

# PLAY

PROTECT. EDUCATE. EMPOWER.



Photo courtesy of Right To Play (Ethiopia)

**RIGHT TO PLAY**  
**2017**  
ANNUAL REPORT





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# A LETTER FROM OUR CHAIR

Over the past six years, I've had the privilege to witness Johann and Kevin's shared vision, to protect, educate and empower the now 1.9 million children participating in Right To Play programs around the globe and the impact it's having on their lives.

These girls and boys live in some of the most disadvantaged communities in the world, from the refugee camps in Jordan and Thailand to the streets in Burundi and the slums of Pakistan. Yet through play, they are seeing a bright future for themselves.

Play is fuelling these children with opportunity and possibility. It keeps them in school, protects them from dangers like child labor and early marriage, informs them on the facts about malaria, HIV and AIDS and encourages them to rise above the effects of war and conflict. Play is transformational. Beginning with the teachers and coaches diligently using our child-oriented curriculums, both inside and outside their classrooms, to the children, their parents and communities.

Play is inspiring a new generation of children to believe in themselves, tap into their intrinsic power and find a way back to hope.

Of course none of this would be possible without the generosity of our donors and the dedicated team at Right To Play. To the former, please know we could not do this without you and you have our unending gratitude. To the latter, congratulations on another outstanding year. Working with such a talented group of people makes my role with the board of directors tremendously rewarding.

Sincerely,


Rob MacLellan  
Chair, International Board of Directors



Photo courtesy of Rob MacLellan





A photograph of two young girls, Amy and Margaret, from Boma Primary School in Dar Es Salaam, Tanzania. They are wearing dark blue school uniforms and are smiling while playing a clapping game. The background shows a school building and lush greenery.

**IN TANZANIA**, at the Boma Primary School in Dar Es Salaam, 12-year-old Amy and 10-year-old Margaret play a popular clapping game that enhances focus and memory, as well as mathematics skills.

# RIGHT TO PLAY REACHES 1.9 MILLION CHILDREN EACH WEEK

IN 15 COUNTRIES AROUND THE WORLD, WE USE PLAY TO UNLOCK THE POTENTIAL IN GIRLS AND BOYS TO INFUSE THEM WITH THE EDUCATION AND LIFE SKILLS THEY NEED TO SUCCEED IN LEARNING AND IN LIFE.

Photo by Terence Babb





Right To Play's beginnings in an Eritrean refugee camp in 2000. Below, Johann visits with a group of Right To Play junior leaders in Pakistan.



When I started Right To Play in 2000, we had 37,000 children participating in our programs and a goal to double that number in a decade. We exceeded it, reaching one million children in 2012. Five years later, we're on our way to surpassing the two million children milestone.

There's an adage that says: it takes a village to raise a child. I believe our international team of staff, teachers, coaches, partners, supporters and donors is a global village. By coming together, we continue to impact the lives of the 1.9 million children in our programs and the tangible results we're seeing is inspiring.

In 2012, we introduced child protection and gender equality resources into the organization. At the time, 490,000 of the children in our programs were girls and all of them were beginning to learn their right to a fair future, quality education and to say no to unwanted sexual advances. Today, 67 per cent of the teachers and coaches modeling this critical information to and supporting the girls and boys in our programs are female.

By educating teachers, children, their parents and communities on child protection and gender equality we're able to reduce gender-based violence and discrimination in classrooms, in communities and at home. In Mali, 96 per cent

of our teachers ensure that girls participate in the classroom versus 70 per cent of non-Right To Play teachers. In our leadership programs in Jordan's Al Baqa'a refugee camp, girls and boys are playing together for the first time, while in Tanzania, 95 per cent of our teachers versus 21 per cent of non-Right To Play teachers create a supportive environment for their students. This is the sustainable benefit of play.

Thank you for being a part of our global village.

Sincerely,

Johann Olav Koss, Founder

In 2017, I had the privilege to travel the globe and experience the power of our programs in the lives of some of the world's most vulnerable children. From our gender equality work in Ghana's northern villages and our national-scale education project in Tanzania to our psychosocial support programs for refugees in the Middle East, Africa and Asia, I have witnessed the transformative power of play in children's lives.

At Right To Play, we address some of the most critical issues facing children. We empower girls to resist early marriage and to continue their education. We teach children how to protect themselves from diseases like HIV and malaria. We help child laborers return to school and we inspire refugee youth living in dire camp conditions to find their way back to hope.

I am confident about the impact of our pro-

grams and Right To Play is committed to rigorous measurement and evaluation. One exciting result is in Rwanda where our programs are integrated into the school curriculum and the teachers are trained in our play-based approach. In these schools, the student drop-out rate was reduced by 50 per cent in 2017.

Finally, in line with our strategic plan's focus on achieving scale, 2017 was an important year. In partnership with the Tanzanian Ministry of Education, we reached 16,000 pre-pri-

mary teachers, ensuring that the 800,000 pre-primary students in Tanzania began their school year with a Right To Play-trained teacher.

With the support of our generous donors we will continue to reach these children and youth, delivering cost-effective and sustainable impact at scale.

Thank you for your ongoing contributions and commitment to our work.

Sincerely,

Kevin Frey, CEO



In 2017, Kevin visits with a young girl participating in our programs in China.



**IN CHINA**, at a primary school in Kawegebo, girls and boys show off the colourful pictures they made during arts and crafts. Their teachers use painting and drawing to teach the children about gender equality.

# OUR DIFFERENCE

PLAY IS AT THE HEART OF EVERYTHING WE DO.

OUR WORK FOCUSES ON GAMES, SPORT, CREATIVE AND FREE PLAY TO DRIVE CHANGE IN CHILDREN'S LIVES, BOTH INSIDE AND OUTSIDE THE CLASSROOM.



IN MALI

# 96%

**OF OUR TEACHERS ENSURE GIRLS PARTICIPATE VS 70% OF NON-RIGHT TO PLAY TEACHERS**

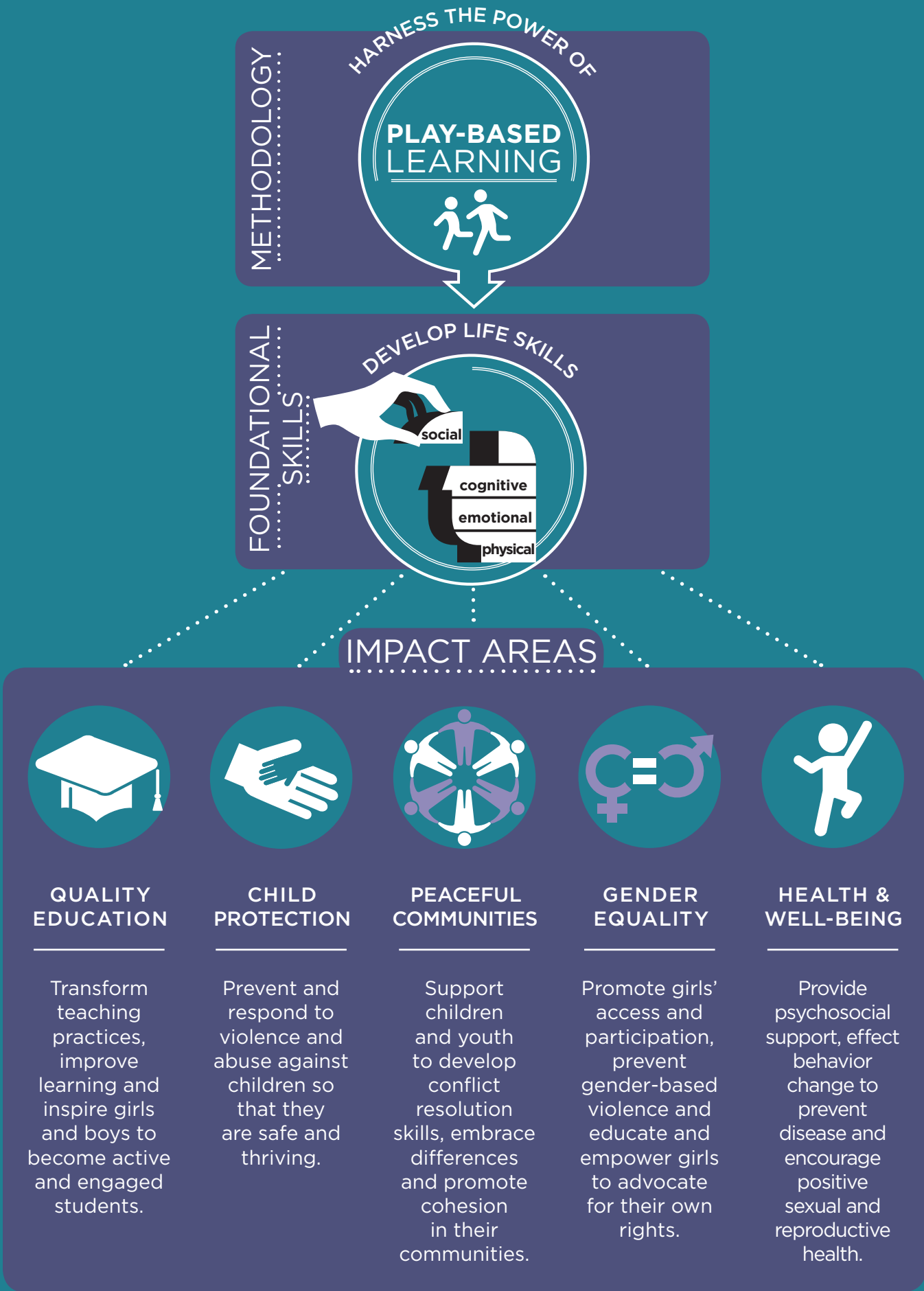


**IN CANADA**, children and youth in our Promoting Life Skills for Aboriginal Youth (PLAY) program (100 per cent funded by Canadian donors), build their leadership skills through creative play.



Photo by James MacDonald

# WHAT WE DO







**IN PAKISTAN**, a group of girls play numeracy games at school. Excelling at mathematics builds their confidence and courage, showing them that they have the same capabilities as boys.

Photos courtesy of Right To Play (Pakistan); Professor Rachel Jewkes

## THE POWER OF PLAY



*By Professor Rachel Jewkes, the Executive Scientist for Research Strategy in the Office of the President of the South African Medical Research Council, Secretary of the Sexual Violence Research Initiative and the Director of the ‘What works to prevent violence?’ global program.*

Working with Right To Play in Pakistan, I have witnessed the transformative power of play. Here, children face difficulties stemming from deep poverty and widespread child labor. Many children, especially girls, don’t attend school or they drop out before they reach high school. The quality of education is poor and the schools lack toilets and drinking water, compromising the children’s development, privacy and health. Right To Play’s play-based programing is making school a safe space to learn in and bring joy to their lives.

With the Aga Khan University School of Nursing and Texas Women’s University, I’ve evaluated Right To Play’s work in schools. Particularly, the claim that play can change patriarchal gender attitudes and reduce violence between children and by teachers and parents.

Our team conducted a randomized controlled trial research with over 1500 children in 40 schools and the findings upheld these claims. Levels of peer violence were significantly lower in

schools with Right To Play programming, while mental health studies showed less incidents of reported depression. We also found a decrease in the use of corporal punishment. This is critically important in a country which has been wracked by violence for decades, as it shows Right To Play’s peace-building potential.

At a Right To Play convention, several youth stepped forward, thanking the organization for making a difference in their lives—one, a non-gender conforming young woman, another with severe cerebral palsy who, I was told, could not talk three years prior to joining Right To Play.




These girls and boys are proof that play-based learning is advancing child development and is leaving no one behind. Through games, music and sports, Right To Play-trained teachers are decreasing patriarchal gender attitudes and violence. I have witnessed firsthand how play is changing these children’s lives and building foundations for a better future.

*“Levels of peer violence reported by girls and boys were significantly lower in schools with Right To Play programming”*

WHY PLAY WORKS

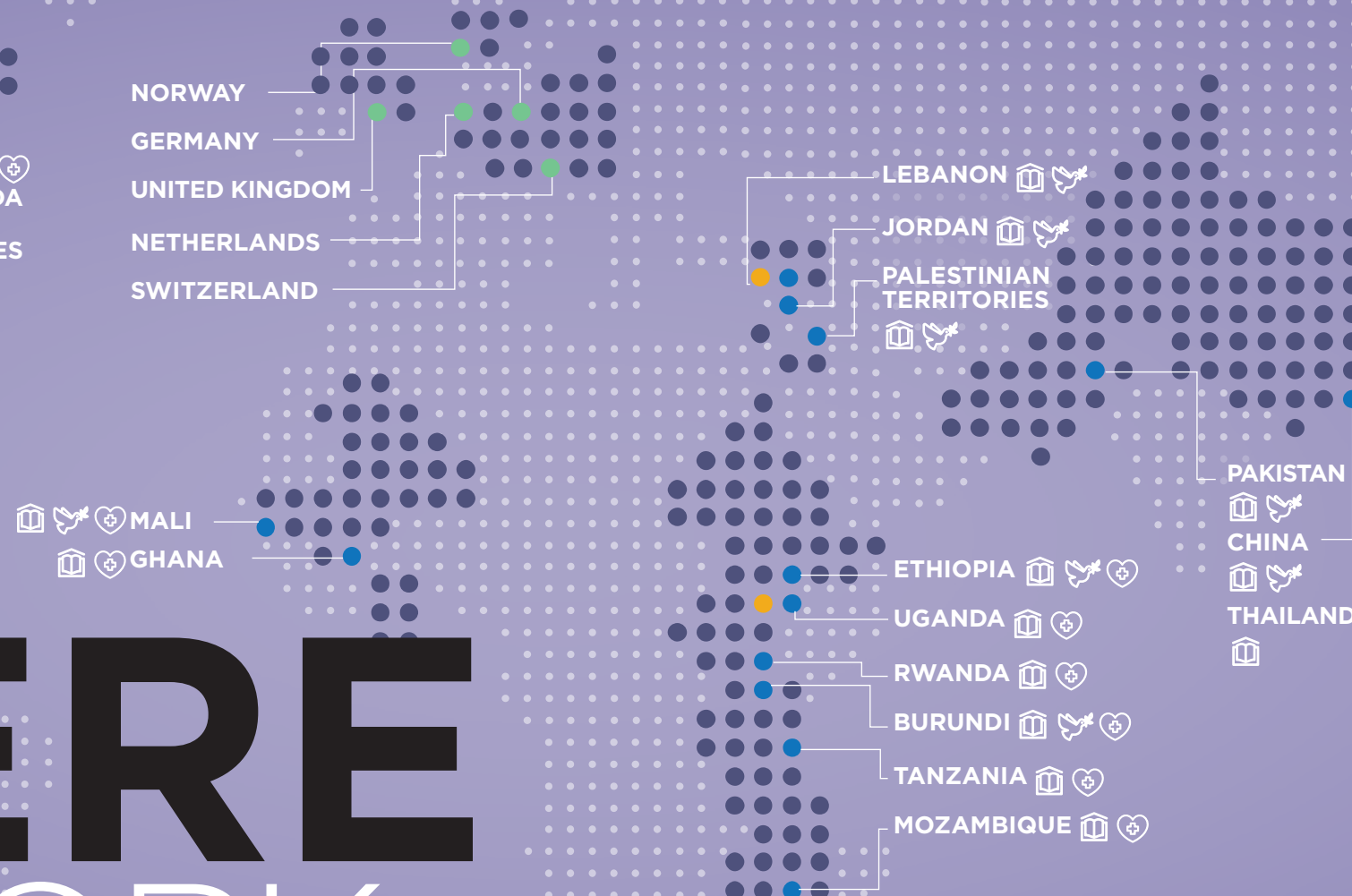


# LEGEND

-  QUALITY EDUCATION
-  HEALTH
-  PEACE
-  REGIONAL OFFICE
-  NATIONAL OFFICE
-  COUNTRY OFFICE

# WHERE WE WORK

WE HAVE PROGRAMS IN 15 COUNTRIES IN AFRICA, ASIA, THE MIDDLE EAST AND NORTH AMERICA WITH SEVEN NATIONAL FUNDRAISING OFFICES ACROSS EUROPE AND NORTH AMERICA.



WE REACHED  
**1.9 MILLION CHILDREN**  
EACH WEEK AROUND THE WORLD IN 2017



**50%**  
OF THE CHILDREN  
AND YOUTH IN OUR  
PROGRAMS ARE GIRLS




**14,000** JUNIOR LEADERS

**32,000**  
TEACHERS & COACHES

WE WORK IN  
**52 REFUGEE  
CAMPS**

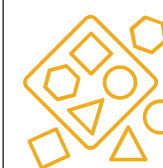


WHO WE SERVE

-  REFUGEE & MIGRANT CHILDREN
-  INDIGENOUS CHILDREN & YOUTH
-  CHILDREN AFFECTED BY POVERTY, DISEASE AND WAR

**67%** OF OUR  
TEACHERS  
AND COACHES ARE FEMALE

**1200** PLAY-  
BASED  
LEARNING & TEACHING GAMES





IN JORDAN, girls and boys living in the Al Baqa'a refugee camp learn about gender equality by playing team sports.



Photo by Paul Bettings

# OUR FOCUS

WE USE PLAY TO PROTECT, EDUCATE, AND EMPOWER GIRLS AND BOYS.

PLAY SUPPORTS CHILDREN'S PHYSICAL, INTELLECTUAL AND SOCIAL DEVELOPMENT. WE PLAY TO DRIVE QUALITY EDUCATION, CHILD PROTECTION, PEACEFUL COMMUNITIES, GENDER EQUALITY AND HEALTH.

IN BURUNDI, WE REACHED

**30,000+** GIRLS & BOYS AND  
TRAINED TEACHERS **313**  50%  
IN OUR SPORT AND PEACE EDUCATION SINCE 2016



# OUR PRIORITY AREAS

## EDUCATION



Play ignites a lifelong love of learning in every child, making it active and engaging. Play builds life skills like confidence and courage. We train teachers to use play-based learning to create safe and supportive environments.

## GENDER EQUALITY



Play breaks down barriers that hold girls back and empowers them to learn and lead. We educate teachers and parents on gender equality, to reduce gender-based violence and discrimination in classrooms, communities and at home.

## HEALTH



Through play, children discover how to make safe and healthy choices and protect themselves. We train teachers to create environments where kids can talk openly about HIV and AIDS, malaria, sexual reproductive health and hygiene.

## CHILD PROTECTION



We create child-friendly spaces where children can learn about their rights and protect themselves from child labor and early marriage. We train teachers about children's rights and child-friendly behaviour, so that they can be positive role models.

## PEACE



Games, sports and play help displaced children overcome conflict, violence and emotional pain. We train local teachers to use play to activate healing and engage with local organizations and global partners to create acceptance, inclusion and cooperation.



**IN LEBANON**, at a primary school, children practice their numeracy skills. Teachers use games like this one to enhance learning.

Photo courtesy of Right To Play (Lebanon)



IN RWANDA, Junior Leadership clubs are teaching boys and girls, like Julienne, about their rights and gender equality.



Photo by Fred Hirwa

## JULIENNE, CHILD LEADER

“I know I can become a doctor, because anything is possible for me,” says Julienne. “I am determined to achieve my highest goals.”

As the head of her primary school’s Right To Play Leadership Club, the 12-year-old girl advocates for children’s right to education.

In rural Rwanda, education often takes a backseat to economic survival. Here, many parents rely on their children to work in the fields and tend to younger siblings and household chores. As a result, these children frequently miss school or are forced to drop out.

Changing this status quo is the Club’s focus. Along with knocking on doors to encourage parents to let their children attend and stay in school, the members put on plays and sing songs for their community—all to build awareness about the importance of education to decrease the risk of early marriage and child pregnancy, and increase economic opportunity.

“We even started a campaign called ‘Let girls go back to school,’” adds Julienne. “Because girls, like me, are still missing education.”

The Club’s members identified the homes where girls were not attending school and increased their door-to-door efforts to educate the parents. Within three months, 78 absentee children were attending school every day.

By examining their rights, speaking publicly and contributing to social change, these children are developing analytical skills and the ability to respond to everyday challenges.

“Every child deserves to go to school and to choose any career,” says Julienne. “School is a place where children can be changed. Our Club is not only about being able to read, write and count, it is where we have become confident and supportive of each other.”

*“Within three months, Julienne and the leadership club encouraged 78 children to enroll in and attend school every day.”*



CHILD  
PROTECTION



GENDER  
EQUALITY



EDUCATION



IN THAILAND'S Umphang Refugee Camp, two primary school girls help each other with their storytelling. Trained in our play-based approach to learning, their teachers use creative writing as a way for the students to practice their reading and writing.



Photo by James MacDonald

# OUR TEAM

OUR INTERNATIONAL TEAM OF NEARLY 500 STAFF STRIVES TO DRIVE CHANGE IN CHILDREN'S LIVES BOTH INSIDE AND OUTSIDE THE CLASSROOM.

IN UGANDA

92%

OF CHILDREN

VS 50% OF CHILDREN NOT IN OUR PROGRAMS **KNOW HOW TO PREVENT HIV** FROM SEXUAL TRANSMISSION





## REGIONAL OFFICES

### AFRICA

Plot 78 Old Kira Rd, P.O. Box 33098, Bukoto, Kampala, Uganda +256 41 531 308/313

### MIDDLE EAST & ASIA

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## NATIONAL OFFICES

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+ 44 (0) 203 752 5640 [www.righttoplay.org.uk](http://www.righttoplay.org.uk)

### UNITED STATES

134 West 26th Street, Suite 404, New York, NY 10001  
+ 1 646 649 8280 [www.righttoplayusa.org](http://www.righttoplayusa.org)

**IN PAKISTAN**, as part of one of our Junior Leadership clubs in Thatta, a group of school girls gather to talk about how they can further promote gender equality in their community.



Photo courtesy of Right To Play (Pakistan)



IN GHANA, these boys play a literacy game in class. Not only is it fun, finding the right words to make each sentence is helping the children learn English, while showing them how to work as a team.

# OUR SUPPORTERS

RECOGNIZING THOSE WHO SHARE OUR BELIEF IN THE POWER OF PLAY.

OUR CORPORATE, FOUNDATION AND GOVERNMENT PARTNERS; INDIVIDUAL DONORS; NATIONAL CORPORATE PARTNERS; NGOS; SCHOOLS AND COMMUNITY PARTNERS WHO SUPPORT OUR WORK.

IN PAKISTAN,  
CHILDREN  
TAUGHT BY  
RIGHT TO  
PLAY-TRAINED  
TEACHERS  
SCORED

10%  
HIGHER ON  
STANDARDIZED TESTS  
THAN CHILDREN WITH NO RIGHT TO PLAY TEACHERS



Photo by Ben Bennett & Mat Barkley





Photo courtesy of Right To Play (Thailand)

## BISMACK BIYOMBO, GLOBAL ATHLETE AMBASSADOR

To give back to his home country of Congo, Bismack Biyombo set up a Foundation and has been changing children's lives by building schools, basketball courts, running training camps and creating opportunity. This same motivation drew him to Right To Play.

Bismack visited Right To Play programs in the Middle East where he played football with the girls and boys living in the region's refugee camps, before sharing his life story with them. Recently, he ran basketball clinics for refugee children in displacement camps in Thailand. "It's great to be happy," says Bismack. "But it's even better to bring happiness to others and inspire them."

Born and raised in Lubumbashi, the Democratic Republic of the Congo, Bismack grew up poor and hungry. "When I was 12, I dreamed about playing basketball and making it my job," says Bismack. "All you can do is hold on to your dream and keep

working at it without losing hope."

At 16, Bismack's dreams came true when a basketball coach saw him at a youth tournament and signed him to a professional team. Today, he is the power forward for the NBA's Charlotte Hornets. "Basketball gave me my opportunity in life," says Bismack. "That's what Right To Play is doing for children. These kids face similar obstacles to the ones I faced and more, because many live in refugee camps and can't move freely. I want to support Right To Play by impacting and inspiring kids who have been forgotten."

*"It's great to be happy," says Bismack. "But it's even better to bring happiness to others and inspire them."*

It's this shared experience, says Bismack, that connects him to the children in our programs. His ability to overcome his challenges and succeed fills them with hope and reinforces our belief that play is a driving force in shaping the lives of children around the world to succeed and lead.

THANK YOU TO ALL THE AMBASSADORS WHO ACTIVELY USED THEIR INFLUENCE AND PLATFORMS TO SUPPORT AND AMPLIFY OUR WORK IN 2017.

### A

**Paul Accola**, Alpine Skiing, Switzerland  
**Ade Adepitan**, Wheelchair Basketball, United Kingdom  
**Nathan Adrian**, Swimming, United States  
**Chemmy Alcott**, Alpine Skiing, United Kingdom

### B

**Stig André Berge**, Wrestling Greco-Roman, Norway  
**Bismack Biyombo**, Basketball, Headquarters  
**Bonnie Blair**, Speed Skating, United States  
**Johannes Thingnes Bø**, Biathlon, Norway  
**Tarjei Bø**, Biathlon, Norway  
**David Boudia**, Diving, United States  
**Brittany Bowe**, Speed Skating, United States  
**Billy Bridges**, Para Ice Hockey, Canada  
**Marco Büchel**, Alpine Skiing, Switzerland  
**Jason Burnett**, Trampoline, Canada

### C

**Mark Cavendish**, Cycling-Track & Road, United Kingdom  
**Joey Cheek**, Speed Skating, United States  
**Tiril Sjaastad Christiansen**, Freestyle Skiing, Norway  
**Elise Christie**, Speed Skating, United Kingdom  
**Grant Clitsome**, Ice Hockey, Canada  
**Roland Collombin**, Alpine Skiing, Switzerland  
**Dario Cologna**, Cross-Country Skiing, Switzerland  
**Dougie Crawford**, Alpine Skiing, United Kingdom  
**Crista Cullen**, Hockey, United Kingdom

### D

**Alex Danson**, Hockey, United Kingdom  
**Sasha DiGiulian**, Rock Climbing, United States  
**Uschi Disl**, Biathlon, Germany

### E

**Sam Effah**, Athletics, Canada  
**James Ellington**, Athletics, United Kingdom

### F

**Allyson Felix**, Athletics, United States  
**Gelson Fernandes**, Football, Switzerland  
**Severin Freund**, Ski Jumping, Germany  
**Tanja Frieden**, Snowboard, Switzerland  
**Akwasi Frimpong**, Skeleton, The Netherlands

### G

**Darren Gough**, Cricket, United Kingdom  
**Roz Groenewoud**, Freestyle Skiing, Canada

### H

**Curt Harnett**, Cycling-Track, Canada  
**Femke Heemskerk**, Swimming, The Netherlands

**Martina Hingis**, Tennis, Switzerland  
**Rondae Hollis-Jefferson**, Basketball, United States  
**Clara Hughes**, Speed Skating, Cycling, Canada  
**Nico Hülkenberg**, Formula 1 Driver, Germany  
**Mark Hunter**, Rowing, United Kingdom  
**Benoit Huot**, Para Swimming, Canada  
**Kimberly Hyacinthe**, Athletics, Canada  
**Zach Hyman**, Ice Hockey, Canada

### I

**Henrik Ingebrigtsen**, Athletics, Norway  
**Dan Jansen**, Speed Skating, United States  
**Kjetil Jansrud**, Alpine Skiing, Norway  
**Travis Jayner**, Speed Skating, United States  
**Therese Johaug**, Cross-Country Skiing, Norway

### K

**Bruno Kernen**, Alpine Skiing, Switzerland  
**Darius Knight**, Table Tennis, United Kingdom  
**Chris Kreider**, Ice Hockey, United States  
**Marthe Kristoffersen**, Cross-Country Skiing, Norway  
**Petra Kvitova**, Tennis, Headquarters  
**Kaylyn Kyle**, Football, Canada

### L

**Jesse Lumsden**, Bobsleigh, Canada  
**Tom Lüthi**, MotoGP, Switzerland

### M

**Rosie MacLennan**, Trampoline, Canada  
**Zahra Mahmoodi**, Football, Canada  
**Flavio Marazzi**, Sailing, Switzerland  
**Philippe Marquis**, Freestyle Skiing, Canada  
**Caroline Martens**, Golf, Norway  
**Diana Matheson**, Football, Canada  
**Marnie McBean**, Rowing, Canada  
**Tatyana McFadden**, Para Athletics, United States

**Magnus Moan**, Nordic-Combined, Norway  
**Fatima Moreira de Melo**, Hockey, The Netherlands  
**Ragnhild Mowinckel**, Alpine Skiing, Norway  
**Meghan Mutrie**, Rugby, Canada

### N

**Mirai Nagasu**, Figure Skating, United States  
**National Team**, Men & Ladies Handball, Norway  
**National Team**, Men's Curling, Norway  
**Simone Niggli**, Orienteering, Switzerland  
**Ida Njåtun**, Speed Skating, Norway  
**Darnell Nurse**, Ice Hockey, Canada

### O

**Anthony Ogogo**, Boxing, United Kingdom  
**Manuel Osborne-Paradis**, Alpine Skiing, Canada  
**Ingvild Flugstad Østberg**, Cross-Country Skiing, Norway

### P

**Martin Parnell**, Athletics, Canada  
**Chantal Petitclerc**, Para Athletics, Canada  
**Suzann Pettersen**, Golf, Norway

### R

**Derek Redmond**, Athletics, United Kingdom  
**Nathan Redmond**, Football, United Kingdom  
**Kevin Rempel**, Para Ice Hockey, Canada  
**Joannie Rochette**, Figure Skating, Canada  
**Eldar Rønning**, Cross-Country Skiing, Norway  
**Sarah Louise Rung**, Swimming, Norway  
**Bernhard Russi**, Alpine Skiing, Switzerland  
**Greg Rutherford**, Athletics, United Kingdom

### S

**Maria Samson**, Rugby, Canada  
**Summer Sanders**, Swimming, United States  
**Anna Schaffelhuber**, Para Alpine Skiing, Germany  
**Manuela Schär**, Para Athletics, Switzerland  
**Lauritz Schoof**, Rowing, Germany  
**Alex & Maia Shibutani**, Figure Skating, United States  
**Pascal Siakam**, Basketball, Canada  
**Georgia Simmerling**, Cycling, Alpine Skiing, Freestyle Skiing, Canada  
**Birgit Skarstein**, Rowing, Cross-Country Skiing, Norway  
**Sami Jo Small**, Ice Hockey, Canada  
**Fanny Smith**, Freestyle Skiing, Switzerland  
**Synnøve Solemdal**, Biathlon, Norway  
**Lauren Stam**, Hockey, The Netherlands  
**Aksel Lund Svindal**, Alpine Skiing, Norway

### T

**Team Santander**, Cross-Country Skiing, Norway  
**Team Vålerenga Ishockey**, Ice Hockey, Norway  
**Mike Tindall**, Rugby, United Kingdom  
**Olav Tufte**, Rowing, Norway

### U

**Thomas Ulrich**, Explorer, Switzerland  
**Helen Upperton**, Bobsleigh, Canada

### V

**Adam van Koeverden**, Canoe Sprint, Canada  
**Anouk Vetter**, Athletics, The Netherlands

### W

**Anne Wafula-Strike**, Athletics, United Kingdom  
**Hayley Wickenheiser**, Ice Hockey, Canada  
**Erica Wiebe**, Wrestling, Canada

### Z

**Markus Zberg**, Cycling-Road, Switzerland  
**Mats Zuccarello**, Ice Hockey, Norway





Photo courtesy of Right To Play (China)

# OUR GLOBAL LEADERSHIP COUNCIL

THIS NETWORK OF INTERNATIONAL LEADERS IS COMMITTED TO SUPPORTING OUR WORK. WE THANK OUR FOUNDING MEMBERS FOR THEIR LEADERSHIP.

Paul Edgerley	Deborah and John Harris	Dwight Poler	Michael Siefke	Paal K. Weberg
Rainer-Marc & Tatjana Frey	Ragnar Horn	Heather M. Reisman	Ariel Somes	Florian Wendelstadt
Mark Hantho	Meridee Moore	& Gerald W. Schwartz	Lawrence M. Tanenbaum, O.C.	Urs & Gabriela Wietlisbach

# OUR SUPPORTERS

THANK YOU TO THOSE WHO DONATED \$25,000 OR MORE IN 2017:

<b>A</b> Gaby Abdelnour Anonymous (11) Anton Sport ASICS Europe B.V.	Deutsche Bank Americas Foundation DKSH Group Dream	GoodLife Fitness Sue & Ariel Grange	<b>L</b> Landal GreenParks Laureus Sport for Good Foundation LDS Charities Le Champion Liberty Development Corporation Lorenskog High School Loyens & Loeff Erik Lynne	Morten Kleven & Kristin Skauan Kleven KPMG Foundation Kristian Gerhard Jebsen Foundation Georg Kyd-Rebenburg	Promedica Stiftung Public Health Agency of Canada Puma SE	The Lawrence & Judith Tanenbaum Family Foundation The Leacross Foundation The MacLellan Family Fund The McCance Family Foundation The Peter Gilgan Foundation The RBC Foundation The Rolex Institute The Rossy Family Foundation The Sawiris Foundation The Slaughter Family Foundation The Spratt Foundation The Stars Group's Helping The Swiss Agency for Development & Cooperation SDC Hands Programme The Tripp/Smith Family Foundation The Winnipeg Foundation TransCanada Pipelines Limited TransUnion Twenty Eleven Inc.
<b>B</b> Bain Capital Children's Charity Hilary Bates & Jerome Simon Baur Immobilien AG Willa & Robert Baynard bfz gGmbH Hans & Brigitte Bidermann Martin & Barbara Bidermann Bill Volk Celebration Golf Classic Martin Bisang & Mirjam Staub Bisang Bjerke High School Etienne Boitel & Susann Frölicher Boitel Martinus Brandal Bruce Power Byggmakker Skattum	<b>E</b> Sandy & Paul Edgerley Edmonton Oilers Community Foundation EFG Bank AG and staff EllisDon Corporation Hassan Elmasry & Rasha Mansouri Elmasry Erbengemeinschaft Dorry Keller-Bodmer	<b>H</b> Monica & Mark Hantho John and Deborah Harris Family Foundation Simon & Tracey Holden Homestead Land Holdings Limited Philip Holzer Ragnar Horn Lonnie & Karin Howell Hydro One Inc.	<b>M</b> Manulife Financial Matchworld Group SA Mattamy Homes McKinsey McKinsey for Children e.V. Linda & Andy McLane Microsoft Corporation Migros-Unterstützungsfonds Elizabeth & Kayhan Mirza Meridee Moore & Kevin King Miziwe Biik Aboriginal Employment & Training MLSE Foundation	<b>R</b> Rahn+Bodmer Co. Falk Raudies RBC RBC Capital Markets RBC Foundation USA Heather M. Reisman and Gerald W. Schwartz Right To Play Friends Valais Alexander Rittweger Rogers Communications Inc.	<b>S</b> Ana & Julian Salisbury Santander Bank Sabine Schön-Stodden Scotiabank Michael Siefke Dag Skattum George So & Janet Chong Sobeys Standard Chartered Bank Stanley Thomas Johnson Stiftung Stiftung Drittes Millennium Ola Ström Sun Life Financial Suncor Energy Foundation Swisslos-Fonds Kanton Aargau Synsam	<b>U</b> Laurie & Jeff Ubben UBS Optimus Foundation UK Department for International Development and the South African Medical Research Association USAID
<b>C</b> Cenovus CIBC Clear Channel Schweiz AG Comic Relief Karen & Greg Conway	<b>F</b> Erik & Siri Farstad FIFA - Football for Hope Fondation Smartpeace Fondazione Nando ed Elsa Peretti Foundation Kids in Motion Frankfort & Sons Christoph Franz & Isabelle Schaal Frey Charitable Foundation Georg Fritzmeier	<b>I</b> IAMGOLD Independent Franchise Partners, LLP Indigenous Services Canada International Ski Federation Isle of Man Government	<b>N</b> National Bank Nationale Postcode Loterij NCR Corporation Ness Risan & Partners Netherlands Ministry of Foreign Affairs	<b>O</b> OMERS Capital Markets Ontario Ministry of Child and Youth Services Ontario Ministry of Indigenous Relations and Reconciliation Oxford Properties Group	<b>T</b> Kat Taylor & Tom Steyer TD Securities Téléverbier SA Telus Corporation The Ameropa Foundation The Boston Consulting Group of Canada Limited The Calgary Foundation The Carson Family Charitable Trust The Harold E. Ballard Foundation	<b>V</b> Penny & Jeff Vinik
<b>D</b> Deloitte	<b>G</b> Lynette & Bob Gay Leslie McCormack Gathy & Gerard Gathy Georg und Bertha Schwyzer-Winiker Stiftung German Federal Foreign Office Jamie Gertz & Tony Ressler Gluskin Sheff + Associates Inc.	<b>J</b> Jays Care Foundation Patrik & Claudia Jeuch-Bidermann Sonia & Paul Jones	<b>K</b> Adrian T. Keller & Lisa Keller-Larsson Barbara Keller KingSett Capital Inc. Jörg Kirchner Kirkland & Ellis International LLP	<b>P</b> Persbraaten High School Dwight & Kirsten Poler	<b>W</b> Walter Haefner Stiftung Florian Wendelstadt Florian Weischer Wietlisbach Foundation Wasserman Foundation Wells Fargo Securities Wilhelm Wilhelmsen Foundation	<b>Z</b> zCapital AG



**IN JORDAN**, 11-year-old Esraa and other Palestinian and Syrian children living in the Al Baqa'a Refugee camp learned communication, gender equality and leadership skills in our photography, arts and crafts program.

# OUR BOARDS

EIGHT BOARDS SUPPORT OUR LONG-TERM GROWTH

Photo by Paul Bettings

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Meridee Moore  
Summer Sanders  
Dag Skattum  
Lance Taylor  
Gary Zenkel



## SUMMARY OF CONSOLIDATED STATEMENT OF FINANCIAL POSITIONS AS OF DECEMBER 31, 2017

	2017 \$	2016 \$
<b>Assets</b>		
Current assets		
Cash	21,393,529	18,183,096
Contributions receivable	5,407,805	5,587,772
Harmonized Sales Tax receivable	178,152	136,612
Prepaid and other expenses	1,029,787	736,969
	28,009,273	24,644,449
Capital assets	367,332	111,885
	28,376,605	24,756,334
<b>Liabilities</b>		
Current liabilities		
Accounts payable and accrued liabilities	3,443,380	3,301,433
Deferred contributions	15,681,918	12,952,926
Deferred lease inducement	33,133	33,133
	19,158,431	16,287,492
Long-term		
Deferred lease inducement	276,113	309,246
Deferred capital contributions	513,095	-
	19,947,639	16,596,738
<b>Net assets</b>		
Invested in capital assets	172,726	111,885
Internally restricted net assets	4,025,387	4,003,591
Unrestricted	4,230,853	4,044,120
	8,428,966	8,159,596
	28,376,605	24,756,334
<b>Revenue</b>		
Restricted - programs	35,146,458	32,940,304
Restricted - other	3,354,733	3,834,502
Unrestricted	13,896,409	17,198,058
Donations-in-kind - other	-	319,330
Total revenue	52,397,600	54,292,194
<b>Expenses</b>		
Program expenses		
International programs	37,375,268	36,955,058
International program development and management	3,499,607	2,841,113
Development education	1,785,783	1,800,905
Institutional partnerships, monitoring and evaluation	1,871,858	1,314,091
Policy and advocacy	166,568	268,248
Total program expenses	44,699,084	43,179,415
Non-program expenses		
Administrative	1,629,890	2,555,423
Fundraising	5,799,256	6,510,996
Total non-program expenses	7,429,146	9,066,419
Total expenses	52,128,230	52,245,834
<b>Excess of revenue over expenses</b>	<b>269,370</b>	<b>2,046,360</b>

TO SEE A FULL AUDITED REPORT OF OUR  
2017 FINANCIALS VISIT [RIGHTTOPLAY.COM](http://RIGHTTOPLAY.COM)

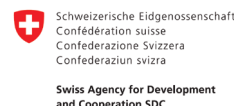
**IN MALI,** two primary school teachers gather the girls and boys in their classrooms into small groups to play literacy and math games. Playing games creates an inclusive and child-friendly environment for the children, while building their trust and relationship with their teacher.



Photo courtesy of Right To Play (Mali)



# SELECT 2017 PARTNERS



## RIGHT TO PLAY

RIGHT TO PLAY INTERNATIONAL

18 King Street East, 14th Floor | Toronto, Ontario, Canada | M5C 1C4 | [righttoplay.com](http://righttoplay.com) | (416) 498-1922



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