



RIGHT TO PLAY
PROTECT. EDUCATE. EMPOWER.

REPORT OF THE TRUSTEES
AND FINANCIAL STATEMENT
RIGHT TO PLAY UK

FOR THE YEAR ENDED 31 DECEMBER

2022

THE POWER OF PLAY

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RIGHT TO PLAY UK TRUSTEES

Mireille Abujawdeh
Perihan Bassatne **Chair**
Amy E. Blackwell *(Resigned March 2022)*
Chemmy Crawford (Alcott)
Nancy Curtin
Sonal Dash *(Appointed February 2022)*
James Fleming *(Resigned November 2022)*
Lindsay Groves *(Parental leave from April 2022)*
Simon Holden *(Resigned December 2022)*
Alex Howell *(Appointed April 2022)*
Marijana Kolak
Greg Lai *(Appointed February 2022)*
Leslie McCormack Gathy **Deputy Chair**
Susan McIsaac *(Appointed April 2022)*
Kjartan Rist
Louisa Watt

UK EXECUTIVE DIRECTOR

Gillian McMahon

COMPANY SECRETARY

Gillian McMahon

AUDITOR

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REGISTERED COMPANY NUMBER

05441373

REGISTERED CHARITY NUMBERS

1112404 *(England and Wales);*
SC052331 *(Scotland, from 20 February 2023)*

REGISTERED OFFICE

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MESSAGES FROM OUR LEADERSHIP

Education is a right for every child, but persistent inequality denies many their opportunity to a quality education. Around the world, more than 244 million children are out of school, with girls facing multiple barriers that prevent them from receiving the same quality of education as boys.

That's why we're immensely grateful to our generous supporters, ambassadors, donors and partners for all their support in 2022. In particular, because of your support for our hugely successful Save Her Seat campaign, with match funding from the UK government, more girls in Tanzania and around the world will have their chance to claim their rightful seat in school, and to learn, lead and succeed.

Visiting our programmes in Rwanda last year, I was moved by the palpable energy of teachers, children and communities and the power of our play-based training in classrooms. Your unwavering support helps us to achieve a greater impact for children in our 15 programme countries, improving their access to education and opportunity. I'm filled with hope that, together, we will tackle the challenges facing children in the coming years to empower them with the knowledge, skills, and confidence they need to thrive.



Gillian McMahon
Executive Director,
Right To Play UK

Every year, millions of children have their futures disrupted by violence, exploitation, and inequality.

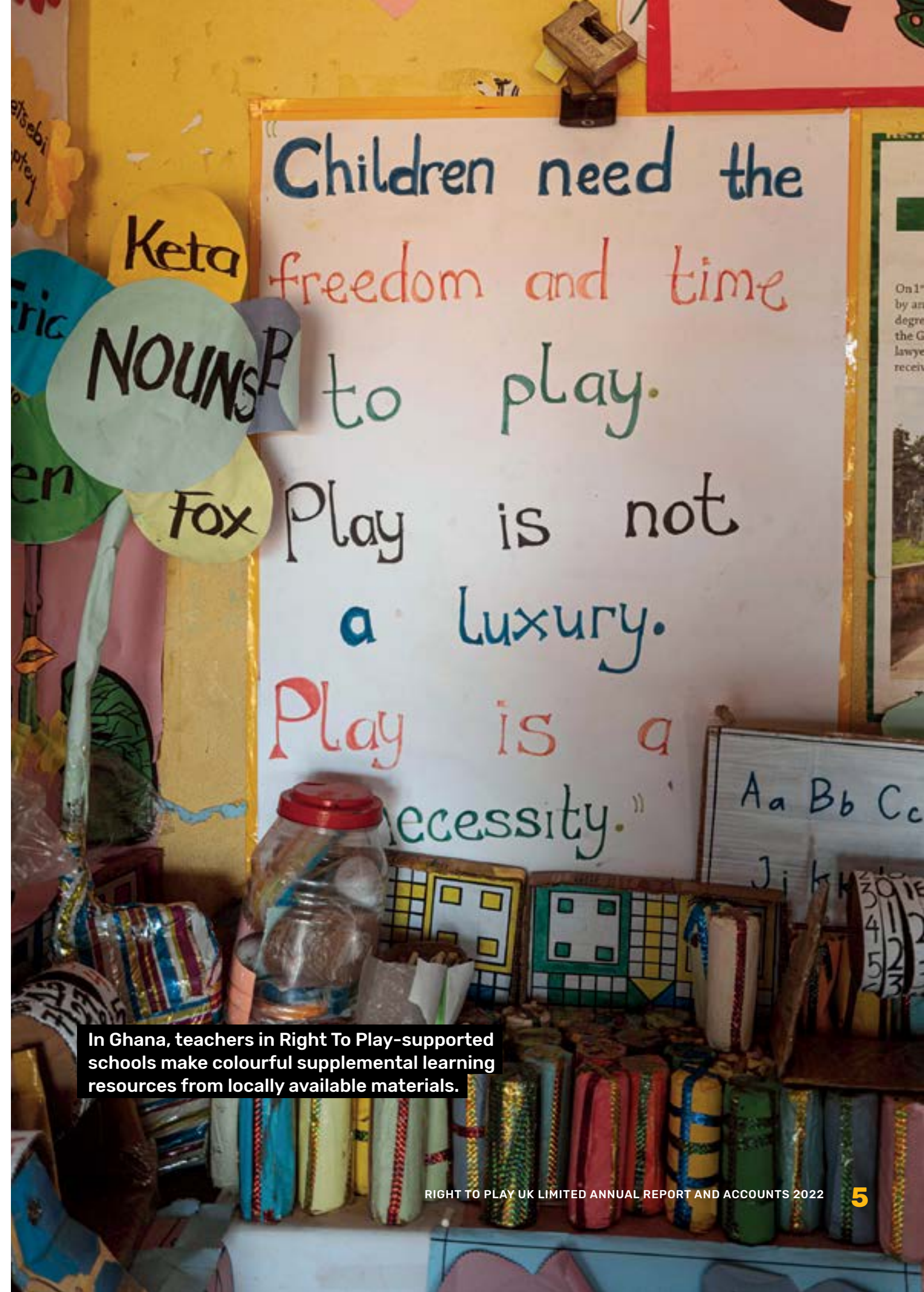
We know that there is a desperate need for more action to protect, educate and empower them, so we remain steadfast in our commitment to collaborate with the global community to make lasting change in children's lives.

Last year, our teams worked tirelessly to create a better world for children, where children are safe and protected, able to attend and stay in school, and treated with dignity and respect. As the Chair of Right To Play UK's board, I'd like to extend my heartfelt thanks to each and every one of our loyal supporters, to our expert staff for their passion and expertise, and to my dedicated colleagues on the board of trustees.

We're determined to build on the positive results of 2022 to invest in more life-changing experiences for children, both inside and outside the classroom. Using the transformative power of play, we know it's possible to promote children's cognitive, emotional, and social growth and transform them into empowered youth whose futures are no longer determined by the barriers they face.



Perihan Bassatne
Chair, Board of Trustees,
Right To Play UK



In Ghana, teachers in Right To Play-supported schools make colourful supplemental learning resources from locally available materials.

MESSAGE FROM OUR GLOBAL LEADERSHIP

In 2022, millions of children faced a difficult present and an uncertain future. Conflict, climate change, economic instability, and the consequences of COVID-19 combined to limit their futures and their potential.

Accessing quality education and the support that helps a child thrive became more difficult. 244 million children were not attending school. Millions more children who were in school faced a learning gap that threatens to leave them without the skills and knowledge they need to thrive. 41 million children were refugees or internally displaced, the highest number ever recorded.

Despite the scale of these challenges, we saw reasons for hope every day. In Tanzania, young students with disabilities went back to school, joining lessons adapted to allow them to fully participate. In Senegal, teenage girls learned how to stand up for their rights and stop gender-based violence in their communities. In Uganda, Tanzania, and Lebanon, we supported parents to take a more active role in promoting their children's emotional well-being and educational success. And in Ghana, children became stronger readers thanks to play-based lessons that make reading fun and exciting.

2022 also saw us increase our focus on scaling our reach and impact. We worked with governments and civil society partners in many countries to bridge the learning gap and support children to develop and thrive. We trained a growing number of educators and coaches on how to make learning safe, engaging, and inclusive. We collaborated with Ministries of Education to incorporate play-based learning into teacher and classroom curriculum, to improve student learning outcomes, and to strengthen education systems. And we brought

education stakeholders together to learn from each other and deepen their commitment to quality play-based learning. These efforts are a critical part of making sure the world's most marginalised children won't be left behind in a rapidly changing world.

All of this work was only possible thanks to supporters like you. Thank you for standing by children during an extremely challenging year. We are proud and grateful to have you by our side as we continue to protect, educate, and empower children to rise above adversity through the power of play.



Susan McIsaac
CEO,
Right To Play International



Dag Skattum
Chair,
International Board of
Directors

HOW PETER WENT BACK TO LEARNING

Peter was forced to drop out because local schools couldn't accommodate his disabilities. A Right To Play-trained school inclusion committee helped him re-enroll and supported his teachers to adapt their lessons so Peter could get back to doing what he loves: learning and playing with his peers.

READ MORE



“I hated staying at home doing nothing. I enjoy coming to school. My teacher loves me.”

- Peter, seven-year-old student, Tanzania

2022 REACH

OUR MISSION IS TO PROTECT, EDUCATE, AND EMPOWER CHILDREN TO RISE ABOVE ADVERSITY USING THE POWER OF PLAY.

We seek to achieve impact in four core outcome areas: quality education, child protection, girls’ empowerment, and health and well-being.

WHO WE REACHED

2,786,798
CHILDREN

were reached through direct and indirect programmes. 49% of them were girls.



12,767
YOUTH

were reached through programmes, including close to 8,000 youth who participated in Junior Leader training.



101,514
EDUCATORS & COACHES

were equipped to support children’s learning, development, and well-being.



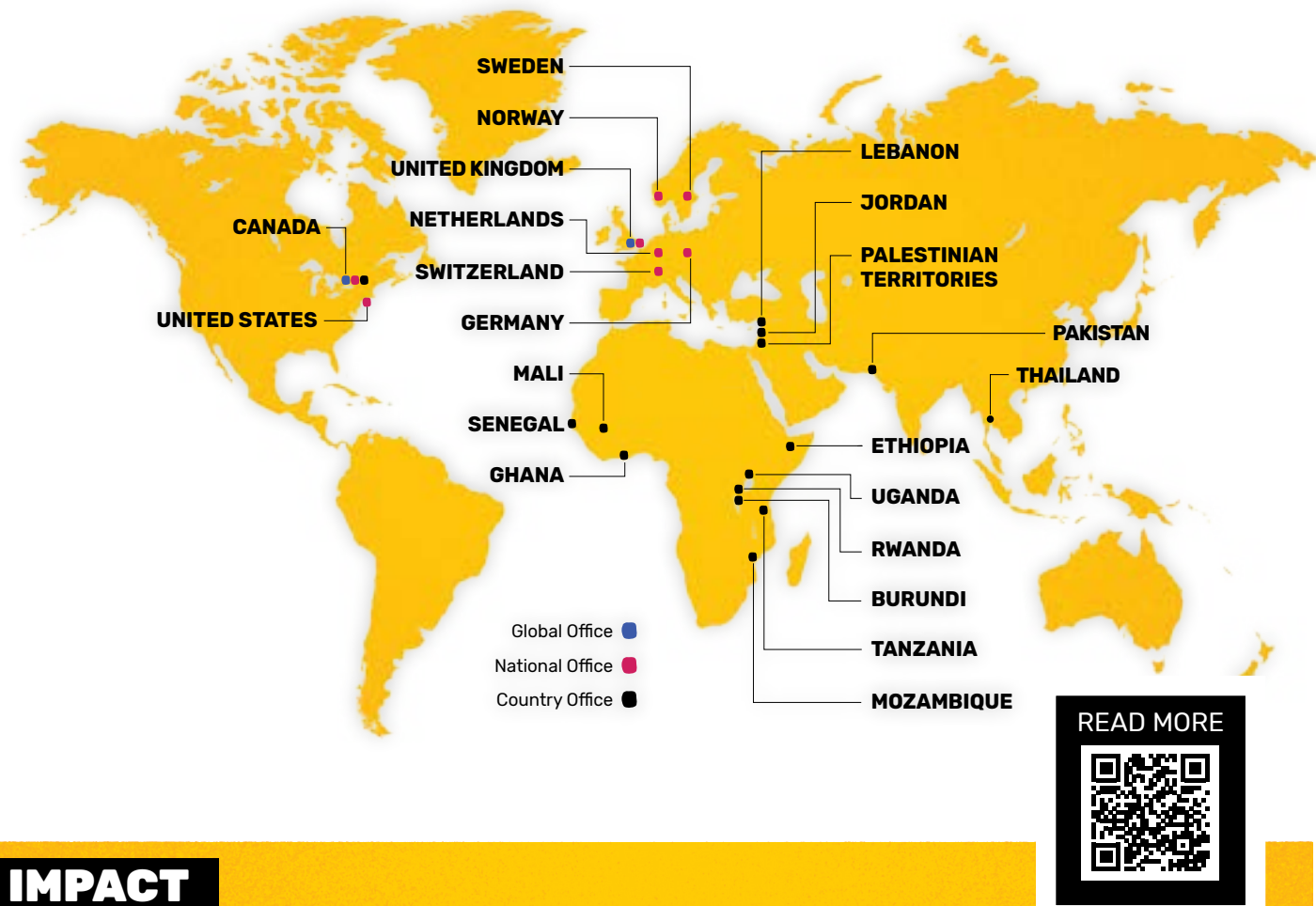
175,763
PARENTS & CAREGIVERS

were empowered to protect children and keep them learning.



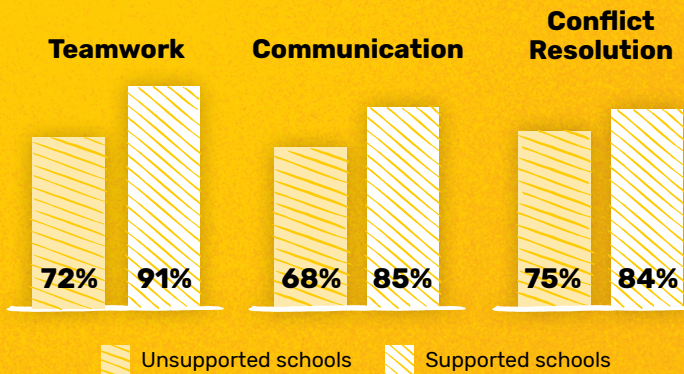
WHERE WE WORK

We served children in 15 countries in Africa, Asia, the Middle East, and North America, supported by eight National Offices across Europe and North America.



IMPACT HIGHLIGHT

In **Mali**, children attending Right To Play-supported schools that use play-based learning approaches demonstrated **stronger life skills** than students in unsupported schools, scoring higher in teamwork, communication, and conflict resolution skills.



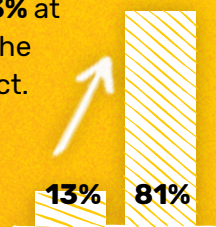
IGNITING LEARNING WITH PLAY

The world is facing a learning crisis. It's estimated that 70% of the world's 10-year-olds can't read a simple text with comprehension post-COVID. Most of them live in the Global South.

Research shows that play is an effective way to boost primary school students' interest and performance in reading, mathematics, and science. It can also strengthen students' creativity, problem-solving skills, and their ability to collaborate to achieve their goals.

IMPACT HIGHLIGHT

In Ghana, Mozambique, and Rwanda, **81% of teachers** in partner schools are using playful, gender-responsive techniques in class – **up from 13%** at the start of the GREAT project.



1.5X

Students in supported schools were **1.5 times more likely to view their learning environment as positive** than children in non-partner schools.

In Ghana, students showed **stronger overall reading fluency**, reading an average of **17 more words per minute** than students in unsupported schools.

17 wpm

“Before our teacher learned to play with us in class, it was very boring. We would fall asleep because the subjects were hard to understand. Then we started playing, and learning became easier.”

– Aisha, 13-year-old student, Ghana

Students in Ghana play a game with their teacher that helps them apply literacy and numeracy concepts.

BUILDING POSITIVE LEARNING ENVIRONMENTS

When teachers use play in the classroom, learning becomes meaningful and fun. Incorporating play creates a more positive learning environment. Gender and ability barriers are broken down, and both girls and boys participate more equally. Students want to come to school, and they encourage their peers to join them. They develop supportive peer relationships. More children complete their education and pursue their dreams.



Parents in Uganda help their children prepare for school by integrating literacy and numeracy activities into everyday games – like encouraging them to count their steps when they play with a skipping rope.

Creating Supportive Schools

Burundi has been wracked by periodic violence since 1962, which has contributed to one of the largest and most underreported refugee crises in the world. Schools serving returnee communities are crumbling, classes are crowded, resources are scarce, and the dropout rate is high. We are **strengthening access to education** by rehabilitating classrooms and creating playful and engaging lessons that help children master new concepts and catch up to their peers. With funding from Global Affairs Canada, we **restored ten classrooms** and **trained 234 teachers and 27 other education staff** on how to use play-based lessons to help students achieve their goals – in and out of the classroom.

Breaking Down Barriers to Participation

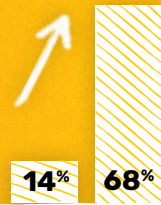
Schools in rural **Tanzania** struggle to meet the needs of children with disabilities. The options for most children with special needs are either to find an expensive private school or to drop out. School inclusion committees, trained through a project funded by Norad, are running community-based campaigns to **bring children living with disabilities back to school**. Teachers are receiving training on how to create **learning environments where every child at every level of ability can fully participate**. Students, including those with disabilities, are connecting to others, building their confidence, and discovering their own potential through intentional activities and support. In 2022, we supported **8,624 children with disabilities** to claim their rights to equal participation in their classrooms and communities through programmes like this.

Engaging Parents in their Children’s Success

Strong parent-child relationships are critical for a child’s long-term learning and development, especially in their early years. Our programme in **Uganda** and **Tanzania** is **equipping caregivers with strategies and support to nurture their children’s early literacy, numeracy, and social-emotional skills**. With the support of the LEGO Foundation, we are training community leaders to facilitate parental support groups and learning sessions where they can practice playful learning and bonding activities with their children.

IMPACT HIGHLIGHT

In **Burundi**, there are 1.9 million out-of-school children between four and 19 years of age. Fifteen per cent of them live with a disability. As part of our work in Burundi, we raise awareness around children with disabilities’ right to education. **Sixty-eight per cent of community members in our project locations are now supportive of that right**, up from 14% at the start of the project.



“Through play, parents learn more about their children and their interests. This helps parents get closer to their children.”

- Joel Karagwe, primary school teacher and parent educator, Uganda

BUILDING HER VISION FOR THE FUTURE: AISHA'S STORY

Thirteen-year-old Aisha lives in a community outside of Accra, Ghana. She dreams of becoming a journalist for Ghana's national broadcasting service, so she can raise awareness of the challenges children face. But the idea of standing in front of a camera scared her.

“To be a journalist, you have to be able to stand in front of people. I was very shy, so I always asked myself, ‘How can I become a journalist when I feel so shy?’

I started to involve myself in [Right To Play’s] games and eventually I didn’t feel shy anymore. They would bring a game where you had to act out what you want to do in the future, and I would act out being a journalist. That’s how I’m improving my skills. Because if I’m doing this now, then one day when I’m grown it will easier for me to be a journalist.”

WATCH HERE



Good afternoon cherished viewers.

A few minutes ago, I met 13-year-old Eben selling plantain chips on a major highway. This falls under child labour and child streetism. Child labour and streetism are dangerous, critical and difficult problems in Ghana.

What are child labour and streetism?

Child labour is when your right as a child is being seized, and you are made to work for money while you are underage. Streetism means a child on the street selling water, some begging for money and some also doing robbery for a living. I spoke to a few parents and children on the street concerning this matter, and surprisingly got many answers. Some of the children were saying it was because of poverty and peer pressure. Some parents also said it may be due to lack of parental advice and also single parenting.

How has it affected these children? According to an adult beggar on the street, every month, at least one child gets knocked down by a vehicle. Instead of being in school learning, they are on the dangerous streets of Accra.

Somebody may ask, How is it going to affect our nation of Ghana? Of course, it's going to affect it in many ways. Are we going to allow this to happen to our nation Ghana? I know you will say a big 'No' to this question. Let's join hands to stop child labour and streetism. We can help by educating people on it, and also I am urging children to seek counselling from responsible adults. Let's stop child labour and streetism.

This is Aisha, reporting for GBC News, Accra, Ghana



“These activities made my connection and relationship with my kids more positive. The breathing techniques helped me cope with stress and make good parenting decisions.”

– Mother of three in Beirut, Lebanon

PROTECTING CHILDREN WITH PLAY

When a child is facing crisis, displacement, or the effects of conflict, play is a powerful protective tool that helps them build resilience and healthy coping skills. Children use play to hold on to feelings of normalcy and hope, and to connect with the important people in their lives.

With caring, thoughtful support from their caregivers, play can help children dream beyond their circumstances. We are equipping caregivers with the skills and resources they need to protect children from the effects of negative emotions that can harm their futures.

Keeping Hope Alive in Lebanon

Children and families in **Lebanon** are dealing with inflamed social tensions and the economic chaos of hyperinflation. In partnership with Norad, we equipped parents with resources that help them manage their own stress, respond to their children’s complex emotional needs, and support their children to develop healthy coping skills. Parents have found the programme resources so helpful, they’ve started sharing them with their networks on social media.



IMPACT HIGHLIGHT

We provided psychosocial support sessions to children affected by the legacy of the **Beirut explosion**. Children who participated in the sessions said they felt better able to ask for help, and were **40% more likely to report feeling resilient** by the end of the programme.

40%



Rebuilding After the Pakistan Floods

The worst floods in Pakistan’s history hit in September, displacing eight million people and damaging more than 23,000 schools. Right To Play coaches and volunteers in hard-hit Sindh province rapidly mobilised to offer play-based **psychosocial support to more than 3,400 flood-affected children** to help them cope with stress and anxiety. We also provided 1,000 hygiene kits to flood-affected families and worked with government and the international community to make schools safe for children to return.

Mehboob, a 22-year-old Right To Play-trained coach, lives in a village in Kashmore, Sindh province, and supported the emergency psychosocial response. His account has been translated from Sindhi.

HELPING CHILDREN COPE AFTER THE FLOOD: MEHBOOB'S STORY

"When rain first hit in September 2022, we did not know that it would cause havoc in our village. Every house, including mine, started flooding with water, so everyone went out to take temporary shelter in the only government school in our village. There were space issues since everyone had to fit in one large building. Food shortages, unhygienic practices and the realisation of lost livelihoods started to emerge. Water-borne diseases even led to the death of a couple of children, while others were in severe trauma.

I could hear people calling for help while everything they owned was flooded with water, and I could see children's faces filled with distress and fear of losing even the smallest toy they had. Being affected by this disaster, I knew their pain and I could not stop the urge to help. I was already volunteering with



Right To Play as a coach, and the most important thing I had learned from that experience was to work together in hard times. I started talking with people about what their children needed the most right then. While most of them said it was safe shelter and food, some said they needed to get their stress out, but they did not know how.

So, I joined in the relief efforts and started conducting play-based activities in smaller groups. Seeing those little smiles, other children and parents started joining in these activities. With the expertise I gained from Right To Play, I chose games such as "Hope in the Air" and "I Like My Neighbour". These are games that provide psychosocial support to children.

"We never knew that rain, which we considered a blessing, would turn into a catastrophe."

Over a short period, I noticed how these sessions were helping them to see a light amid despair. The healing power of play not only allowed them to release the negative emotions caused by the floods, but also sparked the spirit of togetherness, a spirit to fight against all odds. Parents started conversations on how they could act to create a new life out of uncertain times and connect better with their children. Through this, the children helped create a sense of normalcy for everyone as their voices echoed across the village each day.

Play-based psychosocial support activities reduced fear among the children, while making them feel more resilient. They understood that uncertain times require everyone to act together. Community members, especially parents, realised the importance of play for a child's well-being.

Even after the situation got back to normal, they requested the other Right To Play coaches and I continue conducting play sessions. The children who were once shy started speaking to their parents and their peers due to these play activities.

Playing ignited a solution-focused approach in their lives. It made them more resilient and able to handle the hardships that life brings. This is the first time in my life that I have seen people getting up amidst a calamity and children's eyes filled with joy, thanks to the power of play. This is the message I would like to convey to the world: Call for assistance when hardships hit, but do not sit with your hands tied. Explore everyone's abilities, bring your skill sets to support and be the captain of your own ship."

SCALING THE IMPACT OF PLAY

The crisis in learning is threatening the education and futures of millions of children. We collaborated with Ministries of Education and civil society partners to reach more children with playful approaches that improve learning and development outcomes. In 2022, we trained more than 100,000 teachers

and coaches, and contributed to curriculum development and system building efforts in several countries. Here, we profile two innovative training initiatives, supported by the LEGO Foundation, that are strengthening teachers' skills in ways that will benefit students for generations to come.

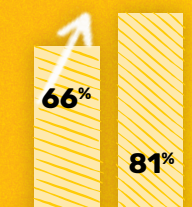
Strengthening Education Systems

Through a collaboration with the **Ministry of Education in Ghana**, we are demonstrating how learning through play can be integrated into education systems at a national level. In addition to providing training on play-based learning approaches directly to education staff in partner schools, we are also equipping teacher trainers with skills and resources to **support and mentor thousands of education staff** in other districts.

This cascading training model allows us to gradually transfer training responsibilities to district and national education stakeholders, supporting the long-term sustainability of the project. It will also open up the positive impacts of learning through play to millions of children across Ghana.



IMPACT HIGHLIGHT



In Right To Play partner schools in Ghana, Mozambique, and Rwanda, **81% of students** felt their school **supports their learning goals**, up from 66% at the start of the project.

HOW AMBROISE STOOD UP FOR STUDENTS

Ambroise and his fellow teachers used to use corporal punishment in the classroom to keep students in line. The abuse made students afraid, and led to high student drop-out rates. In a teacher training programme led by Right To Play, Ambroise learned nonviolent classroom management techniques, and how to use play-based approaches to make learning fun and keep students engaged. It worked so well in his class, he began sharing the knowledge with his fellow teachers. Now, students at the school are learning with joy, not fear.

READ MORE



Leveraging the Power of Technology

In **Rwanda**, we are piloting a blended training programme in learning through play for lower primary teachers. **More than 3,300 lower primary teachers will receive the training** over one year, **bringing learning through play approaches to a projected 158,000 children** across the country in the pilot phase. The course is certified and accredited by the University of Rwanda - College of Education and is developed and delivered in partnership with the Ministry of Education, the Rwanda Basic Education Board, and the National Examination and School Inspection Authority.

We are also thankful for the support of the University of Cambridge and the Pedagogy of Play project at Project Zero, Harvard Graduate School of Education.

“The only problem with Right To Play is that you’re not in every school in Rwanda.”

– Gaspard Twagirayezu, Rwandan Minister of State, Primary and Secondary Education

THE POWER OF PLAY IN THE UK

Despite ongoing challenges in the UK and around the world, we're incredibly grateful to our loyal supporters, ambassadors, the UK government, trusts and foundations, and our corporate partners for continuing to support our critical mission.

In exceptional times, 2022 was an exciting year of support, with our Save Her Seat UK

Aid Match campaign inspiring many of our supporters, partners and ambassadors, and providing a huge boost to our work.

Play unites us. It inspires us. It drives us to build on the success we've achieved this year, to meet the challenges facing children head-on to help unlock their power and potential through play.

Challenge Events

2022 was a busy fundraising year, as generous supporters tackled a range of challenge events – including a **climb to the peak of Kilimanjaro**, a **rowing fundraiser** at Upper Thames Rowing Club, **golf days**, and the **Royal Parks Half Marathon** in **October** – to have a positive impact on children's lives.



Side by Side

Our ongoing partnership with the **Liverpool Football Club Foundation** (LFC Foundation) continued to raise vital funds to provide children in our programme countries with the life skills they need to thrive.

In **March**, Liverpool Legends took to the pitch against Barcelona for the LFC Foundation's annual charity match, with some of the funds raised providing a huge boost to our work. In **May**, we held our **Side by Side quiz, hosted by LFCTV's Peter McDowell, and raised over £70,000** together. LFC fans also bought the Side by Side patch to add to their team shirts in support of our joint projects throughout the year.



Our Side by Side fundraising quiz night was attended by LFC Foundation CEO Matt Parish and Chair Gavin Laws.



Right To Play Global Ambassador Sadio Mané and former LFC defender Leighanne Robe launched Save Her Seat.

Sports Quiz 2022 saw support from sporting heroes including cricketers Joe Clarke and Tom Curran.



Sports Quiz

In **November**, we celebrated our sixth annual **Sports Quiz** at the Intercontinental Hotel, Park Lane, London. Attendees at our hugely popular event, sponsored by our partners Flutter Entertainment, rose to the challenge to help us **raise over £300,000** to support the children in our 15 programme countries with the power of play.

The competition in the room was fierce, with teams representing many of the City's top firms competing on the night for the coveted trophy. We had support on the night from our quizmaster and presenter John Inverdale, plus a host of sporting celebrity guests including golfing legend Sam Torrance.

Save Her Seat Success

In **April**, we launched **Save Her Seat**, a special campaign dedicated to helping girls in Tanzania and around the world stay in school, continue their education, and take charge of their future. Every eligible £1 donated between 1 April and 30 June was matched by the UK government.

After three months of incredible support from across the UK, the **total raised reached over £1.7 million**, including £788,950 of match funding from the UK government. A heartfelt thank you to everyone who donated, fundraised, shared and supported this successful campaign, including our ambassadors footballers Sadio Mané, Nathan Redmond and Winter Olympian Chemmy Alcott.

OUR AMBASSADORS

Thank you to all the Ambassadors around the world who supported and amplified our work in 2022.

- Chemmy Alcott**, Alpine Skiing, United Kingdom
- Kayla Alexander**, Basketball, Canada
- Bianca Andreescu**, Tennis, Canada
- Nora Angehrn**, Golf, Switzerland
- Bonnie Blair**, Speed Skating, United States
- Brittany Bowe**, Speed Skating, United States
- Marco Büchel**, Alpine Skiing, Switzerland
- Pat Burgener**, Snowboard, Switzerland
- Dario Cologna**, Cross-Country Skiing, Switzerland
- Eva De Goede**, Field Hockey, The Netherlands
- Marijn de Vries**, Cycling, Journalist, Host, The Netherlands
- Diggy Dex**, Singer/Songwriter, The Netherlands
- Sasha Digiulian**, Rock Climbing, United States
- Uschi Disl**, Biathlon, Germany
- Sam Effah**, Track & Field, Canada
- Halvor Egner Granerud**, Ski-Jumping, Norway
- Perdita Felicien**, Track & Field, Canada
- Allyson Felix**, Track & Field, United States
- Nouchka Fontijn**, Boxing, Coach, Speaker, The Netherlands
- Severin Freund**, Ski Jumping, Germany
- Akwasi Frimpong**, Skeleton, The Netherlands
- Roger Furrer**, Golf, Switzerland
- Théo Gmür**, Alpine Skiing, Switzerland
- Kayla Grey**, Media, Canada

- Martina Hingis**, Tennis, Switzerland
- Sarah Hughes**, Figure Skating, United States
- Zach Hyman**, Ice Hockey, Canada
- Henrik Ingebrigtsen**, Athletics, Norway
- Kjetil Jansrud**, Alpin, Norway
- Therese Johaug**, Cross-Country, Norway
- Hugo Kennis**, TV Chef, The Netherlands
- Bruno Kernen**, Alpine Skiing, Switzerland
- Carlos Lima**, Handball, Switzerland
- Aksel Lund Svindal**, Alpin, Norway
- Rosie MacLennan**, Gymnastics, Canada
- Joana Mäder**, Beach Volleyball, Switzerland
- Sadio Mané**, Football, Senegal
- Diana Matheson**, Football, Canada
- Marnie McBean**, Rowing, Canada
- Mirai Nagasu**, Figure Skating, United States
- Darnell Nurse**, Ice Hockey, Canada
- Rivkah Op Het Veld**, Sports Journalist, The Netherlands
- Suzann Pettersen**, Golf, Norway
- Andrew Poje**, Figure Skating, Canada
- Nathan Redmond**, Football, United Kingdom
- Kevin Rempel**, Sledge Hockey, Canada
- Laurence Rochat**, Cross-Country Skiing, Switzerland
- Bernhard Russi**, Honorary Board Member, Alpine Skiing, Switzerland
- Casper Ruud**, Tennis, Norway

- Pien Sanders**, Field Hockey, The Netherlands
- Maximilian Schachmann**, Cycling - Road, Germany
- Anna Schaffelhuber**, Para Alpine Skiing, Germany
- Lauritz Schoof**, Rowing, Germany
- Alex & Maia Shibutani**, Ice Dancing, United States
- Pascal Siakam**, Basketball, Cameroon
- Birgit Skarstein**, Rowing, Cross-Country, Norway
- Arvin Slagter**, 3x3 Basketball, The Netherlands
- Fanny Smith**, Ski Cross, Switzerland
- Ben Sonnemans**, Judo, Entrepreneur, The Netherlands
- Lauren Stam**, Fieldhockey, The Netherlands
- Jeroen Stekelenburg**, Sports Journalist, The Netherlands
- Johannes Thingnes Bo**, Biathlon, Norway
- Thijs Van Dam**, Fieldhockey, The Netherlands
- Tessa Veldhuis**, Rugby, TV Host, The Netherlands
- Anouk Vergé-Dépré**, Beach Volleyball, Switzerland
- Anouk Vetter**, Athletics, The Netherlands
- Hayley Wickenheiser**, Ice Hockey, Canada
- Erica Wiebe**, Wrestling, Canada
- Markus Zberg**, Cycling, Switzerland
- Mats Zuccarello**, Ice Hockey, Norway

HOW MADIHA IS STANDING STRONG FOR GIRLS

Thatta in Sindh province is one of the most conservative areas of Pakistan, where girls are strongly discouraged from pursuing life outside their homes. Madiha refused to let tradition tell her what she, or any other girl, could or couldn't do. She stood up for girls' right to discover their potential by creating opportunities for girls to play together.

READ MORE



THE POWER OF PARTNERSHIPS

We are deeply thankful to the following global partners who have shown significant commitment to Right To Play around the world over the last year by generously providing funding, supporting programme implementation, and amplifying awareness of the organisation at a global level.

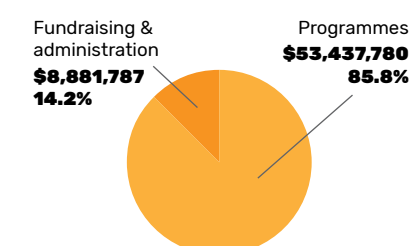


GLOBAL CONSOLIDATED FINANCIALS

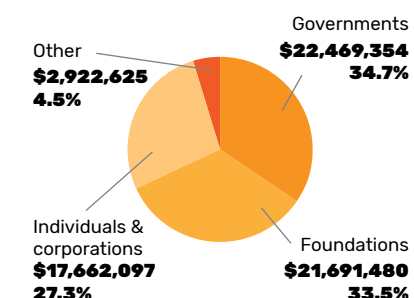
We are grateful for the trust that donors have placed in us to protect, educate, and empower children. We are proud to share our global annual reports and financial statements as part of our commitment to openness and accountability.

For the year ended December 31, 2022	2022	2021
	\$	\$
Assets		
Current assets		
Cash	34,636,553	38,489,497
Investment in GIC's	4,155,782	-
Contributions receivable	3,808,145	5,441,000
Harmonised Sales Tax receivable	172,811	171,277
Prepaid and other expenses	1,249,569	1,227,976
	44,022,860	45,329,750
Capital assets	789,041	554,421
	44,811,901	45,884,171
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	4,818,642	4,649,590
Deferred contributions	21,338,817	24,963,901
Deferred lease inducement	31,093	35,756
	26,188,552	29,649,247
Long-term		
Deferred lease inducement	242,901	268,749
Deferred capital contributions	575,443	587,159
	27,006,896	30,505,155
Net assets		
Invested in capital assets	555,132	308,796
Internally restricted net assets	4,155,782	4,155,782
Unrestricted	13,094,091	10,914,438
	17,805,005	15,379,016
	44,811,901	45,884,171
Revenue		
Restricted	46,248,459	38,679,980
Unrestricted	18,497,097	13,917,991
Government Subsidies	-	1,775,536
Total Revenue	64,745,556	54,373,507
Expenses		
Programme expenses		
Programme implementation	51,696,813	42,202,904
Public awareness and education	1,740,967	1,669,974
Total programme expenses	53,437,780	43,872,878
Non-program expenses		
Administrative	3,742,396	4,120,203
Fund raising	5,139,391	3,673,716
Total non-programme expenses	8,881,787	7,793,919
Total expenses	62,319,567	51,666,797
Excess of revenue over expenses	2,425,989	2,706,710

Where the Money Goes



Where the Money Comes From



Figures on this page are shown in Canadian dollars. For a full audited report of Right To Play International's 2022 financials, please visit righttoplay.com/globalfinancials2022

READ MORE



REPORT OF THE TRUSTEES:

LEGAL STRUCTURE AND GOVERNANCE



Right To Play UK Limited is a charitable company limited by guarantee, incorporated on 3 May 2005 and registered as a charity on 5 December 2005.

Right To Play UK is a charity registered in England and Wales (Registration Number 1112404) and a company limited by guarantee (Registration Number 05441373). The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. Nothing in these Articles shall authorise an application of the property of the Charity for purposes which are not charitable in accordance with section 7 of the Charities and Trustee Investment (Scotland) Act 2005. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

The Right To Play UK Board of Trustees governs the charity in the UK and is responsible for determining policies and overseeing the strategic direction of the organisation. The Board met five times in 2022 and delegated the day-to-day operations of the UK organisation to the Executive Director. The Trustees are shown on page 3. New Trustees are chosen in consultation with the full UK Board.

The Right To Play UK Finance and Audit Committee comprises three members of the Board as a minimum and is appointed by the UK Board to assist the trustees in fulfilling their oversight responsibilities. The Finance and Audit Committee is responsible for monitoring compliance with laws and regulations, and reviewing:

- the financial reporting process
- the system of internal control
- the audit process
- operational and personnel changes.

In performing its duties, the Finance and Audit Committee maintains effective working relationships with the Board and the Executive Director.

Fundraising code of practice

Right To Play UK is registered with the Fundraising Regulator and is a member of the Institute of Fundraising. Our fundraising is carried out by a team of professional fundraisers based in the UK. The team's activities are supervised by the Senior Management Team and follow recommended fundraising codes of practice. We did not receive any complaints about our fundraising activities in 2022.

RISK MANAGEMENT

The Trustees are responsible for identifying and reviewing the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The UK Executive Director, as operational manager of the charity, manages risk on a day-to-day basis and reports regularly to the Chair, the Finance and Audit Committee, and the Board on risk issues, reporting on an updated risk register to the Board at each meeting. Each item is scored according to its perceived potential impact and likelihood together with actions that either have or will be taken in mitigation. One of the primary aims of the Finance and Audit Committee is to provide assurance over the procedures in place to manage the identified risks.

The Trustees consider the principal risks to be:

- dependence on a small pool of funders and a risk of donor fatigue
- dependence on event related income
- a low level of multi-year gifts from a limited portfolio of supporters
- reliance on small staff team and retention of staff with institutional knowledge.

The first three risks are currently being managed by a comprehensive fundraising strategy which is focused on growing the organisation, and developing a more diverse and sustainable funding base and audience.

The staff team made considerable progress against this strategy during 2022. The Senior Management Team also works closely with the Right To Play International People and Culture team to recruit and retain talent, reporting regularly to Trustees on team capacity.

At the start of 2022, Right To Play UK's operations continued to be affected by the COVID-19 pandemic, with staff working at home and some caution around event planning. This situation improved steadily throughout the year and the FAC was able to approve the discontinuation of any financial precautions around expenditure planning during 2022.

RELATED PARTIES

Right To Play UK acts as an independent funding partner within Right To Play International. The charity's current members are the subscribers to its Memorandum, Right To Play International (a corporation incorporated under the Canada Corporations Act) and Sports Humanitarian Group, Inc. (also known as Right to Play USA). In anticipation of trading activity in the UK, Right To Play UK has a wholly-owned trading subsidiary called Right To Play UK Trading Limited, which is a private company limited by shares. The purpose of the trading subsidiary is to enable Right To Play UK to operate in compliance with charity guidelines relating to activities that are best undertaken through a trading company. The trading company was incorporated on 5 October 2007 and began trading on 27 August 2008. The company did not trade in the year.

CHARITABLE OBJECTS

The objects of Right To Play UK are to relieve the stress and hardship of children and to conduct and procure research into the causes of hardship and distress of children. The charity advances education, promotes health and harmony, and advocates for the improvement of health, education, community building, and the provision of sport and play opportunities.

PUBLIC BENEFIT

The Trustees confirm that they have complied with the duty in the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit, which addresses the need for all charities' aims to be, demonstrably, for the public benefit. Right To Play UK's objectives are to work for the education, health and wellbeing of children and to be part of a global movement for real change in the lives of vulnerable children and communities. Our role in the UK is to raise the profile of the vital work of Right To Play, and the impact of play-based programmes in both development and humanitarian contexts, in order to make a growing contribution to the work we do and bring about real change in children's lives.

Working together with our partners and the rest of the Right To Play organisation, Right To Play UK protects, educates and empowers children to rise above adversity through the power of play. We work with children in some of the most difficult and dangerous places on earth, helping them to stay in school and graduate, to resist exploitation and overcome prejudice, to prevent disease and to heal from war and abuse.

For more than 20 years, we have delivered programmes with impact in both development and humanitarian contexts. As pioneers in a unique approach to learning, both inside and outside of the classroom, we harness play, one of the most fundamental forces in a child's life, to help children dismantle barriers and embrace opportunities. We are the only global development organisation focused exclusively on using the power of play to transform children's lives. **We work to drive change in four key areas:**

Quality education

Education unlocks possibilities. We transform learning, making it experiential and engaging so children attend, stay in school and graduate.

Gender equality

Girls deserve a fair future. We teach girls to rise above unequal treatment and empower them to participate, learn and lead.

Child protection

We teach children how to protect themselves. When children learn their rights, they can resist harmful social norms and practices and avoid abuse and exploitation.

Health and wellbeing

A hopeful future starts with health. We teach children important health lessons that can change their behaviour and save their lives.

KEY MANAGEMENT PERSONNEL

The key management personnel are defined as the senior management team, which at the beginning of 2022 consisted of the UK Executive Director, Operations Manager and Senior Partnerships Manager. Due to team changes and redefined roles, at the end of 2022 the senior management team consisted of the UK Executive Director, Operations Manager, Head of Communications, and Head of Partnerships.

FINANCIAL REVIEW

The charity continues to fund its activities through corporate partnerships, individual donations, grants from trusts and foundations and a range of fundraising events. In 2022 Right To Play UK income was £1,835,732 (2021: £1,271,705) which was an increase of over 44% from 2021, as the organisation delivered its new fundraising strategy, recovered from the Covid-19 pandemic and delivered a successful FCDO (Foreign and Commonwealth Office) UK Aid Match campaign.

The charity's restricted income in 2022 was £289,176 (2021: £34,064). In 2022 we pursued new trust and foundation opportunities, continuing to build and diversify our support base, beginning several new relationships which will continue into 2023 and beyond.

RESERVES POLICY

To enable the smooth running of the charity, a minimum level of unrestricted cash is held to cover three months of estimated future operating expenses. At the end of the year, the Board also reviews likely funds to be received in the first quarter due to timing of donations following the year-end and, in addition to operating expenses, reviews other receipts and future event costs to ensure that any cash flow deficit which could arise can also be covered.

During the pandemic, the Board chose to ring-fence a higher-than-normal percentage of income into the reserves in order to enable Right To Play UK to cover any costs and expenses against a potential loss of income.

This was maintained at the standard three months operating costs plus an additional three month's operating costs. At the beginning of 2022, the Board reviewed this in relation to the status of the pandemic in the UK and chose to reduce this to two months additional operating costs.

In September 2022, the Board agreed to remove entirely this additional two-month buffer on 1 October 2022, transferring funding to Right To Play International for our shared charitable purposes.

The final reserves at the end of 2022 were £353,665, which was higher than amount required by our reserves policy (£206,433). This was due to a timing issue with cash flow and final receipt of 2022 revenue accruals.

PAY SETTING POLICY

The Trustees recognise that they have a duty to supporters and beneficiaries to ensure that resources are used as effectively as possible. Right To Play UK's principle on remuneration is to ensure the reward package is competitive with other equivalent organisations, through benchmarking. This enables Right To Play UK to attract and retain staff to develop and grow the charity, within a competitive market. The Board of Trustees is responsible for setting the pay of the Executive Director, in line with global pay scales.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees, who are also directors of the charitable company, are responsible for preparing their report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

The financial statements are required by law to give a true and fair view of the state of the affairs of the charitable company and the group and of the surplus or deficit for that period. In preparing these financial statements the Trustees are required to:

- select suitable accounting policies and apply them consistently
- observe methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue in operation.

The Trustees are also responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT OF DISCLOSURE TO THE AUDITOR

So far as the Board of Trustees are aware:

- a) there is no relevant audit information of which the Charity's auditors are unaware; and
- b) they have taken all steps that they ought to have taken as Trustees and in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

AUDITOR

The auditor, Haysmacintyre LLP, will be proposed for re-appointment at the forthcoming meeting of the Right To Play UK Board.

In preparing this report the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006. The directors have taken advantage of the small companies regime in preparing the financial statements.

Signed on behalf of the Board



Perihan Bassatne
Chair, Board of Trustees

23 June 2023

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RIGHT TO PLAY UK LIMITED

Opinion

We have audited the financial statements of Right to Play UK Limited for the year ended 31 December 2022 which comprise the Statement of Financial Activities, Balance Sheet, Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2022 and of the charitable company's net movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled

our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report (which includes the directors' report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Trustees' Annual Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report (which incorporates the directors' report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees for the financial statements

As explained more fully in the Trustees' responsibilities statement set out on page 32, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charitable company and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to regulatory requirements for GDPR, the Charities Act 2011 and the Companies Act 2006, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, the Charities Act 2011, and income and payroll taxes.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to income, management bias in accounting estimates and application of controls around authorisation of expenditure and payments.

Audit procedures performed by the engagement team included:

- Inspecting correspondence with regulators and tax authorities;
- Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Evaluating management's controls designed to prevent and detect irregularities;
- Identifying and testing journals; and
- Challenging assumptions and judgements made by management in their accounting estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Lee Stokes
Senior Statutory Auditor

For and on behalf of
Haysmacintyre LLP,
Statutory Auditor

10 Queen Street Place
London EC4R 1AG

26 June 2023

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME & EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2022

				2022	2021
		Unrestricted funds	Restricted funds	Total funds	Total funds
	Notes	£	£	£	£
INCOME FROM:					
Donations	2	483,711	289,176	772,887	445,162
Raising funds	3	1,062,837	-	1,062,837	826,534
Investments	4	8	-	8	9
Total		1,546,556	289,176	1,835,732	1,271,705
EXPENDITURE ON:					
Raising funds	5	462,260	-	462,260	402,554
Charitable activities					
Projects	6	256,508	86,294	342,802	511,459
Grants for International operations		859,975	-	859,975	362,506
Total		1,578,743	86,294	1,665,037	1,276,519
NET MOVEMENT IN FUNDS		(32,187)	202,882	170,695	(4,814)
RECONCILIATION OF FUNDS					
Total funds brought forward		434,133	124,274	558,407	563,221
TOTAL FUNDS CARRIED FORWARD		401,946	327,156	729,102	558,407

All income and expenditure arise from continuing activities. The charity has no recognised gains or losses other than those included in the results above and therefore no separate statement of total recognised gains and losses has been presented.

The accompanying notes form part of these financial statements.

BALANCE SHEET AS AT 31 DECEMBER 2022

COMPANY NUMBER: 05441373

		Unrestricted funds	Restricted funds	2022 Total funds	2021 Total funds
	Notes	£	£	£	£
FIXED ASSETS					
Tangible Assets	12	-	-	-	-
Investments	13	1	-	1	1
		1	-	1	1
CURRENT ASSETS					
Debtors: amounts falling due within 1 year	14	447,965	-	447,965	247,635
Cash at bank and in hand		26,499	327,156	353,655	349,607
		474,464	327,156	801,620	597,242
CREDITORS					
Amounts falling due within 1 year	15	(72,519)	-	(72,519)	(38,836)
NET CURRENT ASSETS		401,945	327,156	729,101	558,406
TOTAL ASSETS LESS CURRENT LIABILITIES		401,946	327,156	729,102	558,407
NET ASSETS		401,946	327,156	729,102	558,407
FUNDS					
	Notes			2022	2021
				£	£
Unrestricted funds	19			401,946	434,133
Restricted funds				327,156	124,274
TOTAL FUNDS				729,102	558,407

In preparing this report the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006. The directors have taken advantage of the small companies regime in preparing the financial statements.

The financial statements were approved and authorised for issue by the Board of Trustees on 16 June 2023 and were signed on its behalf by:



Perihan Bassatne
Chair, Board of Trustees

The accompanying notes form part of these financial statements.

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2022

	2022	2021
	£	£
CASH FLOWS FROM OPERATING ACTIVITIES	4,040	135,287
CASH FLOWS FROM INVESTING ACTIVITIES		
Dividends and interest	8	9
Net cash provided by investing activities	8	9
CHANGE IN CASH AND CASH EQUIVALENTS IN THE REPORTING PERIOD	4,048	135,296
Cash and cash equivalents at the beginning of the reporting period	349,607	214,311
Cash and cash equivalents at the end of the reporting period	353,655	349,607
NOTES TO THE CASH FLOW STATEMENT		
	2022	2021
	£	£
RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES		
Net income / (expenditure) for the reporting period	170,695	(4,814)
Depreciation charges	-	-
(Decrease) / increase in debtors	(200,330)	240,205
(Decrease) / increase in creditors	33,683	(100,095)
Interest and Dividends	(8)	(9)
Net cash provided by operating activities	4,040	135,287
ANALYSIS OF CASH AND CASH EQUIVALENTS		
	2022	2021
	£	£
Cash at bank and in hand	353,655	349,607
	353,655	349,607
Unrestricted	26,499	225,333
Restricted	327,156	124,274
Total Cash at bank and in hand	353,655	349,607

1. ACCOUNTING POLICIES

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (published in 2019) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. Right To Play UK meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

Right To Play UK Limited's activities, together with the factors likely to affect its future development, performance and position are set out in the Trustee's report. Right To Play UK Limited's forecasts and projections show that the charity should be able to continue to operate at the current level. The Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the Trustees continue to adopt a going concern basis in preparing the annual report and accounts.

Statement of cash flows

The charitable company's cash flow statement reflects the presentation requirements of FRS 102.

Income

All income is recognised once the Charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably.

All income is recognised once the charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably.

Voluntary income is recognised when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Donated services and facilities may be included as income at current market value where this value is ascertainable and the donation is an ongoing arrangement. Where a market value is not available, appropriate estimates are made. In the current and prior year, the value of donated services and facilities was ascertained from the entities that made the donations.

Where the charity would not have ordinarily sought to obtain and pay for a service, no value is recognised in the financial statements. Fundraising income related to the income generated from special organised events and is also recognised where there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Investment income is recognised on a receivable basis.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the time spent on projects.

Raising funds

Costs of generating funds include staff costs, operational overheads and other costs relating to special events organised by the charity for funds and awareness raising. These and other fundraising costs are regarded as necessary to generate funds that are needed to finance charitable activities.

Charitable activities

These costs relate to projects delivered by Right To Play International and Right To Play Country Offices and include travel costs and other costs considered to be in the furtherance of the charitable objectives of the charity. Support costs have been allocated as applicable to the charitable activities of the charity. Grants relate to amounts donated to Right To Play International.

Governance costs

This comprises the costs of compliance with constitutional and statutory requirements and is now allocated in line with support costs.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Exhibition equipment	-10% on cost
Computer equipment	-33% on cost

Investments

Investments in subsidiary undertakings are included in the accounts at cost.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Leased assets and obligations

Rental costs under operating leases are written off in equal amounts over the period of the leases.

Employee benefits

- Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.
- Termination benefits are accounted for on an accrual basis and in line with FRS 102.

Estimates and Judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Although these estimates are based on management's best knowledge of the amount, events or actions, actual results may ultimately differ from those estimates. The Trustees consider depreciation to be subject to estimation and judgement.

Financial Instruments

Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access bank accounts and used as working capital. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes.

2. DONATIONS

	2022 £	2021 £
Donations	473,145	280,449
Corporate Sponsors	10,566	130,649
Grants	289,176	34,064
	772,887	445,162

Included above is £289,176 for restricted purposes which is presented as grants in above note (2021: £34,064)
The donation services and facilities relate to legal services, meetings and event costs.

3. RAISING FUNDS (EVENTS AND CAMPAIGNS) - UNRESTRICTED FUNDS

	2022 £	2021 £
Fundraising events and campaigns	1,062,837	826,534

4. INVESTMENTS - UNRESTRICTED FUNDS

	2022 £	2021 £
Interest Income	8	9

5. COSTS OF RAISING FUNDS

All costs incurred were unrestricted		
	Notes	
	2022 £	2021 £
Promotional materials	70,813	16,650
Special event costs	108,105	95,478
Support costs	283,342	290,426
	462,260	402,554

6. CHARITABLE ACTIVITIES COSTS

	Notes	Projects £	Grants for int'l operations £	Total 2022 £
International programme costs		86,294	-	86,294
Grants for international operations		-	850,824	850,824
Support costs	7	256,508	9,151	265,659
TOTAL FUNDS		342,802	859,975	1,202,777
Analysed as:				
Unrestricted		256,508	859,975	1,116,483
Restricted	18	86,294	-	86,294

CHARITABLE ACTIVITIES COSTS

		Projects £	Grants for int'l operations £	Total 2021 £
International programme costs		299,065	-	299,065
Grants for international operations		-	355,366	355,366
Support costs	7	212,395	7,140	219,535
TOTAL FUNDS		511,460	362,506	873,966
Analysed as:				
Unrestricted		212,395	362,506	574,901
Restricted	18	299,065	-	299,065

7. SUPPORT COSTS

	Cost of raising funds £	Project costs £	Grants for int'l projects £	Total 2022 £
Office running costs	31,976	22,288	-	54,264
Bad debt expense	21,000	-	-	21,000
Travel costs	1,649	9,058	-	10,707
Rent	30,221	45,305	-	75,526
Staff costs	189,345	170,706	-	360,051
Governance costs	9,151	9,151	9,151	27,453
	283,342	256,508	9,151	549,001

Support costs have been allocated on the basis of estimated time spent on projects.

SUPPORT COSTS

	Cost of raising funds £	Project costs £	Grants for int'l projects £	Total 2021 £
Office running costs	37,851	59,949	-	97,800
Bad debt expense	1,147	-	-	1,147
Travel costs	-	2,174	-	2,174
Rent	45,090	73,269	-	118,359
Staff costs	199,198	69,863	-	269,061
Governance costs	7,140	7,140	7,140	21,420
	290,426	212,395	7,140	509,961

8. GOVERNANCE COSTS

	Notes	2022 £	2021 £
Legal fees		2,543	2,879
Auditor's remuneration	9	22,920	15,413
Non audit remuneration paid to Auditors		1,990	3,128
		27,453	21,420

9. NET INCOME / (EXPENDITURE)

Net resources are stated after charging/(Crediting) of:

	2022 £	2021 £
Fees payable to the company's auditor for the audit of the annual accounts	22,920	15,413
Other fees payable to auditors	1,990	3,128
Operating lease rentals - other	75,526	118,359

10. TRUSTEES' REMUNERATION AND BENEFITS

No Trustees were reimbursed expenses or remunerated for their services for the charity in 2022 (2021: £Nil).

11. STAFF COSTS

	2022 £	2021 £
Wages and salaries	310,343	231,121
Social security costs	38,285	25,803
Other pension costs	11,423	12,137
	360,051	269,061

The average monthly number of employees during the year was as follows:

	2022	2021
Executive Director	1	1
Fundraising/Project	4	3
Marketing/Communications	1	1
	6	5

During the year, 1 employee received annual salary between £80,001 - £90,000.
(2021: No employee received annual salary over £60,000).

Total redundancies paid in 2022 was £Nil. There were no outstanding redundancy payments at the end of 2021.

Key management personnel comprise the senior management team. The total employee benefits of the key management personnel of charity were £94,427 (2021: £86,482).

12. TANGIBLE FIXED ASSETS

	Exhibition equipment £	Computer equipment £	Totals £
COST			
At 1st January 2022	7,091	4,868	11,959
Additions	-	-	-
At 31st December 2022	7,091	4,868	11,959

DEPRECIATION

At 1st January 2022	7,091	4,868	11,959
Charge for the year	-	-	-
At 31st December 2022	7,091	4,868	11,959

NET BOOK VALUE

At 31st December 2022	-	-	-
At 31st December 2021	-	-	-

13. FIXED ASSET INVESTMENTS

Shares in group undertakings

COST	£
At 1st January 2022 and 31st December 2022	1

There were no investment assets outside the UK.

The company's investments at the balance sheet date in the share capital of companies include the following:

Right To Play UK Trading Limited (Company registration no: 06391601)	2022	2021
Aggregate capital and reserves (£)	1	1
Holding %	100	100

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022 £	2021 £
Amounts owed by associated undertakings	327,156	100,048
Other Debtors	105,949	145,137
Pre-payments	14,860	2,450
	447,965	247,635

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022 £	2021 £
Trade Creditors	-	4,992
Accruals	60,090	17,179
Other taxes and social security	12,120	10,149
Other creditors	309	6,515
	72,519	38,836

	2022 £	2021 £
DEFERRED INCOME		
Deferred income brought forward	-	118,530
Income released during the year	-	(118,530)
Income deferred during the year	-	-
Deferred Income carried forward	-	-

16. OPERATING LEASE COMMITMENTS

	Land and buildings 2022 £
Expiring within one year	50,018
Expiring within one to five years	21,263

17. PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £11,496 (2021: £12,138).

18. MOVEMENT IN FUNDS

	At 01 Jan 22 £	Income £	Expenditure £	At 31 Dec 22 £
UNRESTRICTED FUNDS				
General fund	434,133	1,546,556	(1,578,743)	401,946
RESTRICTED FUNDS				
GAC-Child Protection (Bliss)	10,000	-	(10,000)	-
Porticus-Music for Development	-	-	-	-
NORAD-Enhancing Quality and Inclusive Education (E/C LLP/CLNT E LERI CHARITABLE TR)	-	30,000	(8,243)	21,757
Multi-TUSOBOLA (Souter Charitable Trust)	5,000	25,000	-	30,000
Tanzania-Liverpool Football Club Foundation	-	228,050	-	228,050
Multi-TUSOBOLA (BB Energy)	10,000	-	-	10,000
Multi-The Beirut Crisis: Helping Children Cope (Beatrice/RG Hill/Miller)	5,000	-	(5,000)	-
UnRestricted-General Program (Hassan Elmasry)	94,274	-	(56,925)	37,349
Multi-Girls on Track (Isle of Man Govt.)	-	-	-	-
Multi-Right To Play Global Emergency Appeal	-	6,126	(6,126)	-
UNICEF-Safe to Play-reducing violence within schools in northern Uganda	-	-	-	-
	124,274	289,176	(86,294)	327,156
TOTAL FUNDS	558,407	1,835,732	(1,665,037)	729,102

	At 01 Jan 21 £	Income £	Expenditure £	At 31 Dec 21 £
MOVEMENT IN FUNDS				
UNRESTRICTED FUNDS				
General fund	173,947	1,237,641	(977,455)	434,133
RESTRICTED FUNDS				
GAC-Child Protection	10,000	10,000	(10,000)	10,000
Porticus-Music for Development	2,755	-	(2,755)	-
UnRestricted-General Program	689	-	(689)	-
GAC-My Education, My Future	1,000	-	(1,000)	-
Multi-Girls on Track	1,000	-	(1,000)	-
Multi-TUSOBOLA	-	10,000	-	10,000
Multi-The Beirut Crisis: Helping Children Cope	-	6,200	(1,200)	5,000
UnRestricted-General Program	56,455	37,819	-	94,274
Multi-Girls on Track	37,884	-	(37,884)	-
Multi-Girls on Track	23,595	-	(23,595)	-
Multi-TUSOBOLA	-	5,000	-	5,000
UNICEF-Safe to Play-reducing violence within schools in northern Uganda	255,896	(34,955)	(220,941)	-
Multi-TUSOBOLA	-	-	-	-
	389,274	34,064	(299,064)	124,274
TOTAL FUNDS	563,221	1,271,705	(1,276,519)	558,407

18. (CONTD.) MOVEMENT IN FUNDS

DESCRIPTION OF FUNDS AND THEIR PURPOSE

Beatrice Laing Family Trust (Music for Social Change)

Funds have supported our work ensuring access to quality education, in the wake of the Beirut blast. These funds were used to provide psychosocial support to help children recover from the social and emotional effects of the explosion, and to help improve children's life skills through the provision of music for development activities.

Rasha and Hassan Elmasry (Lebanon refugee programming)

Funds from Rasha and Hassan Elmasry were used help provide support to refugee children living in camps and host communities within Lebanon. These funds were used to help children gain access to formal and non-formal education settings and to provide psychosocial support and wellbeing for children affected by the traumas of crisis, displacement and the ongoing COVID-19 pandemic.

Global Fund – Multi (Tusobola project)

Funds were used to improve the quality of education for children and young people in the Kamwokya and Naguru settlements of Kampala, Uganda. This included training school teachers and community coaches from youth associations to run regular sport and play-based activities with children and young people, enhancing their life skills, and addressing issues related to child protection, gender equality, health, and the environment.

LERI Charitable Trust (Enhancing Quality and Inclusive Education - EQIE)

Funds from LERI Charitable Trust were used to support the Enhancing Quality and Inclusive Education (EQIE) project to improve access to, and quality of education for, children at primary school level in Palestine so that both boys and girls experience improved learning outcomes, including academic and life skills, in a safe and supportive learning environment.

Pakistan Flood Appeal

Funds were used to provide emotional and mental support for displaced children in the aftermath of the crisis, including urgent psychosocial support and hygiene kits to children in the area who had been affected by the floods. Funding from the appeal also supported schools that were damaged by flooding, ensuring children had access to education during and after the crisis.

19. NET ASSETS BY FUND

	Unrestricted funds £	Restricted funds £	2022 Total funds £
Fixed Assets	1	-	1
Current Assets	474,464	327,156	801,620
Creditors due	(72,519)	-	(72,519)

NET ASSETS **401,946** **327,156** **729,102**

NET ASSETS BY FUND

	Unrestricted funds £	Restricted funds £	2021 Total funds £
Fixed Assets	1	-	1
Current Assets	468,968	128,274	597,242
Creditors due	(38,835)	-	(38,835)

NET ASSETS **430,134** **128,274** **558,408**

20. ULTIMATE CONTROLLING PARTY

The charity is controlled by the Board of Trustees. The ultimate parent of the company is Right To Play International, a company incorporate in Toronto, Canada, and this is the largest and smallest company into which the results of the charity are consolidated. The consolidated accounts are available from 43 Front St E, Unit 200, Toronto, ON M5E 1B3 Canada.

21. DONATED SERVICES AND FACILITIES

Pro bono legal services, meetings and event support amounting to £nil (2021: £0) was received in the year.

22. RELATED PARTY DISCLOSURES

The charitable company has taken advantage of the exemption to disclose related party transactions with other Right To Play charities, as permitted by Financial Reporting Standard 102, section 33, as its results are consolidated in the accounts of the ultimate parent undertaking.

Donations received from related parties and Trustees amount to £147,326 (2021: £87,811). None of those donations were outstanding from Trustees at year-end.

23. PRIOR YEAR STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted funds	2021 Total funds
	£	£	£
INCOME FROM:			
Donations	411,098	34,064	445,162
Raising funds	826,534	-	826,534
Investments	9	-	9
Total	1,237,641	34,064	1,271,705
EXPENDITURE ON:			
Raising funds	402,554	-	402,554
Charitable activities			
Projects	212,395	299,064	511,459
Grants for International operations	362,506	-	362,506
Total	977,455	299,064	1,276,519
NET MOVEMENT IN FUNDS	260,186	(265,000)	(4,814)
RECONCILIATION OF FUNDS			
Total funds brought forward	173,947	389,274	563,221
TOTAL FUNDS CARRIED FORWARD	434,133	124,274	558,407

In Mozambique, almost 48% of girls get married before they turn 18 years old. Right To Play-supported Girls' Clubs play an important role in educating girls and young women about their right to refuse early marriage, and where they can go for support.





THANK YOU TO OUR PHOTOGRAPHERS

- Cover:** Julius Mahela

Inside Cover: Julius Mahela

Page 5: Luca Imberi

Page 7: Peter – Julius Mahela

Page 8: (clockwise from top-left) George Kumi Koranteng, Right To Play Pakistan, Umwuka Media, Right To Play Jordan

Page 11: Students in Ghana – George Kumi Koranteng

Page 12: Mother and children in Uganda – Umwuka Media
- Page 14, 15:** (left) Aisha – Luca Imberi, (right) Aisha – George Kumi Koranteng

Page 16, 17: (top left) Lebanon – Ralph Azar (top right) Mother and child, Lebanon – Right To Play Lebanon (bottom) Flooding, Pakistan – Right To Play Pakistan

Page 18, 19: Mehboob with children – Right To Play Pakistan Mehboob – Right To Play Pakistan Flooding, Pakistan – Adobe Stock
- Page 20, 21:** (left) Students in Rwanda – Luca Imberi (right) Ambroise – Round Designs

Page 22,23: Zut Media – Sadio Mane and Leighanne Robe

Page 25: Madiha – Mehrdar Art and Production

Page 29: Luca Imberi

Page 49: Girls in Mozambique – Flash Studios

Page 50: Classroom in Ghana – Luca Imberi

Back Cover: Christina Palassio

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At a school in Bishoftu, Ethiopia, this Girls' Club provides a safe place where girls can access menstrual hygiene products and information, and where boys and girls can engage in conversations about gender equality and their rights. This photo was taken during an International Women's Day celebration at the school.



RIGHT TO PLAY

Right To Play UK

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www.righttoplay.org.uk



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Registered company number

05441373

Registered charity number

1112404 (England and Wales)

SC052331 (Scotland)