-up the cooperating partner's compliance with the Agreement throughout the Support Period.
- 11.4 The Grant may not be transferred to a cooperating partner who has previously been charged or sentenced for any criminal activity unless explicitly approved by Norad.
- 11.5 The Grant Recipient shall remain fully responsible towards Norad for any part of the Grant including assets that has been transferred to a cooperating partner.

12 CHANGES TO THE PROJECT OR THE GRANT RECIPIENT

- 12.1 Any significant deviations from or changes to the Application or approved implementation plans or budgets are subject to Norad's prior, written approval. The same applies to significant changes to, or circumstances materially affecting, the Grant Recipient's organisation.
- 12.2 The following deviations/changes shall always be subject to Norad's prior written approval:
- a) any changes to the Project's sources of income,
 - b) any changes to the results framework or scope of the Project,
 - c) changes to the implementation plan which implies a delay of more than three months of any activity,
 - d) changes to the Project's annual budget that imply reallocation of more than 10% of a budget line.
- 12.3 Norad may suspend disbursements of the Grant until such changes have been approved.

13 EXTENSION OF THE SUPPORT PERIOD

- 13.1 The Support Period of the Project is set out in the Specific Conditions. The Grant Recipient must, without delay, inform Norad of any circumstances likely to hamper or delay the implementation of the Project.
- 13.2 The Grant Recipient may request an extension of the Support Period if this is necessary to complete all planned activities. The request must state the reasons for the delay and supporting documentation must be enclosed. Norad shall approve or decline the request in writing.

14 TRANSPARENCY

14.1 The Grant Recipient shall publish the following in a dedicated and easily accessible place of its internet site:

- a) a copy of this Agreement and any addendum;
- b) the title and value of any contracts, cooperation agreements and/or other sub-agreements of more than NOK 500 000 (or the equivalent in local currency) which are financed by the Grant;
- c) the names and nationalities of the respective agreement parties and, if relevant, any sub-grantees or contractors in receipt of Project funds;

Any deviations from article 14 shall be agreed by the Parties in writing, i.a. in the Specific Conditions.

14.2 Publication shall take place as soon as possible, and at the latest within six months after the contracts, cooperation agreements and/or other sub-agreements were entered into.

14.3 The Grant Recipient shall make other project documentation, including the Application and all agreed reports, available to anyone upon request. Requests for disclosure may be denied if such disclosure is prohibited by confidentiality obligations and/or if it may be detrimental to the Grant Recipient's legitimate interests.

15 FINANCIAL IRREGULARITIES

15.1 The Grant Recipient is required to practise zero tolerance against corruption and other financial irregularities within and related to the Project. The zero tolerance policy applies to all staff members, consultants and other non-staff personnel and to cooperating partners and beneficiaries of the Grant.

15.2 "Financial irregularities" refers to all kinds of:

- a) corruption, including bribery, nepotism and illegal gratuities;
- b) misappropriation of cash, inventory and all other kinds of assets;
- c) financial and non-financial fraudulent statements;
- d) all other use of Project funds which is not in accordance with the implementation plan and budget.

15.3 In order to fulfil the zero tolerance requirement, the Grant Recipient shall:

- a) organise its operations and internal control systems in a way that financial irregularities are prevented and detected;
- b) do its utmost to prevent and stop financial irregularities within and related to the Project;
- c) require that all staff involved in, and any consultants, suppliers and contractors financed under the Project refrain from financial irregularities.

15.4 The Grant Recipient shall inform Norad immediately of any indication of financial irregularities in or related to the Project. The Grant Recipient shall provide Norad with an account of all the known facts and an assessment of how the matter should be followed up, including whether criminal prosecution or other sanctions are considered appropriate.

15.5 The matter will be handled by Norad in accordance with Norad's guidelines for handling suspicion of financial irregularities. The Grant Recipient shall cooperate fully with Norad's investigation and follow-up. If requested by Norad, the Grant Recipient shall initiate prosecution and/or apply other sanctions against persons or entities suspected of financial irregularities.

- 15.6 Norad may claim repayment of all or parts of the Grant in accordance with article 17 of the General Conditions if it finds that any financial irregularities have taken place in or related to the Project. The repayment claim may also include any interest, investment income or any other financial gain obtained as a result of the financial irregularity.

16 CONFLICT OF INTEREST

- 16.1 The Grant Recipient shall take all necessary precautions to avoid any conflicts of interest in all matters related to the Project.
- 16.2 Conflict of interest refers to any situation where the impartial and objective exercise of the functions of anyone acting on behalf of the Grant Recipient is, or may be, compromised for reasons involving family, personal life, political or national affinity, economic interest or any other connection or shared interest with another person.
- 16.3 If a conflict of interest occurs, the Grant Recipient shall, without delay, take all necessary measures to resolve the conflict, e.g. by replacing the person in question or by obtaining independent verification of the terms of the proposed decision or transaction.
- 16.4 If the conflict of interest cannot be resolved and/or if it relates to a decision or transaction of special significance to the Project, the decision or transaction may not be concluded without the prior, written approval of Norad.

17 BREACH OF THE AGREEMENT

- 17.1 If the Grant Recipient fails to fulfil its obligations under this Agreement and/or if there is suspicion of financial irregularities, Norad may suspend disbursement of all or part of the Grant.
- 17.2 In the event of material breach of the Agreement, Norad may terminate the Agreement with immediate effect, and/or claim repayment of all or parts of the Grant.
- 17.3 Material breach of the Agreement shall include, without limitation, the following situations:
- a) all or part of the Grant has not been used in accordance with the Agreement and/or approved implementation plans and budget,
 - b) the Grant Recipient has made false or incomplete statements to obtain the Grant,
 - c) the use of the Grant has not been satisfactorily accounted for,
 - d) the Grant Recipient has, after having been granted an extended deadline, failed to provide the agreed reports, or has knowingly provided reports that do not reflect reality,
 - e) financial irregularities, grave professional misconduct or illegal activity of any form have taken place within the Grant Recipient or its cooperating partners,
 - f) the Grant Recipient has failed to inform Norad of indication of financial irregularities within the Project in accordance with article 15 of the General Conditions,
 - g) the Grant Recipient has changed legal personality without prior notification to Norad,
 - h) the Grant Recipient is bankrupt, being wound up or is having its affairs administered by the courts, or is subject to any analogous or corresponding procedure provided for under national legislation.
- 17.4 The Grant Recipient shall inform Norad immediately of any circumstances that may indicate or lead to a breach of Agreement, and shall provide Norad with any information or documentation it may reasonably require in order to determine if a breach of the Agreement has occurred.

- 17.5 Norad may also suspend disbursements or terminate the Agreement with immediate effect if a material breach of another agreement between Norad and the Grant Recipient has been established.

18 TERMINATION OF THE AGREEMENT

- 18.1 Each of the Parties may terminate the Agreement upon a written notice.
- 18.2 The Support Period shall end three months after the date of the notice of termination. During these three months, the Grant Recipient may only use the Grant to cover commitments that have been established before the date of the notice of termination.
- 18.3 If the Project cannot continue without the Grant, the Grant Recipient shall use these three months to discontinue or scale down the Project promptly and in an orderly and financially sound manner. Any funds that remain unused at the end of the Support Period shall be repaid to Norad.
- 18.4 The Grant Recipient shall submit a final report to Norad within three months of the end of the Support Period. The final report shall meet the requirements set out in article 4 of the General Conditions and shall also include a financial report and audit report covering the period from the previous financial report until the end of the Support Period.
- 18.5 The Agreement will be considered terminated when the final report has been approved by Norad and any remaining funds have been repaid.

19 WAIVER AND IMMUNITIES

- 19.1 Nothing in the Agreement or any document related to the Agreement shall imply a waiver, express or implied, by Norad, the Government of Norway or any of its officials of any privileges or immunity enjoyed by them or their acceptance of the jurisdiction of the courts of any country over disputes arising thereof. This article 19 will not prevent arbitration or court proceedings in the legal venue of the Grant Recipient pursuant to article 24 of the General Conditions.

20 LIABILITY

- 20.1 Norad shall not under any circumstances or for any reason be held liable for damage, injury or loss of income sustained by the Grant Recipient or its agencies, staff or property as a direct or indirect consequence of the Project or services provided thereunder. Norad will not accept any claim for compensation or increases in payment in connection with such damage, injury or loss of income.
- 20.2 The Grant Recipient shall assume sole liability towards third parties, including liability for damage, injury or loss of income of any kind sustained by them as a direct or indirect consequence of the Project. The Grant Recipient shall indemnify Norad against any claim or action from the Grant Recipient's staff or third parties in relation to the Project.

21 ASSIGNMENT

- 21.1 The Agreement and/or the Grant may not be assigned to a third party without the prior written consent of Norad. This shall not, however, prevent transfer of parts of the Grant to a cooperating partner in accordance with article 11 of the General Conditions.

22 RECOGNITION AND PUBLICATION

- 22.1 The Grant Recipient shall acknowledge Norad's support to the Project in all publications and other materials issued in relation to the Project. Norad's logotype will be provided by Norad upon request. All use of Norad's logotype must be approved by Norad.

23 ENTRY INTO FORCE, DURATION AND AMENDMENT

- 23.1 The Agreement shall enter into force at the date of the last signature and shall remain in force until all obligations arising from it have been fulfilled, or until it is terminated in accordance with the provisions of the General Conditions. Whether the obligations of the Agreement shall be considered fulfilled, will be determined through consultations between the Parties and confirmed by Norad in a completion letter.
- 23.2 The Agreement may be amended. Any such amendment must be agreed upon in writing between the Parties and shall become an integral part of the Agreement.
- 23.3 Termination or expiry of the Agreement shall not release the Parties from any liability arising from any act or omission that has taken place prior to such termination or expiry.

24 CHOICE OF LAW AND SETTLEMENT OF DISPUTES

- 24.1 The Agreement shall be governed and construed in accordance with Norwegian law.
- 24.2 If any dispute arises relating to the implementation or interpretation of the Agreement, the Parties shall seek to reach an amicable solution.
- 24.3 Any dispute arising out of or in connection with the Agreement that cannot be solved amicably, shall exclusively be settled before the Norwegian courts of law with Oslo District Court as legal venue.
- 24.4 The Grant Recipient accepts that Norad can, at its own sole discretion and as an alternative to the legal venue mentioned above, choose to settle the dispute by
- a) the courts in the legal venue of the Grant Recipient, or
 - b) arbitration in accordance with the Arbitration Rules of the Arbitration Institute of the Stockholm Chamber of Commerce. The arbitral tribunal shall be composed of three arbitrators. If the disputed amount is below an amount corresponding to NOK 10 000 000 the arbitral tribunal shall, however, be composed of a sole arbitrator. The seat of arbitration shall be Stockholm, Sweden, and the language to be used in the arbitral proceedings shall be English. The Parties agree that neither the arbitral proceedings nor the award shall be subject to any confidentiality.
- 24.5 The Parties agree that no other courts of law, than as set out in this article 24, shall have jurisdiction over disputes arising out of or in connection with this Agreement.

Standard: Procurement Provisions	Norwegian and Non-Norwegian NGOs	Revision no.:	3
	Grant Management Regime I and II	Date:	21.10.2019

PART III: PROCUREMENT IN THE CONTEXT OF PROJECTS FINANCED BY THE NORWEGIAN AGENCY FOR DEVELOPMENT COOPERATION

1 INTRODUCTION

- 1.1 This Part III sets out procurement rules and principles which shall be applied by the Grant Recipient when procuring goods, services or works to Projects financed by the Norwegian Agency for Development Cooperation (Norad). Stricter rules may supplement the compulsory minimum rules set forth in this Part III.
- 1.2 Norad may carry out ex post checks on the Grant Recipient's compliance with the rules set forth in this Part III.
- 1.3 Failure to comply with the rules set forth in this Part III shall render the Project expenditure ineligible for Norad funding and may lead to withholding funds or claim for repayment in accordance with article 17 of the General Conditions (Part II) of this Agreement.
- 1.4 Contracts shall not be split artificially to circumvent the procurement thresholds. All monetary amounts referred to in this Part III are amounts excluding value-added tax (VAT).
- 1.5 The procurement provisions shall also apply to any procurements to be carried out by the Grant Recipient's cooperation partners or others. The Grant Recipient shall be responsible for compliance as per article 11 of the General Conditions (Part II) of this Agreement regardless of whether the procurement is carried out by the Grant Recipient itself or its cooperation partners or others.
- 1.6 Sections 1 to 4 set out rules, which shall apply to all contracts. Sections 5 to 6 contain specific rules for service, supply and works contracts. Section 7 lists the situations where a negotiated procedure without prior publication is permitted.

2 BASIC PRINCIPLES

- 2.1 If a Project requires procurement by the Grant Recipient, the contract must be awarded following a tender procedure to the most economically advantageous tender (i.e. to the tenderer obtaining the best score based on price and quality), or, as appropriate, to the tenderer offering the lowest price. In doing so, the Grant Recipient shall avoid any conflict of interests and respect the following basic principles:

- a) **Competition:** The procedures applied and the award of contracts shall be based on fair competition.
- b) **Equal treatment and non-discrimination:** Participation in tender procedures shall be open on equal terms to all natural and legal persons. During the entire procurement and the award of contracts, the Grant Recipient shall not discriminate against candidates/tenderers or groups of candidates/tenderers.
- c) **Transparency and ex-ante publicity:** As a general rule, tender procedures shall be based on prior publication. Where the Grant Recipient does not launch an open tender procedure, it shall justify the choice of tenderers that are invited to submit an offer.
- d) **Objective criteria:** The Grant Recipient shall evaluate the offers received against objective criteria, which enable the Grant Recipient to measure the quality of the offers and shall take into account the price (the offer with the lowest price shall be awarded the highest score for the price criterion). The criteria shall be set out beforehand and shall be relevant to the contract in question.
- e) **Notoriety:** The Grant Recipient shall keep sufficient and appropriate records and documentation with regard to the procedure, its evaluation and award.

3 ELIGIBLE TENDERERS

3.1 Tenderers must provide information on their legal form and ownership structure.

3.2 Tenderers shall be excluded from participation in a procurement procedure if:

- a) they are bankrupt or being wound up, are having their affairs administered by the courts, have entered into an arrangement with creditors, have suspended business activities, are subject of proceedings concerning those matters, or are in any analogous situation arising from a similar procedure provided for in national legislation or regulations. However, tenderers in this situation may be eligible to participate insofar as the Grant Recipient is able to purchase supplies on particularly advantageous terms from either a supplier which is definitively winding up its business activities, or the receivers or liquidators of a bankruptcy, through an arrangement with creditors, or through a similar procedure under national law;
- b) they or persons having powers of representation, decision-making or control over them have been convicted of an offence concerning their professional conduct by a final judgment;
- c) they have been guilty of grave professional misconduct; proven by any means which the Grant Recipient can justify;
- d) they have not fulfilled obligations relating to the payment of social security contributions or taxes in accordance with the legal provisions of the country in which they are established, or with those of the country of the Grant Recipient or those of the country where the contract is to be performed;

- e) they or persons having powers of representation, decision-making or control over them have been convicted for fraud, corruption, involvement in a criminal organisation or money laundering by a final judgment;
 - f) they make use of child labour or forced labour and/or practise discrimination, and/or do not respect the right to freedom of association and the right to organise and engage in collective bargaining pursuant to the core conventions of the International Labour Organization (ILO).
- 3.3 Tenderers shall confirm in writing that they are not in any of the situations listed above. Even if such confirmation is given by a tenderer, the Grant Recipient shall investigate any of the situations listed above if it has reasonable grounds to doubt the contents of such confirmation.
- 3.4 Contracts shall not be awarded to tenderers which, during the procurement procedure:
- a) are subject to a conflict of interests;
 - b) are guilty of misrepresentation in supplying the information required by the Grant Recipient as a condition of participation in the tender procedure, or fail to supply this information.

4 GENERAL PROCUREMENT RULES

- 4.1 The tender documents shall be drafted in accordance with best international practice. The Grant Recipient may voluntarily use the models published in the Practical Guide on the EuropeAid (EU) website.
- 4.2 The Grant Recipient shall take into account universal design and the potential environmental impact of any planned procurements.
- 4.3 All invitations to submit tenders shall state that offers will be rejected if any illegal or corrupt practises have taken place in connection with the award. All contracts concluded under the Project shall state that the Grant Recipient may terminate the contract if it finds that illegal or corrupt practises have taken place in connection with the contract award or execution.
- 4.4 The time-limits for receipt of tenders and requests to participate must be sufficient to allow interested parties a reasonable and appropriate period to prepare and submit their tenders.
- 4.5 An evaluation committee must be set up to evaluate applications and/or tenders of a value of NOK 500 000 or more on the basis of the exclusion, selection and award criteria. This committee must have an odd number of members, at least three, with all the technical and administrative capacities necessary to give an informed opinion on the tenders.

- 4.6 For contracts with a value exceeding NOK 100 000, the Grant Recipient shall compile a written record with documentation of all assessments and decisions during all steps of the procurement process from the planning stage until the signing of the contract. Upon request by Norad, the Grant Recipient shall deliver its written record to Norad and grant Norad access to all relevant information and documentation related to the procurement procedure and practices applied.

5 AWARD OF CONTRACTS

- 5.1 Contracts with a value of less than NOK 500 000 may be awarded by using any procurement procedure established by the Grant Recipient, while respecting the rules and principles laid down in Sections 1 to 4 of this Part III.
- 5.2 Contracts with a value exceeding NOK 500 000 shall be awarded by means of one of the following procurement procedures:
- a) **Open tender procedure:** In open procedures, any interested tenderer may submit a tender in response to a call for competition. The tender shall be accompanied by the information for qualitative selection as requested by the Grant Recipient.
 - b) **Restricted procedure:** In restricted procedures, any tenderer may submit a request to participate in response to a call for competition by providing the information for qualitative selection as requested by the Grant Recipient. Only those tenderers invited to do so by the Grant Recipient following its assessment of the information provided may submit a tender. The Grant Recipient may limit the number of suitable candidates to be invited to participate in the procedure.
 - c) **Competitive procedure with negotiation:** In competitive procedures with negotiation, any tenderer may submit a request to participate or a tender in response to a call for competition by providing the information for qualitative selection as requested by the Grant Recipient. Tenderers may submit an initial tender, which shall be the basis for subsequent negotiations. The minimum requirements and the award criteria shall not be subject to negotiations.
- 5.3 Where the Grant Recipient does not launch an open tender procedure, it shall justify and document in writing the choice of tenderers that are invited to submit an offer.
- 5.4 Deviations from the procedures listed in Section 5.2 are limited to the situations listed in Section 7 of this Part III.

6 PUBLICATION OF PROCUREMENT NOTICE

- 6.1 The following shall apply with respect to publication of the procurement notice:¹

¹ Definitions of different types of contracts and procedures can be found in Directive 2014/24/EU.

- a) **Service and supply contracts from NOK 500 000 to less than NOK 2 500 000 and works contracts from NOK 500 000 to less than NOK 40 000 000**

The prior procurement notice shall be published in all appropriate media, at least in the country in which the Project will be carried out as well as on the Grant Recipient's website.

- b) **Service and supply contracts with a value of NOK 2 500 000 and above and works contracts with a value of NOK 40 000 000 and above**

The prior procurement notice shall be published in all appropriate media, in particular on the Grant Recipient's website, in the international press and the national press of the country in which the Project will be carried out, and in any other relevant specialist periodicals.

7 USE OF NEGOTIATED PROCEDURE WITHOUT PRIOR PUBLICATION

7.1 The Grant Recipient may use a negotiated procedure without prior publication in the following cases:

- a) if any of the circumstances set out in Article 32 of Directive 2014/24/EU are present;
- b) for purposes of humanitarian aid and civil protection operations or for crisis management aid in a crisis that has been formally recognised by and for the time period declared by Norad;
- c) where the services are entrusted to public-sector or non-profit bodies and relate to activities of an institutional nature or are designed to provide assistance to people in the social field;
- d) for contracts declared to be secret, or whose performance must be accompanied by special security measures, or when the protection of the essential interests of Norad so requires.

1 CAD = 6.96NOK

PROJECT TITLE: Enhancing Quality and Inclusive Education (EQIE)							
NAME OF ORGANIZATION: Right to Play (RTP)							
BUDGET CURRENCY: NOK							
	Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL	Share
	2020	2021	2022	2023	2024		
DIRECT PROJECT COSTS (Based on cost-categories)	NOK	NOK	NOK	NOK	NOK	NOK	%
DIRECT PROJECT COSTS (HQ CANADA + NORWAY NATIONAL OFFICE)	6 941 349	4 826 379	4 654 473	7 078 493	5 432 092	28 932 785	17 %
Salaries (Lønnskostnader)	2 889 350	2 976 030	3 065 311	3 157 270	3 251 988	15 339 949	9 %
Travels (Reisekostnader)	709 581	640 094	380 403	380 394	537 491	2 647 963	2 %
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	104 400	104 400	-	-	208 800	0 %
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-	0 %
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	13 399,34	120 098,73	94 773	35 895,84	61 197,39	325 364	0 %
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	3 329 020	985 756	1 009 587	3 504 932	1 581 414	10 410 709	6 %
DIRECT PROJECT COSTS (COUNTRY OFFICE)	5 906 682	6 175 022	6 290 202	6 595 522	6 751 964	31 719 392	18 %
Salaries (Lønnskostnader)	2 851 197	3 141 786	3 364 098	3 592 396	3 810 932	16 760 409	10 %
Travels (Reisekostnader)	802 887	796 069	684 729	713 202	649 905	3 646 793	2 %
Operating costs (Driftskostnader)	1 462 579	1 406 617	1 382 079	1 381 165	1 335 686	6 968 127	4 %
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-	0 %
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-	0 %
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	138 461	135 506	117 877	117 877	111 800	621 521	0 %
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	651 557	695 043	741 419	790 881	843 642	3 722 541	2 %
DIRECT PROJECT COSTS (PROJECT OFFICE)	15 776 445	16 828 086	16 563 883	14 873 809	16 303 320	80 345 543	46 %
Salaries (Lønnskostnader)	5 982 564	6 889 100	7 283 648	7 518 414	7 374 142	35 047 867	20 %
Travels (Reisekostnader)	1 686 651	2 175 733	1 928 360	1 323 866	1 155 789	8 270 400	5 %
Operating costs (Driftskostnader)	2 749 757	1 612 561	1 693 492	1 588 674	1 561 701	9 206 185	5 %
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	18 982	-	-	-	18 982	0 %
Procurement (Kostnader til innkjøp)	225 802	125 745	-	-	-	351 547	0 %
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	4 271 257	5 209 592	4 711 731	3 459 656	5 284 586	22 936 821	13 %
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	860 415	796 372	946 652	983 199	927 102	4 513 741	3 %
DIRECT PROJECT COSTS (CSO PARTNERS)	6 214 568	7 009 558	7 330 486	6 291 221	6 351 669	33 197 503	19 %
Salaries (Lønnskostnader)	839 529	842 733	842 733	842 733	832 638	4 200 365	2 %
Travels (Reisekostnader)	1 022 859	1 144 361	1 421 758	1 046 987	368 346	5 004 311	3 %
Operating costs (Driftskostnader)	1 205 633	2 072 094	2 063 992	2 063 992	2 060 273	9 465 984	5 %
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	135 805	45 268	-	-	-	181 073	0 %
Procurement (Kostnader til innkjøp)	53 713	-	-	-	-	53 713	0 %
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	2 957 028	2 905 102	3 002 004	2 337 510	3 090 413	14 292 057	8 %
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-	0 %
TOTAL DIRECT PROJECT COSTS	34 839 045	34 839 045	34 839 045	34 839 045	34 839 045	174 195 222	

	Year 1 2020	Year 2 2021	Year 3 2022	Year 4 2023	Year 5 2024	TOTAL	Share
INCOME/FINANCING PLAN DIRECT PROJECT COSTS	NOK	NOK	NOK	NOK	NOK	NOK	%
Grant funding Norad	31 355 141	31 355 141	31 355 141	31 355 141	31 355 141	156 775 705	90 %
Grant funding donor x (specify)	-	-	-	-	-	-	0 %
Grant funding donor xx (specify)	-	-	-	-	-	-	0 %
Grant funding donor xxx (specify)	-	-	-	-	-	-	0 %
Own-contribution	3 483 904	3 483 904	3 483 904	3 483 904	3 483 903,52	17 419 518	10 %
In-kind contribution	-	-	-	-	-	-	0 %
TOTAL INCOME/FINANCING PLAN DIRECT PROJECT COSTS	34 839 045	34 839 045	34 839 045	34 839 045	34 839 045	174 195 222	

	Year 1 2020	Year 2 2021	Year 3 2022	Year 4 2023	Year 5 2024	TOTAL	Rate
GRANT APPLICATION/AGREED AMOUNT	NOK	NOK	NOK	NOK	NOK	NOK	Rate
Norad contribution direct project cost	31 355 141	31 355 141	31 355 141	31 355 141	31 355 141	156 775 705	1
Norad indirect cost contribution	2 194 860	2 194 860	2 194 860	2 194 860	2 194 860	10 974 299	7 %
TOTAL NORAD GRANT AMOUNT	33 550 001,07	33 550 001,07	33 550 001,07	33 550 001,07	33 550 001,07	167 750 005	

[illegible]

DIRECT PROJECT COST BY THEMATIC AREA/SECTOR (required information for multi-sector agreements)	Year 1	2020	Year 2	2021	Year 3	2022	Year 4	2023	Year 5	2024	TOTAL	Share
	NOK		NOK		NOK		NOK		NOK		NOK	%
Sector 1 - Education		34 839 045		34 839 045		34 839 045		34 839 045		34 839 045	174 195 222	100 %
Sector 2 (specify)		-		-		-		-		-	-	0 %
Sector 3 (specify)		-		-		-		-		-	-	0 %
Sector 4 (specify)		-		-		-		-		-	-	0 %
Sector 5 (specify)		-		-		-		-		-	-	0 %
TOTAL DIRECT PROJECT COSTS		34 839 045		34 839 045		34 839 045		34 839 045		34 839 045	174 195 222	

Ethiopia

1 CAD = 6.96NOK

DIRECT PROJECT COSTS (Based on cost-categories)	Y1 2020	Y2 2021	Y3 2022	Y4 2023	Y5 2024	Grand Total
	NOK	NOK	NOK	NOK	NOK	NOK
DIRECT PROJECT COSTS (COUNTRY OFFICE)	1 361 576	1 401 857	1 317 126	1 435 321	1 428 785	6 944 665
Salaries (Lønnskostnader)	570 120	608 465	649 495	693 396	740 370	3 261 846
Travels (Reisekostnader)	223 218	211 196	104 234	168 487	104 234	811 369
Operating costs (Driftskostnader)	384 177	400 786	400 786	400 786	400 786	1 987 320
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	53 061	41 640	13 458	13 458	13 458	135 075
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	131 000	139 770	149 154	159 194	169 937	749 055
DIRECT PROJECT COSTS (PROJECT OFFICE)	2 836 760	2 871 461	2 906 326	2 488 649	2 992 803	14 095 999
Salaries (Lønnskostnader)	630 018	622 750	664 793	709 780	574 871	3 202 212
Travels (Reisekostnader)	374 514	459 578	358 229	97 956	141 540	1 431 818
Operating costs (Driftskostnader)	292 565	292 565	292 565	292 565	292 565	1 462 825
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	18 982	-	-	-	18 982
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	1 452 948	1 423 868	1 522 403	1 350 447	1 931 310	7 680 977
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	86 715	53 719	68 335	37 900	52 516	299 185
DIRECT PROJECT COSTS (CSO PARTNERS)	618 498	776 704	860 529	860 529	544 977	3 661 238
Salaries (Lønnskostnader)	107 521	143 361	143 361	143 361	143 361	680 965
Travels (Reisekostnader)	207 448	292 170	292 364	292 364	95 645	1 179 991
Operating costs (Driftskostnader)	22 778	22 778	22 778	22 778	22 778	113 891
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	280 751	318 395	402 026	402 026	283 193	1 686 391
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-
Total	4 816 834	5 050 023	5 083 981	4 784 499	4 966 566	24 701 903

Mozambique

1 CAD = 6.96NOK

DIRECT PROJECT COSTS (Based on cost-categories)	Y1 2020	Y2 2021	Y3 2022	Y4 2023	Y5 2024	Grand Total
	NOK	NOK	NOK	NOK	NOK	NOK
DIRECT PROJECT COSTS (COUNTRY OFFICE)	947 978	1 081 815	1 116 295	1 171 273	1 156 848	5 474 209
Salaries (Lønnskostnader)	626 219	670 054	712 167	767 145	801 097	3 576 680
Travels (Reisekostnader)	141 698	162 248	162 248	162 248	161 801	790 244
Operating costs (Driftskostnader)	162 132	213 155	205 522	205 522	157 593	943 923
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	17 929	36 358	36 358	36 358	36 358	163 362
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-
DIRECT PROJECT COSTS (PROJECT OFFICE)	3 236 661	2 842 452	2 879 772	2 666 528	2 275 268	13 900 682
Salaries (Lønnskostnader)	885 541	947 529	1 013 856	1 084 826	951 363	4 883 115
Travels (Reisekostnader)	526 645	862 117	883 300	643 149	535 300	3 450 511
Operating costs (Driftskostnader)	1 117 136	283 105	287 005	283 109	258 413	2 228 769
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	376 569	499 553	433 681	331 218	295 576	1 936 597
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	330 770	250 148	261 930	324 225	234 617	1 401 691
DIRECT PROJECT COSTS (CSO PARTNERS)	1 096 600	1 673 379	1 639 987	1 459 525	2 071 137	7 940 628
Salaries (Lønnskostnader)	103 492	137 990	137 990	137 990	137 990	655 450
Travels (Reisekostnader)	373 911	566 853	732 275	605 889	159 868	2 438 795
Operating costs (Driftskostnader)	89 894	68 223	68 223	68 223	68 223	362 786
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	53 713	-	-	-	-	53 713
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	475 590	900 314	701 499	647 423	1 705 056	4 429 883
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-
Total	5 281 239	5 597 647	5 636 053	5 297 327	5 503 253	27 315 519

Tanzania

1 CAD = 6.96NOK

DIRECT PROJECT COSTS (Based on cost-categories)	Y1 2020	Y2 2021	Y3 2022	Y4 2023	Y5 2024	Grand Total
	NOK	NOK	NOK	NOK	NOK	NOK
DIRECT PROJECT COSTS (COUNTRY OFFICE)	1 729 919	1 677 340	1 762 284	1 810 252	1 864 435	8 844 229
Salaries (Lønnskostnader)	508 508	544 103	601 806	643 933	689 008	2 987 358
Travels (Reisekostnader)	370 150	338 652	342 584	316 771	316 261	1 684 417
Operating costs (Driftskostnader)	492 117	424 988	415 899	424 177	414 859	2 172 040
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	67 472	57 509	68 061	68 061	61 984	323 085
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	291 672	312 089	333 935	357 310	382 322	1 677 328
DIRECT PROJECT COSTS (PROJECT OFFICE)	2 183 717	2 254 730	2 198 950	2 093 463	2 063 160	10 794 020
Salaries (Lønnskostnader)	1 004 879	1 073 110	1 146 116	1 224 233	1 307 818	5 756 156
Travels (Reisekostnader)	582 922	531 437	371 815	301 056	256 034	2 043 264
Operating costs (Driftskostnader)	153 881	174 148	190 395	148 788	157 580	824 791
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	376 438	417 275	399 894	324 677	292 315	1 810 600
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	65 597	58 760	90 730	94 709	49 413	359 210
DIRECT PROJECT COSTS (CSO PARTNERS)	427 305	564 795	524 332	420 061	361 607	2 298 098
Salaries (Lønnskostnader)	160 428	213 905	213 905	213 905	213 905	1 016 047
Travels (Reisekostnader)	86 169	136 931	106 750	40 391	27 376	397 617
Operating costs (Driftskostnader)	49 630	47 267	39 165	39 165	39 165	214 391
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	131 077	166 692	164 513	126 601	81 161	670 044
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-
Total	4 340 941	4 496 865	4 485 566	4 323 776	4 289 201	21 936 348

Lebanon

1 CAD = 6.96NOK

DIRECT PROJECT COSTS (Based on cost-categories)	Y1 2020	Y2 2021	Y3 2022	Y4 2023	Y5 2024	Grand Total
	NOK	NOK	NOK	NOK	NOK	NOK
DIRECT PROJECT COSTS (COUNTRY OFFICE)	1 014 315	1 152 658	1 212 739	1 277 027	1 345 814	6 002 553
Salaries (Lønnskostnader)	597 354	727 114	778 012	832 472	890 745	3 825 697
Travels (Reisekostnader)	39 736	39 736	39 736	39 736	39 736	198 678
Operating costs (Driftskostnader)	254 611	254 611	254 611	254 611	254 611	1 273 057
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	-	-	-	-	-	-
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	122 614	131 197	140 381	150 208	160 722	705 122
DIRECT PROJECT COSTS (PROJECT OFFICE)	3 471 309	3 909 531	3 625 832	3 625 615	4 128 935	18 761 223
Salaries (Lønnskostnader)	2 272 044	2 431 087	2 601 263	2 783 352	2 978 186	13 065 932
Travels (Reisekostnader)	51 304	51 304	31 436	32 442	31 436	197 923
Operating costs (Driftskostnader)	574 241	533 374	523 946	514 509	514 510	2 660 579
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	125 745	-	-	-	125 745
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	437 600	749 159	367 019	276 451	446 050	2 276 278
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	136 119	18 862	102 168	18 862	158 753	434 764
DIRECT PROJECT COSTS (CSO PARTNERS)	3 479 503	3 500 921	3 797 125	3 092 888	2 909 966	16 780 403
Salaries (Lønnskostnader)	377 236	226 341	226 341	226 341	226 341	1 282 602
Travels (Reisekostnader)	286 196	101 979	239 293	64 633	42 753	734 855
Operating costs (Driftskostnader)	1 009 860	1 889 197	1 889 197	1 889 197	1 889 197	8 566 647
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	135 805	45 268	-	-	-	181 073
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	1 670 406	1 238 135	1 442 294	912 717	751 675	6 015 226
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-
Total	7 965 126	8 563 110	8 635 696	7 995 530	8 384 716	41 544 179

Palestine

1 CAD = 6.96NOK

DIRECT PROJECT COSTS (Based on cost-categories)	Y1 2020	Y2 2021	Y3 2022	Y4 2023	Y5 2024	Grand Total
	NOK	NOK	NOK	NOK	NOK	NOK
DIRECT PROJECT COSTS (COUNTRY OFFICE)	852 895	861 352	881 758	901 650	956 081	4 453 736
Salaries (Lønnskostnader)	548 997	592 050	622 619	655 451	689 711	3 108 828
Travels (Reisekostnader)	28 086	44 237	35 928	25 961	27 873	162 084
Operating costs (Driftskostnader)	169 542	113 077	105 262	96 069	107 837	591 788
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	-	-	-	-	-	-
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	106 270	111 987	117 949	124 169	130 660	591 036
DIRECT PROJECT COSTS (PROJECT OFFICE)	3 855 526	4 949 911	4 953 004	3 999 553	4 843 153	22 601 147
Salaries (Lønnskostnader)	997 610	1 814 624	1 857 619	1 716 223	1 561 905	7 947 980
Travels (Reisekostnader)	151 266	271 297	283 580	249 263	191 479	1 146 884
Operating costs (Driftskostnader)	611 934	329 369	399 582	349 703	338 634	2 029 221
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	225 802	-	-	-	-	225 802
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	1 627 702	2 119 737	1 988 734	1 176 863	2 319 334	9 232 369
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	241 213	414 884	423 490	507 502	431 802	2 018 891
DIRECT PROJECT COSTS (CSO PARTNERS)	592 663	493 759	508 513	458 218	463 982	2 517 134
Salaries (Lønnskostnader)	90 852	121 136	121 136	121 136	111 041	565 301
Travels (Reisekostnader)	69 135	46 427	51 076	43 710	42 703	253 052
Operating costs (Driftskostnader)	33 472	44 629	44 629	44 629	40 910	208 269
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	399 204	281 567	291 672	248 743	269 328	1 490 513
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-
Total	5 301 084	6 305 021	6 343 275	5 359 420	6 263 216	29 572 017

	Year 1 2020	Year 2 2021	Year 3 2022	Year 4 2023	Year 5 2024	TOTAL
DIRECT PROJECT COSTS (Based on cost-categories)	NOK	NOK	NOK	NOK	NOK	NOK
DIRECT PROJECT COSTS (HQ CANADA + NORWAY NATIONAL OFFICE)	6 941 349	4 826 377	4 654 474	7 078 494	5 432 094	28 932 787
Salaries (Lønnskostnader)	2 889 350	2 976 030	3 065 311	3 157 270	3 251 988	15 339 949
Travels (Reisekostnader)	709 580	640 093	380 402	380 394	537 491	2 647 961
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	104 400	104 400	-	-	208 800
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	13 400	120 098	94 773	35 897	61 200	325 368
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	3 329 020	985 756	1 009 587	3 504 932	1 581 414	10 410 709
DIRECT PROJECT COSTS (COUNTRY OFFICE)	-	-	-	-	-	-
Salaries (Lønnskostnader)	-	-	-	-	-	-
Travels (Reisekostnader)	-	-	-	-	-	-
Operating costs (Driftskostnader)	-	-	-	-	-	-
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	-	-	-	-	-	-
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-
DIRECT PROJECT COSTS (PROJECT OFFICE)	192 472	-	-	-	-	192 472
Salaries (Lønnskostnader)	192 472	-	-	-	-	192 472
Travels (Reisekostnader)	-	-	-	-	-	-
Operating costs (Driftskostnader)	-	-	-	-	-	-
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	-	-	-	-	-	-
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-
DIRECT PROJECT COSTS (CSO PARTNERS)	-	-	-	-	-	-
Salaries (Lønnskostnader)	-	-	-	-	-	-
Travels (Reisekostnader)	-	-	-	-	-	-
Operating costs (Driftskostnader)	-	-	-	-	-	-
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	-	-	-	-	-	-
Procurement (Kostnader til innkjøp)	-	-	-	-	-	-
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	-	-	-	-	-	-
Audits, monitoring and evaluations (Kostnader til revisjon, monitorering, evaluering)	-	-	-	-	-	-
TOTAL DIRECT PROJECT COSTS	7 133 820,98	4 826 377	4 654 474	7 078 494	5 432 094	29 125 259

4. Budget and Financial plan

4.1 Summary of Budget and Financial plan

Outline the total costs and sources of income for the project/program for which funding is sought, including the proportion of own accrued revenues and funding from other donors. See the guide for an example of the calculation

summary	2017	2018	2019	2020	2021	Total
Total project/program costs	22 608 476	21 258 451	20 080 020	18 661 030	7 942 980	90 550 957
- Other external funding	16 674 300	13 989 500	12 593 000	10 949 400	0	54 206 200
= Remaining financial requirement *	5 934 176	7 268 951	7 487 020	7 711 630	7 942 980	36 344 757
- Own contribution (minimum 10%) **	593 418	726 895	748 702	771 163	794 298	3 634 476
= Norad's share of project/program costs (max 90%)	5 340 758	6 542 056	6 738 318	6 940 467	7 148 682	32 710 281
+ Norad's contribution to administrative costs (up to 7% of Norad's share of project/program costs)	373 853	457 944	471 682	485 833	500 407	2 289 719
Total amount of funding applied for from Norad	5 714 611	7 000 000	7 210 000	7 426 300	7 649 089	35 000 000

*) Basis for calculation of the applicant's own contribution and Norad's share of costs

**) The applicant's own contribution shall be in cash, not in labor, equipment or the like.

4.2 Costs by country

If it is necessary to add more lines, please attach an overview based on the template below

COUNTRY	2017	2018	2019	2020	2021	Per cent
Mali	22 608 476	21 258 451	20 080 020	18 661 030	7 942 980	100
Total:	22 608 476	21 258 451	20 080 020	18 661 030	7 942 980	100

4.3 Costs by thematic area/sector

If it is necessary to add more lines, please attach an overview based on the template below

Thematic area/sector	2017	2018	2019	2020	2021	Per cent
Education	7 450 576	7 268 951	7 487 020	7 711 630	7 942 980	42
Child Safeguarding	15 157 900	13 989 500	12 593 000	10 949 400	0	58
Total:	22 608 476	21 258 451	20 080 020	18 661 030	7 942 980	100

4.4 Costs by Actor

If it is necessary to add more lines, please attach an overview based on the template below

	2017	2018	2019	2020	2021	Per cent
Local partners	3 843 441	4 039 106	4 016 004	4 105 427	1 826 885	20
Country offices, if relevant	17 426 618	15 901 645	14 797 595	13 352 258	5 615 689	74
Regional Office and Headquarters	1 170 183	1 111 625	1 054 164	984 720	275 223	5
Disbursed in Norway	168 234	206 075	212 257	218 625	225 183	1
Total:	22 608 476	21 258 451	20 080 020	18 661 030	7 942 980	100

4.5 Overview of costs by thematic area and country

If it is necessary to add more lines, please attach an overview based on the template below

Country	Education	Child Safeguarding	Thematic area 3	Thematic area 4	Thematic area 5	Costs
Mali	37 861 157	52 689 800				90 550 957
Total project/program costs:	37 861 157	52 689 800				90 550 957

Programme Objective	Indicators	Countries	Disaggregation	Baseline Y1-2020	Targets Y1-2020	Actuals Y1-2020	Targets Y2-2021	Actuals Y2-2021	Targets Y3-2022	Actuals Y3-2022	Targets Y4-2023 (Mid-term)	Actuals Y4-2023 (Mid-term)	Targets Y5-2024 (End-line)	Actuals Y5-2024 (End-line)	End of agreement period target	End of agreement period actual	Data Source and Means of Verification	Data Collection Methods	Frequency of Data Collection	Frequency of Reporting	Responsibility	Remarks
PROGRAMME OBJECTIVE 2000	2000.1: 4% of children in target educational institutions achieving at least a minimum proficiency level in reading in grade 4	All	Sex														Children	Early Grade Reading Assessment (EGRA)	Baseline, Midline	Baseline, Midline, Endline		Programme Objective 2: Indicator 2.1 in W-NCR CoSA Eds
	Sex (pre primary/1 st Class, Kindergarten, Primary, Secondary, TOT for supervisors and high performance principals)																					
	In-schools, disaggregate by role of educational staff: between educational officials and teachers (who are trained by educational officials)																					
	Sex (pre primary/1 st Class, Kindergarten, Primary, Secondary, TOT for supervisors)																					
2000.2: Improved holistic learning outcomes of boys and girls, including children with disabilities, in target educational institutions in the (Disadvantaged/Region etc)																Children	CoSA, CoSA, DAP	Baseline, Midline	Baseline, Midline, Endline		Proportion and number of students in a chosen grade in supported educational institutions	
Outcomes & Outputs	Indicators	Countries	Disaggregation	Baseline Y1-2020	Targets Y1-2020	Actuals Y1-2020	Targets Y2-2021	Actuals Y2-2021	Targets Y3-2022	Actuals Y3-2022	Targets Y4-2023	Actuals Y4-2023	Targets Y5-2024	Actuals Y5-2024	End of agreement period target	End of agreement period actual	Data Source and Means of Verification	Data Collection Methods	Frequency of Data Collection	Frequency of Reporting	Responsibility	Remarks
INTERMEDIATE OUTCOME 1200																						
1200: Increased integration of play-based learning by teachers to enhance children's reading skills	1200.1: 4% of teachers demonstrating improved teaching practices to enhance children's reading skills	All	Sex														Teachers	Internal annual monitoring	Internal Baseline, Ongoing Monitoring	Baseline, Midline, Endline		
			Sex (pre primary/1 st Class, Kindergarten, Primary, Secondary, TOT for supervisors and high performance principals)																			
			In-schools, disaggregate by role of educational staff: between educational officials and teachers (who are trained by educational officials)																			
			Sex (pre primary/1 st Class, Kindergarten, Primary, Secondary, TOT for supervisors)																			
IMMEDIATE OUTCOME 1100																						
1100: Increased knowledge of teachers to enhance children's reading skills through play-based learning in target educational institutions	1100.1: 5% of trained teachers scoring satisfactorily on post-COTT training tests	All	Sex														Teachers	COTT Training Tests	Internal Baseline, Ongoing Monitoring	Baseline, Midline, Endline		
			Sex (pre primary/1 st Class, Kindergarten, Primary, Secondary, TOT for supervisors)																			
			Sex																			
			Sex (pre primary/1 st Class, Kindergarten, Primary, Secondary, TOT for supervisors)																			
1100.2: 4% of teachers report increased confidence to teach reading skills																						
OUTPUT 1101																						
1101: Training provided to teachers and educational staff on play-based learning teaching practices to enhance children's reading skills	1101.1: # of educational staff trained	All	Total		1,193	1,158	1,062	832		693		1,793					Training Report	Document Review	Annual	Annual		Named core indicator
			# Female		585	543	535	377		306		995										
	1101.2: 4: Teachers that attend GEP meetings	All	# Male		608	615	527	455		387		798					Attendance Records	Document Review	Annual	Annual		
			# Female		2,068	2,079	1,970	1,667		2,305		2,079										
	1101.3: 4% of supported educational institutions visited by government/supervisor one or more times in last school year	All	# Male		473	633	625	582		585		633					Midf Records, Teacher Plans	Document Review	Annual	Annual		Named program indicator
			# Female		593	646	645	625		577		645										
	1101.4: children reached	All	Total		13,080	13,082	13,082	13,082		13,082		13,082					School Records	Document Review	Annual	Annual		
			# Female		13,080	13,082	13,082	13,082		13,082		13,082										
	1101.5: # schools reached	All	Total		13,080	13,082	13,082	13,082		13,082		13,082					School Records	Document Review	Annual	Annual		
			# Female		13,080	13,082	13,082	13,082		13,082		13,082										
OUTPUT 1102																						
1102: Teaching and learning materials provided to educational institutions for child-centred learning	1102.1: # of students in target educational institutions provided with learning materials	All	Total		44,130	44,404	44,340	42,613		44,892		44,404					EMIS, enrolment records	Document Review	Annual	Annual		Named core indicator
			# Female		22,065	22,102	22,065	21,306		22,446		22,102										
	1102.2: # of technology innovation labs established and equipped	All	# Male		22,065	22,302	22,275	21,307		22,446		22,302					School Records	Document Review	Annual	Annual		Laptops, tablets, cameras, interactive board, tables, chairs and facilities
			# Female		22,065	22,302	22,275	21,307		22,446		22,302										
	1102.3: # teachers and supervisors in target educational institutions provided with teaching and learning materials	All	Learning Materials		2,812	2,812	2,812	2,812		2,812		2,812					Midf Records, Teacher Plans	Document Review	Annual	Annual		
			Learning Materials (Primary)		2,812	2,812	2,812	2,812		2,812		2,812										
	1102.4: # of teachers and supervisors in target educational institutions provided with teaching and learning materials	All	Learning Materials		2,812	2,812	2,812	2,812		2,812		2,812					Midf Records, Teacher Plans	Document Review	Annual	Annual		
			Learning Materials (Primary)		2,812	2,812	2,812	2,812		2,812		2,812										
	1102.5: # of teachers and supervisors in target educational institutions provided with teaching and learning materials	All	Learning Materials		2,812	2,812	2,812	2,812		2,812		2,812					Midf Records, Teacher Plans	Document Review	Annual	Annual		
			Learning Materials (Primary)		2,812	2,812	2,812	2,812		2,812		2,812										
Outcomes & Outputs	Indicators	Countries	Disaggregation	Baseline Y1-2020	Targets Y1-2020	Actuals Y1-2020	Targets Y2-2021	Actuals Y2-2021	Targets Y3-2022	Actuals Y3-2022	Targets Y4-2023	Actuals Y4-2023	Targets Y5-2024	Actuals Y5-2024	End of agreement period target	End of agreement period actual	Data Source and Means of Verification	Data Collection Methods	Frequency of Data Collection	Frequency of Reporting	Responsibility	Remarks
INTERMEDIATE OUTCOME 1000																						
1000: Increased supplemental reading practice of children (in target locations)	1000.1: 4% of children who participate in supplemental reading activities	All	Sex														Children	Children survey	Internal Baseline, Midline	Baseline, Midline		
			Sex (in target locations)																			
	1000.2: 4% of children who report positive changes in their home, school, and community to support their reading	All	Sex														Children	Children survey, Focus Group Discussion	Internal Baseline, Midline	Baseline, Midline		
			Sex (in target locations)																			
IMMEDIATE OUTCOME 1200																						
1200: Increased provision of supplemental reading activities by teachers, parents, and community	1200.1: 4% of parents that report using home-based reading activities with their children (by type)	All	Sex														Parents/Carers	Focus Group Discussion	Internal Baseline, Midline	Baseline, Midline		
			Sex (in target locations)																			
	1200.2: # of reading initiatives provided by parents, teachers, and community (disaggregated by type)	All	Total														Parents/Carers, teachers, community leaders	Monitoring data	Ongoing monitoring	Baseline, Midline, Endline		
			# Female																			
	1200.3: # of reading activities provided by parents, teachers, and community (disaggregated by type)	All	# Male														Parents/Carers, teachers, community leaders	Monitoring data	Ongoing monitoring	Baseline, Midline, Endline		
			# Female																			
	1200.4: # of reading activities provided by parents, teachers, and community (disaggregated by type)	All	# Male														Parents/Carers, teachers, community leaders	Monitoring data	Ongoing monitoring	Baseline, Midline, Endline		
			# Female																			
	1200.5: # of reading activities provided by parents, teachers, and community (disaggregated by type)	All	# Male														Parents/Carers, teachers, community leaders	Monitoring data	Ongoing monitoring	Baseline, Midline, Endline		
			# Female																			
OUTPUT 1201																						
1201: Parents and caregivers equipped to support reading at home	1201.1: # of parents provided with reading materials to strengthen reading practice at home	All	Total		0	852	9,008	2,240		1,540		7,240					Activity Report	Document Review	Annual	Annual		
			# Female		0	426	4,504	1,120		770		3,620										
	1201.2: # of parents and caregivers trained on learning together tools	All	# Male		0	426	4,504	1,120		770		3,620					Training Report	Document Review	Annual	Annual		
OUTPUT 1202																						
1202: Community members trained to implement supplementary learning activities in the community	1202.1: # of reading centres established and supported by community members	All	Total		4	23	28	28		23		54					Activity Report	Document Review	Annual	Annual		
			# Female		4	23	28	28		23		54										
	1202.2: # of reading centres facilitated trained	All	# Male		4	23	28	28		23		54					Training Report	Document Review	Annual	Annual		
OUTPUT 1203																						
1203: Teachers trained to implement supplementary learning activities in schools	1203.1: # of reading clubs established and supported by teachers	All	Total		0	218	218	218		218		218					Activity Report	Document Review	Annual	Annual		
			# Female		0	218	218	218		218		218										
	1203.2: # of reading club facilities trained	All	# Male		0	218	218	218		218		218					Training Report	Document Review	Annual	Annual		
OUTPUT 1204																						
1204: Teachers trained to implement supplementary learning activities in schools	1204.1: # teachers supported in planning supplementary learning activities	All	Total		9	3	3	3		3		27					Activity Report	Document Review	Annual	Annual		
			# Female		9	3	3	3		3		27										
	1204.2: # of reading club facilities trained	All	# Male		9	3	3	3		3		27					Training Report	Document Review	Annual	Annual		
OUTPUT 1205																						
1205: School infrastructure constructed and rehabilitated for disadvantaged groups	1205.1: # of schools with referral mechanisms established	All	Total		78	78	78	78		78		78					Activity Report	Document Review	Annual	Annual		
			# Female		78	78	78	78		78		78										
	1205.2: # of community members trained on child protection, child rights, corporal punishment, abuse, and/or GBV	All	Total		17	25	22	19		20		165					Activity Report	Document Review	Annual	Annual		
OUTPUT 1206																						
1206: School-based child protection referral mechanisms established and supported	1206.1: # of schools with referral mechanisms established	All	Total		36	36	36	36		36		36					Activity Report	Document Review	Annual	Annual		Include girls' clubs, health and hygiene committee
			# Female		36	36	36	36		36		36										
	1206.2: # of community members trained on child protection, child rights, corporal punishment, abuse, and/or GBV	All	Sex		75 (54%)	120 (112%)	75 (54%)	75 (54%)		120 (112%)		525 (383%)					Activity Report	Document Review	Annual	Annual		
OUTPUT 1207																						
1207: School Management Committees (SMCs), Parent Teacher Associations (PTAs), and School Inclusion Committees trained to support school development and inclusion initiatives	1207.1: # of parent teachers associations or school management committee members trained	All	Total		448	225	448	25		85		939					Training Report	Document Review	Annual	Annual		Named core indicator
			# Female		325	168	325	13		43		563										
	1207.2: # of PTAs and SMCs supported	All	# Male		123	157	123	12		42		376					Training Report	Document Review	Annual	Annual		
OUTPUT 1208																						
1208: School Management Committees (SMCs), Parent Teacher Associations (PTAs), and School Inclusion Committees trained to support school development and inclusion initiatives	1208.1: # of PTAs and SMCs supported	All	Total		126	64	64	172		172		180					Training Report	Document Review	Annual	Annual		
			# Female		126	64	64	172		172		180										
	1208.2: # of schools visited by government/supervisor one or more times in last school year	All	Total		126	64	64	172		172		180					Training Report	Document Review	Annual	Annual		
OUTPUT 1209																						
1209: School-based child protection referral mechanisms established and supported	1209.1: # of schools with referral mechanisms established	All	Total		78	78	78	78		78		78					Activity Report	Document Review	Annual	Annual		
			# Female		78	78	78	78		78		78										
	1209.2: # of community members trained on child protection, child rights, corporal punishment, abuse, and/or GBV	All	Total		17	25	22	19		20		165					Activity Report	Document Review	Annual	Annual		
OUTPUT 1210																						
1210: School-based child protection referral mechanisms established and supported	1210.1: # of schools with referral mechanisms established	All	Total		36	36	36	36		36		36					Activity Report	Document Review	Annual	Annual		Include girls' clubs, health and hygiene committee
			# Female		36	36	36	36		36		36										
	1210.2: # of community members trained on child protection, child rights, corporal punishment, abuse, and/or GBV	All	Sex		75 (54%)	120 (112%)	75 (54%)	75 (54%)		120 (112%)		525 (383%)					Activity Report	Document Review	Annual	Annual		
OUTPUT 1211																						
1211: School Management Committees (SMCs), Parent Teacher Associations (PTAs), and School Inclusion Committees trained to support school development and inclusion initiatives	1211.1: # of parent teachers associations or school management committee members trained	All	Total		448	225	448	25		85		939					Training Report	Document Review	Annual	Annual		Named core indicator
			# Female		325	168	325	13		43		563										
	1211.2: # of PTAs and SMCs supported	All	# Male		123	157	123	12		42		376					Training Report	Document Review	Annual	Annual		

[illegible]

[illegible]

[illegible]

Objective	Indicator	Disaggregation	Baseline	Targets and Actuals (Results)										Data Source	Frequency of Reporting	Remarks			
PROGRAM OBJECTIVE																			
More children (female, male and those with disabilities) in target educational institutions grade 1-6 in District of Bamako, Koulikoro, Ségou and Sikasso Regions learn basic skills and are equipped to tackle adult life																			
Program Objective 2 in RF NOR ODA Edu																			
Outcomes & Outputs	Indicators	Disaggregation	Baseline Y5-2017	Targets Y5-2017	Actuals Y5-2017	Targets Y5-2018	Actuals Y5-2018	Targets Y5-2019 (Mid-Term)	Actuals Y5-2019 (Mid-Term)	Targets Y4-2020	Actuals Y4-2020	Targets Y5-2021 (Endline)	Actuals Y5-2021 (Endline)	End of agreement period/percentage	End of agreement period/notes	Data Source and Means of Verification	Frequency of Reporting	Remarks	
OUTCOME 1: Children in target educational institutions in District of Bamako, Koulikoro, Ségou and Sikasso Regions have by the end of primary school improved their achievements in reading	1.1: % and # of children in target educational institutions achieving minimum proficiency level in reading in grade 4	Female														Early Grade Reading Assessment (EGRA), Ministry of National Education primary reading achievement test, project and partner specific reading assessments	Baseline, mid-term, endline	Indicator 2.1 in RF NOR ODA Edu	
		Male																	
		Disability																	
		Total																	
OUTPUT 1.1:	1.1.1: # of textbooks provided to target educational institutions	Textbooks		1	1									2		Project records, textbooks approved by government, reading materials developed	Annually	Indicator 2.1.1 in RF NOR ODA Edu	
	1.1.2: # of reading materials provided to target educational institutions (grade 1-2 in 2018 and grade 3-4 in 2019)	Reading materials			2			2						4		Project records, reading materials developed	Annually	Linked to Core Indicator 3 in RF NOR ODA Edu	
OUTPUT 1.2:	1.2.1: # of children in target educational institutions provided with textbooks and reading materials (grade 1-2 in 2018 and grade 3-4 in 2019)	Female			10 299		12 168							22 467		Partner records, school records, project records	Annually	Core Indicator 3 in RF NOR ODA Edu, linked to Outcome 2.1 in RF NOR ODA Edu	
		Male			9 951		12 058							22 099					
		Disability			203		242							446					
		Total			20 250		24 226							44	476				
OUTPUT 1.3:	1.3.1: # of parent teachers associations and school management committee members in target educational institutions trained	Female		200	800		1 000		1 000					1 000		Education Management Information Systems (EMIS), school records, minutes from meetings	Annually	Core Indicator 4 in RF NOR ODA Edu, linked to Outcome 2.1 in RF NOR ODA Edu	
		Male		200	800		1 000		1 000					1 000					
		Total		400	1 600		2 000		2 000					2 000					
OUTPUT 1.4:	1.4.1: Average # of children in target educational institutions that participate in community reading clubs	Female			7 468		8 215		9 036		9 940			9 940		Partner records, project records, community club and library records	Annually	Linked to Outcome 2.1 in RF NOR ODA Edu	
		Male			8 921		9 813		10 794		11 874			11 874					
		Disability			164		180		198		219			219					
		Total			16 359		18 028		19 931		21 814			21 814					
Outcomes & Outputs	Indicators	Disaggregation	Baseline Y5-2017	Targets Y5-2017	Actuals Y5-2017	Targets Y5-2018	Actuals Y5-2018	Targets Y5-2019 (Mid-Term)	Actuals Y5-2019 (Mid-Term)	Targets Y4-2020	Actuals Y4-2020	Targets Y5-2021 (Endline)	Actuals Y5-2021 (Endline)	End of agreement period/percentage	End of agreement period/notes	Data Source and Means of Verification	Frequency of Reporting	Remarks	
OUTCOME 2: Children in target educational institutions in District of Bamako, Koulikoro, Ségou and Sikasso Regions have improved their life skills	2.1: % and # of children in target educational institutions that demonstrate improved life skills (disaggregated by female, male and those with disabilities)	Self-Confidence														Education Management Information Systems (EMIS), school records, minutes from meetings	Annually	Linked to Program Objective 2 in RF NOR ODA Edu	
		Emotional Management																	
		Collaboration																	
		Communication																	
OUTPUT 2.1:	2.1.1: # of pre-service teachers trained on play-based learning methodology to obtain teacher qualification as per government set standard	Female			179		197		217		238		238			Teachers diploma, proof of qualification	Annually	Indicator 2.2.1 in RF NOR ODA Edu	
		Male			179		197		217		238		238						
		Total			358		394		433		476		476						
		2.1.2: # of pre-service teacher trainers trained on play-based learning methodology (T0T2)	Female			6		6		6		6		6			Training report, project report	Annually	Linked to Indicator 2.2.1 in RF NOR ODA Edu
		Male			6		6		6		6		6						
		Total			12		12		12		12		12						
	2.1.3: # of directorate of teacher training officers/professors trained on play-based learning methodology (T0T1)	Female			2		2		2		2		2			Training report, project report	Annually	Linked to Indicator 2.2.1 in RF NOR ODA Edu	
		Male			2		2		2		2		2						
		Total			4		4		4		4		4						
OUTPUT 2.2:	2.2.1: # of teachers in target educational institutions that implement play-based learning methodology one or more times per school day	Female		140	280		420		420		420		420			Observations, follow up and support records, partner records	Annually	Linked to Outcome 2.2 in RF NOR ODA Edu	
		Male		140	280		420		420		420		420						
		Total		280	560		840		840		840		840						
		2.2.2: # of teachers in target educational institutions followed up and mentored one or more times per month	Total teachers		200	400		600		600		600		600			Follow up and support records, partner records, quarterly report	Annually	Linked to Outcome 2.2 in RF NOR ODA Edu
OUTPUT 2.3:	2.3.1: # of teachers in target educational institutions trained on play-based learning methodology by civil society organizations and/or Right To Play staff	Female		200	400		600		600		600		600			Training report, project report	Annually	Linked to Outcome 2.2 in RF NOR ODA Edu	
		Male		200	400		600		600		600		600						
		Total		400	800		1 200		1 200		1 200		1 200						
OUTPUT 2.4:	2.4.1: # of target educational institutions visited by inspector-officer or supervisor one or more times in last school year	Total primary schools		34	67		100		100		100		200			School records, visitors book	Annually	Indicator 2.2.4 in RF NOR ODA Edu	
	2.4.2: # of educational staff in target educational institutions trained on play-based learning methodology by civil society organizations and/or Right To Play staff	Headmasters		67	67		100		100		100		200						
		Focal points teaching academy		10	10		10		10		10		10						
		Pedagogical advisors		24	24		24		24		24		24						
		Total		101	101		134		134		134		234			Training reports, attendance records	Annually	Core Indicator 5 in RF NOR ODA Edu, linked to Outcome 2.2 in RF NOR ODA Edu	
Outcomes & Outputs	Indicators	Disaggregation	Baseline Y5-2017	Targets Y5-2017	Actuals Y5-2017	Targets Y5-2018	Actuals Y5-2018	Targets Y5-2019 (Mid-Term)	Actuals Y5-2019 (Mid-Term)	Targets Y4-2020	Actuals Y4-2020	Targets Y5-2021 (Endline)	Actuals Y5-2021 (Endline)	End of agreement period/percentage	End of agreement period/notes	Data Source and Means of Verification	Frequency of Reporting	Remarks	
OUTCOME 3: Teachers in target educational institutions grad 1-6 in District of Bamako, Koulikoro, Ségou and Sikasso Regions have improved the learning environment for children to grow and develop to their fullest potential	3.1: # and % of teachers that meet Right To Play's principle's for a positive learning environment	Female														Teacher/classroom observation, teacher focus group discussion, principals survey, children's focus group discussion, Right To Play's positive learning environment principle's	Baseline, mid-term, endline	Linked to Program Objective 2 in RF NOR ODA Edu	
		Male																	
		Disability																	
		Total																	
OUTPUT 3.1:	3.1.1: # of child clubs established in target educational institutions	Child rights clubs			100		100							200		School records, partner records, project records	Annually	Linked to Outcome 2.2 in RF NOR ODA Edu	
		Gender/age clubs			100		100							200					
OUTPUT 3.2:	3.2.1: # of teachers in target educational institutions trained on child safeguarding, gender equality, inclusion and positive discipline (disaggregated by female and male)	Child safeguarding			200		200		200							Training reports, attendance records	Annually	Linked to Outcome 2.2 in RF NOR ODA Edu	
					200		200		200										
					400		400		400					1 200					
					200		200		200		200								
		Gender equality			200		200		200		200								
					400		400		400		400				1 200				
					200		200		200		200								
					200		200		200		200								
		Inclusion			200		200		200		200								
					400		400		400		400				1 200				
					200		200		200		200								
	Positive discipline			200		200		200		200									
			400		400		400		400					1 200					
			200		200		200		200										
OUTPUT 3.3:	3.3.1: # of classrooms, latrines, community reading centers and safe play spaces in target educational institutions in District of Bamako, Koulikoro, Ségou and Sikasso Regions are rehabilitated and/or constructed	Classrooms constructed			3		3						6		Project records, completion reports	Annually	Core Indicator 2 in RF NOR ODA Edu, linked to Outcome 3 and 1 in RF NOR ODA Edu		
	Classrooms rehabilitated			6		6		6					18						
	Latrines constructed			3		3		3					6						
	Latrines rehabilitated			6		6		6					18						
	Reading centers constructed		3	3		3		3					6						
	Reading centers rehabilitated					3		3					6						
	Play space constructed					3		3					6						
	Play space rehabilitated					3		3				9	12						
Outcomes & Outputs	Indicators	Disaggregation	Baseline Y5-2017	Targets Y5-2017	Actuals Y5-2017	Targets Y5-2018	Actuals Y5-2018	Targets Y5-2019 (Mid-Term)	Actuals Y5-2019 (Mid-Term)	Targets Y4-2020	Actuals Y4-2020	Targets Y5-2021 (Endline)	Actuals Y5-2021 (Endline)	End of agreement period/percentage	End of agreement period/notes	Data Source and Means of Verification	Frequency of Reporting	Remarks	
ADDITIONAL CORE INDICATOR in RF NOR ODA Edu:																			
OUTPUT 4.1:	4.1.1: # of children enrolled in target educational institutions (grade 1 enrollment)	Female		4 992	5 192		5 399		5 615		5 840		5 840			Education Management Information Systems (EMIS), enrollment records	Annually	Core Indicator 1 in RF NOR ODA Edu	
		Male		4 802	4 994		5 194		5 402		5 618		5 618						
		Disability		98	102		106		110		115		115						
		Total		9 794	10 186		10 593		11 017		11 458		11 458						