



RIGHT TO PLAY
PROTECT. EDUCATE. EMPOWER.

**REPORT OF THE TRUSTEES
AND FINANCIAL STATEMENT
RIGHT TO PLAY UK**

FOR THE YEAR ENDED 31 DECEMBER

2023



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Registered charity number

1112404 (England and Wales)

SC052331 (Scotland, from 20 February 2023)

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Credit: Cover and Inside Cover – Julius Mahela, Tanzania

MESSAGES FROM OUR LEADERSHIP

So many children around the world face a perilous and uncertain future. Globally, more than 244 million children are out of school and the learning gap has widened even further in lower-income countries due to protracted crises, conflicts and climate disasters. These events are having devastating consequences for vulnerable children – threatening their lives and futures.

As a result, Right To Play's work is more vital than ever. Through the use of play-based learning and psychosocial support, our programmes are helping children to stay in school, resist exploitation, and heal from war and abuse. We are equipping children with the critical skills and resilience they need to overcome barriers, cope with trauma and unlock their potential, so they can enjoy a better quality of life and thrive in even the most challenging contexts.

But our work simply would not be possible without the commitment and generosity of our supporters, ambassadors, donors and partners. Thanks to your unfailing support, we've been able to make a life-changing difference to more than five and a half million children across the world during 2023. That's over five million children who can feel safer, more hopeful, and empowered to create a better life for themselves, their families and their communities.

Thank you for your incredible support and for making this a reality. We were able to achieve so much in 2023, thanks to you. And we are determined to do even more to protect, educate and empower vulnerable children in the year ahead.



Gillian McMahon
Executive Director,
Right To Play UK

Childhood should be about fun, exploration and growth. But countless millions of children globally are denied the security, stability and quality of education they deserve. The world is a dangerous and difficult place for many children, who often don't have access to fundamental human rights from the moment they are born.

Yet, there is a huge reason for hope. I've been impressed by the extraordinary impact that Right To Play's teams are making around the world and how these inspirational individuals are changing lives through their expertise and dedication.

Thanks to the people and partners who share our belief in the transformative power of play, Right To Play is achieving so much. And the organisation is now entering a new period of strategic development, including the launch of our 2024-26 Strategic Plan. These ambitious plans for growth will allow us to scale and strengthen our impact, significantly expanding our support for children's learning and well-being around the world.

On behalf of Right To Play UK's board, thank you to every single person who supports our work – you are truly helping to ensure that vulnerable children have the tools, support and encouragement to defy the odds and rise above adversity.

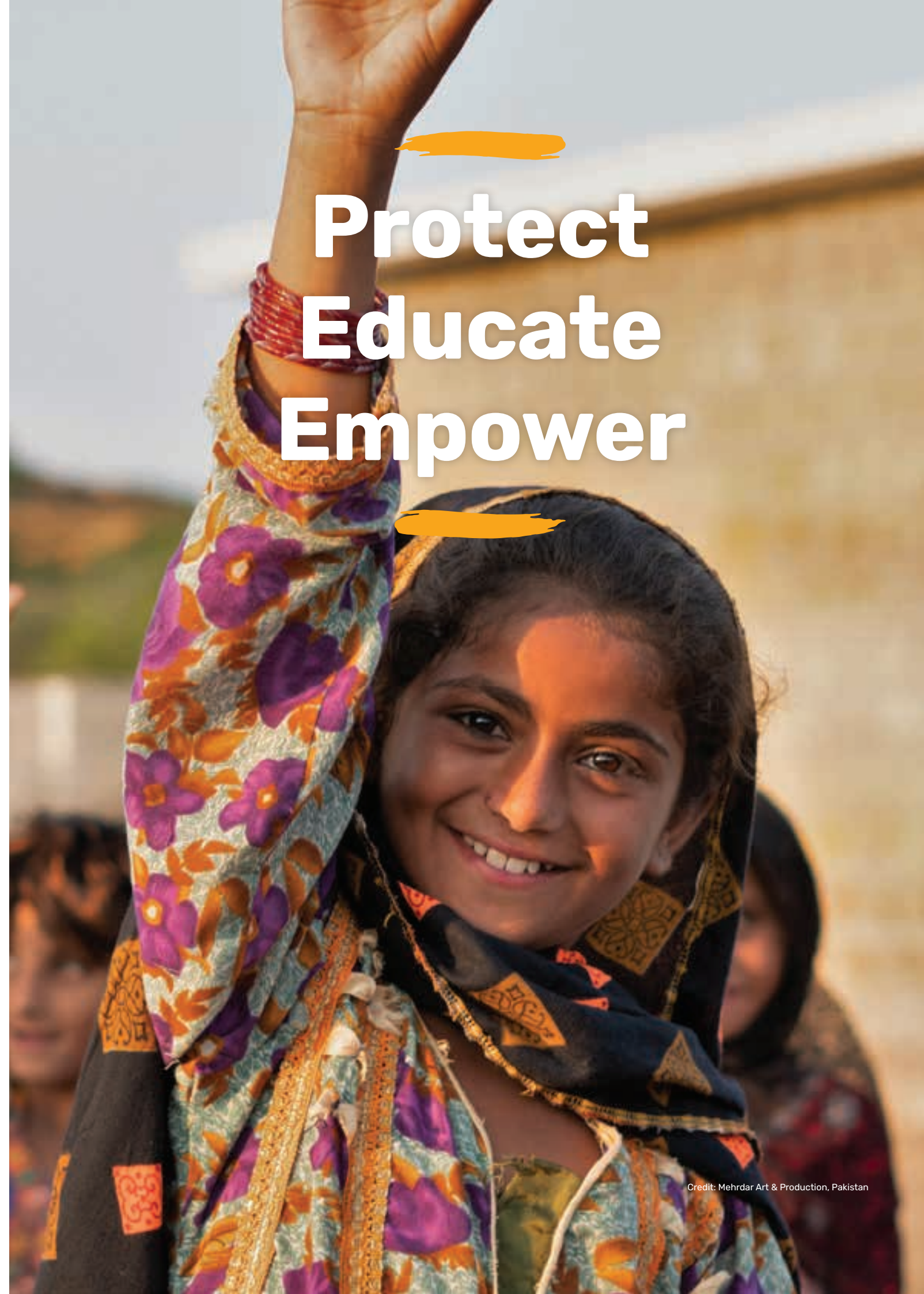


Greg Lai
Chair, Board of Trustees,
Right To Play UK

"We are proud and grateful to have you by our side, and we thank you for your generous support."

Susan McIsaac CEO, Right To Play International, and
Dag Skattum Chair, International Board of Directors

Protect Educate Empower



Credit: Mehrdar Art & Production, Pakistan

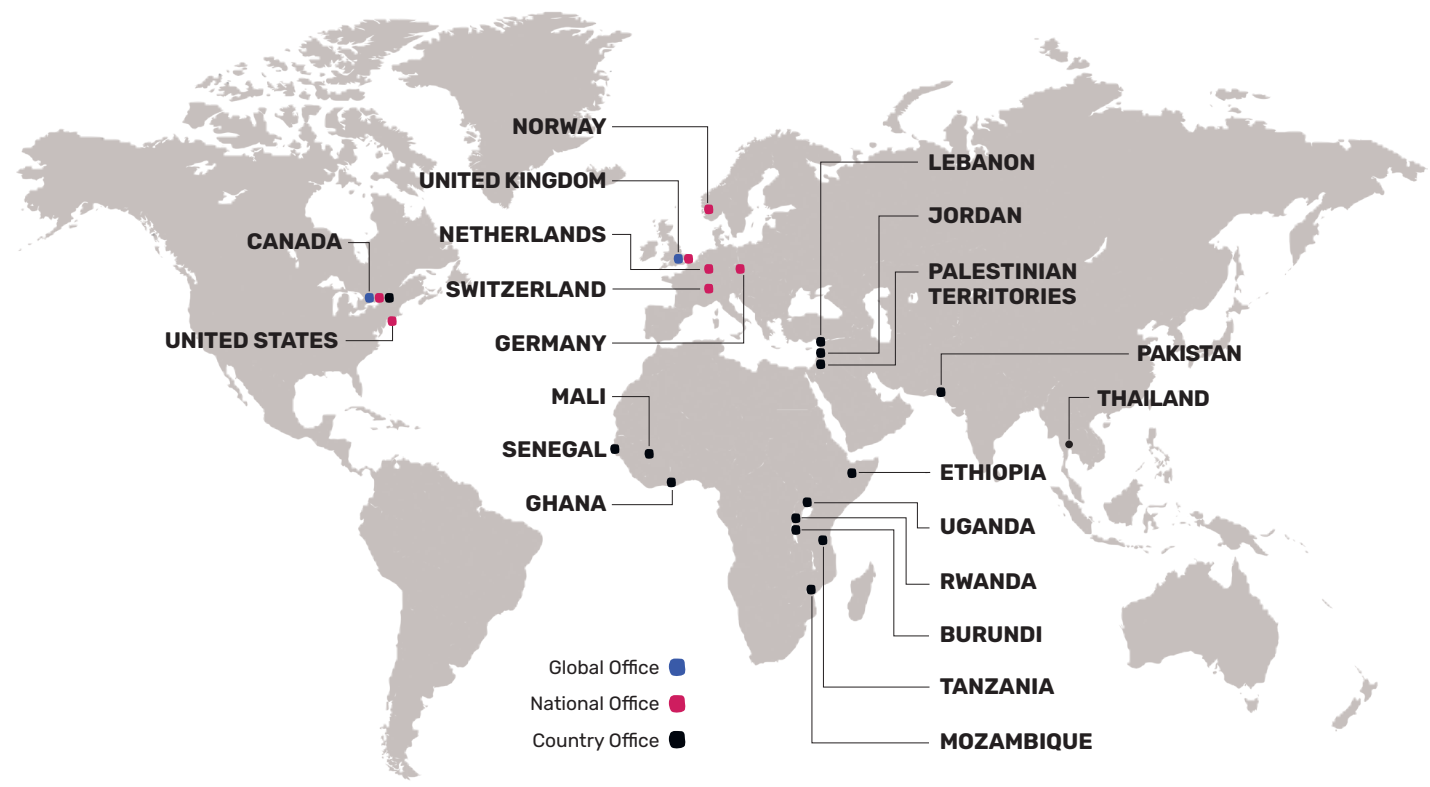
2023 REACH



In 2023, we protected, educated, and empowered children in 15 countries in Africa, Asia, and the Middle East, and in Indigenous communities in Canada. This work was supported by the resource mobilisation efforts of seven National Offices in North America and Europe.



WHERE **WE WORK**



WHERE WE **IMPLEMENT PROGRAMMES**

Areas where **educational inequalities** are prevalent

Places where **gender inequality and social exclusion** impact children and young people

Places impacted by **conflict, crisis, and climate change**, including refugee and host communities



In 2023, we reached millions of children and young people with play-based programmes that promote their learning and well-being.



IN 2023 **WE REACHED**

OVER 5.6 million CHILDREN

through direct and partner-led programmes; **49% of them were girls**

15,913 YOUNG PEOPLE

including more than **4,800 Junior Leaders** who gained skills to support their peers

87,552 REFUGEE CHILDREN

in **93 refugee camps** and displaced-person settlements

111,350 PARENTS & CAREGIVERS

with programmes that empowered them to **protect children and support their learning**

149,189 EDUCATORS & COACHES

with training that equipped them to **support children's learning and well-being**



The power of play in the UK

POWER OF PLAY IN THE UK

2023 was another year of growth for Right To Play UK, as we reached out to new audiences and engaged with new supporters across the UK. We are incredibly grateful for the ongoing support of dedicated individuals, ambassadors, trusts, foundations and corporate partners, as well as the UK Government, who all recognise the vital role of play in helping some of the world's most vulnerable children.

Save Her Seat launches

Thanks to generous donations from across the UK for our Save Her Seat UK Aid Match campaign, including funding from the Liverpool Football Club Foundation, and UK aid from the UK government, our new project began in Tanzania in **April**. Over the next three years, the programme will use our unique play-based approach to support more than 4,700 girls in 40 primary schools across Mara's Tarime and Serengeti districts, as well as reaching hundreds of teachers, education officials and community members.

Summer Soirée

In **June**, our first ever Summer Soirée event took place at London's immersive arts venue Frameless. Thanks to guests' incredible support, the event - which was sponsored by BB Energy - helped us raise more than £450,000. Attendees enjoyed a fundraising dinner, interactive games, a silent auction and entertainment throughout this hugely successful evening.



Credit: Julius Mahela, Tanzania

Our venue gave guests a unique opportunity to experience 360-degree footage of our work in action in our programme countries, highlighting how donations help to change the lives of the vulnerable children we are supporting through play.

Olympian and Right To Play Ambassador Chemmy Alcott hosted the event, joined by speakers from Right To Play's global teams, who spoke about the transformative impact of our work.

Raising awareness across the UK

We continued to raise awareness of the importance of play, speaking at many conferences, including the International Play Association conference in Glasgow in **June**, where Ali Khayam, our Country Director for Pakistan, presented on our work to both reduce classroom violence and to provide psychosocial support to children through play.

Challenge events - Kilimanjaro Trek fundraising

We are so grateful to our amazing supporters who took on challenge events in support of children in Right To Play programmes during 2023 - including our Chair Perihan Bassatne, who reached the summit of Mount Kilimanjaro in **October**, raising thousands of pounds in support of our work.

Left: Our Save Her Seat project

Opposite: UK Chair Perihan Bassatne reaches the summit of Mount Kilimanjaro

POWER OF PLAY IN THE UK



Sports Quiz

In **November**, we celebrated our seventh annual Sports Quiz at the Intercontinental Hotel, Park Lane in London. Attendees at our special event, sponsored by our partners Flutter International, helped us raise more than £260,000 to support our work transforming the lives of vulnerable children around the world.

Teams representing many of London’s top City firms competed for the highly-prized Sports Quiz trophy during a thrilling night, featuring an exciting live auction. Presenter John Inverdale was our quizmaster and host for the evening, which was supported by a host of sporting heroes including football legend John Barnes.



Community fundraising

We were also delighted to receive support from community groups who believe in the importance of our work. In **December**, local supporter Manal Massalha, Hackney Play Association, and Homerton Grove Adventure Playground organised a play day fundraiser, attended by representatives from Right To Play UK.

Parents and children came together at this event to raise funds to help children living through crisis. This event was a wonderful display of community spirit, with contributions made to our Children’s Emergency Fund, in support of children facing the unimaginable challenges of war, trauma, and displacement in Gaza and the West Bank.



Top Right and middle: Our annual Sports Quiz raised more than £260,000

Right: Community Play Day fundraiser in Hackney, London

UPRISERS: HAYAT’S STORY

“Learning here is fun. I am happy when we play games – it relaxes me and helps me concentrate on my studies.”

– Hayat, Grade 4 student, Ethiopia



Driven from home but keeping hopes high

More than 4.51 million people in Ethiopia have fled their home regions to escape conflict and difficult conditions. Hayat is one of them. She arrived at a refugee settlement after a long and dangerous journey, eager to find a way back to the classroom. Play-based lessons and psychosocial support at a local school helped Hayat get back to classes and pass her exams, make new friends, and start to process the trauma she experienced.

LEARN MORE



Credit: Synergy Habesha, Ethiopia

STRATEGIC FOCUS



MISSION

To protect, educate, and empower children to rise above adversity using the power of play.

CORE PROGRAMMES

EARLY CHILDHOOD CARE AND EDUCATION

PRIMARY EDUCATION

GENDER EQUALITY AND GIRLS' WELL-BEING

PSYCHOSOCIAL SUPPORT

OUTCOMES

Children recognise and believe in their own abilities

Children and young people have supportive relationships with peers

Children and young people have supportive relationships with adults

Teachers and facilitators have improved skills and well-being

Learning spaces are fun and equitable

IMPACT

IMPROVED LEARNING

IMPROVED WELL-BEING

IMPROVED SOCIO-EMOTIONAL SKILLS

2024-26 PRIORITIES

Elevate children and young people's **learning and well-being** through play

Deliver programmes that **respond to a rapidly changing world and climate**

Scale impact through partnership, collaboration, and innovation

Focus on growth by deepening and diversifying funding

Build evidence on the impact of play to influence policy and systems

Invest in our people and strengthen organisational effectiveness and impact



Credit: Right To Play, Jordan



Igniting learning through play

Credit: Luca Imberi, Ghana

EARLY CHILDHOOD CARE AND EDUCATION

We promoted positive attitudes toward early education, equipping caregivers and pre-school teachers with play-based tools to support children's holistic development and foundational learning.

Putting play therapy skills in the hands of parents in Tanzania and Uganda

12,500 young children in Tanzania and Uganda have more positive relationships with their parents and are more ready to learn, thanks to Play to Grow, a pilot project developed with the support of the LEGO Foundation. The project supported 3,100 parents to use play to strengthen bonds with their children and support their socio-emotional, educational, and developmental needs through skills like letting the child lead in play, reflecting feelings, giving choices, and encouraging efforts. In Tanzania, the percentage of caregivers who reported observing positive socio-emotional skills and behaviour in their children increased from 39% at the start of the project to 64% at the end. In Uganda, parents reported a similar increase, from 21% to 46%.

We'll build on the successful pilot in 2024 with Play to Grow Flex, a version of the programme adapted to meet the needs of parents and children who have experienced trauma and are living in crisis settings and fragile contexts, such as refugee and host communities.

Early Childhood Development Centres support children affected by displacement in Uganda

More children in refugee and host communities in Isingiro District accessed early childhood education (ECE) and development, thanks to community mobilisation activities that were offered with support from Education Cannot Wait. Our teams promoted positive attitudes toward education through radio, door-to-door campaigns, and parent meetings, and encouraged 1,400 children to enrol in ECE centres – a 34% increase over previous years. 56% of newly enrolled learners were girls.

“For children, developmentally, play is their language. These hands-on sessions help parents connect with their children through play.”

– Dr. Deborah Ojiambo, PhD, NCC, Professor at Makerere University, Kampala, Uganda; Director, Safe Haven Child and Family Counselling Centre; Play to Grow project advisor

Equipping kindergarten teachers to support early learning in Ghana

48,000 kindergarten teachers received high-quality teacher training from Right To Play, thanks to support from the LEGO Foundation, Sabre Education, Innovations for Poverty Action, and the Ministry of Education. We trained teachers in how to deliver the national kindergarten curriculum to 1.2

million learners in 24,000 public schools, using playful activities like alphabet hopscotch, which helps children learn their letters, and games that teach numeracy and socio-emotional skills.

2X

The number of caregivers in Uganda who **observed positive socioemotional skills in their children** more than doubled, rising from 21% to 46%.

PRIMARY EDUCATION



Our play-based projects supported school-aged children to return to school, improve their literacy skills, and perform better academically, laying a foundation for success in school and life.

Back-to-school campaign shifts attitudes toward education in Burundi

Thanks to awareness-building and re-enrolment campaigns led by Girls' Clubs, Coaches, and educational staff in Ruyigi Province, 461 out-of-school children returned to education. The area is home to a high population of returnees, and only 49% of children are enrolled in school. With support from Global Affairs Canada through the My Education, My Future project, our staff used outreach activities such as home visits and plays to bring children back to the classroom.

Improving children's reading proficiency in Ethiopia

Children in Grades 1 to 4 who struggle with literacy accessed additional support at Reading Centres through a project supported by the Norwegian agency for development cooperation (Norad). Without a firm foundation in core reading skills, children struggle to remain in school and succeed. In the Reading Centres, facilitators and Junior Leaders supported 1,100 primary students to improve their literacy skills by singing songs, reading stories, journaling, and playing games that reinforce reading skills. Today, 47.5% of Grade 4 children participating in the programme are reading at grade-appropriate comprehension, up from 9.3% at the start of the project.

Remedial classes support children affected by learning loss in Jordan

Primary students improved their comprehension of core subjects, thanks to weekly remedial classes where teachers used play to make lessons accessible and engaging. Students in Jordan are still experiencing learning loss caused by pandemic-related school closures. After participating in the classes, which are supported by the Walter Haefner Foundation, 78% of students saw improved grades across math, science, Arabic, and English.

Facilitating learning between Education Ministries in Ghana and Sierra Leone

Right To Play Ghana hosted a bilateral exchange with the Honourable Dr. Yaw Osei Adutwum, Minister of Education for the Republic of Ghana, and the Honourable Dr. David Moinina Senggeh, Minister of Education for the Republic of Sierra Leone. The exchange created space for the Ministers and education officials from both countries to share opportunities to strengthen education systems and ensure that all children can access quality education and achieve strong learning outcomes.

In their discussions, the Ministers explored how integrating play-based learning across the different levels of education systems can accelerate learning outcomes and encourage holistic skills development. They looked at examples of how Ghana's partnership with Right To Play has helped strengthen teachers' skills and the delivery of competency-based curriculum to millions of learners.



PRIMARY EDUCATION



“As displaced people, we are more aware of the difficulties that our children are facing, and it's our duty and obligation to guarantee them a future.”

– Aminata Ongoiba, President of the Grassroots Community Organization of Displaced People, a Right To Play partner organisation in Mali

Partnering with community-based organisations to address educational barriers in Mali

More than 37,000 conflict-affected children have better access to quality education, thanks to EMPOWER, a new project supported by Global Affairs Canada. Active in the Bandiagara, Gao, and Mopti regions, the project is equipping community-based organisations led by women and internally displaced persons to help out-of-school children get back to learning, and to enhance the quality of education by using playful activities that make lessons fun and engaging.

Creating child-friendly learning environments in Pakistan

1,500 out-of-school children in Karachi enrolled in non-formal education centres that support learning and life-skills development for disadvantaged youth, thanks to efforts by Right To Play-trained teachers and coaches. More than 28 million children in Pakistan do not go to school, many of them girls. In the centres, educators use play-based learning activities to help children in underserved communities develop positive associations with school and return to learning.



98% of Grade 4 children we worked with in Tanzania are **reading at a grade-appropriate level**, up from 77% at the start of the project.

Blended online and in-person training helps teachers bring play into classrooms in Rwanda

159,000 primary students will benefit from playful learning, thanks to new teacher training developed with support from the LEGO Foundation, Rwanda's Ministry of Education, the University of Rwanda, the University of Cambridge, and the Rwanda Education Board. Teachers in the blended project are learning how to use play to help students develop core academic and socio-emotional skills. The training was designed with Rwandan teachers to ensure the content would be relevant to real-life classroom contexts and teacher needs.

UPRISERS: NOELLINE'S STORY

“My friends advised me to come back to school. I said to myself, let’s go back for getting a better future.”

– Noelline, 14-year-old Junior Leader, Burundi

Taking her future into her own hands

In Burundi, 51% of children affected by displacement do not go to school. Noelline was one of these children. She was forced to drop out of school when her parents couldn’t afford the fees. Her friends, members of a Right To Play-supported Girls’ Club, encouraged her not to give up on her dreams of an education and, fuelled by their encouragement, she found a way back to the classroom. Now she’s a member of the Girls’ Club too. As a Junior Leader, she performs plays that use humour and real-life examples to challenge gender norms and encourage parents and community leaders to support girls and out-of-school children to return to the classroom.

LEARN MORE



Credit: Julius Mahela, Burundi



Credit: Julius Mahela, Burundi

Noelline and the Girls’ Club perform a play for the community that raises awareness of the importance of equal access to education.

In this scene, set in a school office during enrolment season, Noelline plays the role of the Head Teacher. She sits behind a desk as two other characters, a father and son, approach her.

Head Teacher: “Why are you coming to enrol this young boy alone? Where is his sister?”

Father: “The reason is that only boys can go to school. Girls, they are not allowed to go to school.”

Head Teacher: “It is very sad to hear what you are saying about girls’ education. In fact, a girl is able to do what a boy can do. You are really amazing me with your mindset.”

Father: “Whatever you say I cannot accept. I refuse to hear your arguments.”

Head Teacher: “How many children do you have?”

Father: “I have two children, a girl and this boy. I came in to enrol this boy, but the girl must stay at home busy with chores.”

Head Teacher: “Please go and bring your daughter for enrolment immediately. If you refuse, I will have to call the policeman, and for sure you will be jailed.”

Father: “I do not understand what you mean. Why would the police care if my daughter is at home?”

Son: “If the policeman comes to take my father into jail, I will bite him.” (The audience laughs as the boy mimes biting a police officer.)

Father: (speaking to his son) “I have my doubts about this Head Teacher; maybe she is not qualified.”

Son: “She might be a liar! Maybe she is not a Head Teacher, and she is someone going to the market for her business since it is a market day.” (The audience laughs again.)

Head Teacher: “You can believe what you want. But I know that all children, including girls, have a right to education. Your daughter must be allowed to enrol in school!”



Empowering girls and supporting psychosocial well-being

Credit: Ralph Azar, Lebanon

GENDER EQUALITY AND GIRLS' WELL-BEING

We improved access to health information and services, conducted research around gender-based violence prevention, and broke down barriers to girls' participation – on the field and in the classroom.

Understanding harmful norms and attitudes that contribute to gender-based violence in Uganda and Lebanon

A three-year research project, conducted in partnership with the Global Women's Institute and the University of the Fraser Valley, engaged with adolescent girls in Uganda and Lebanon to better understand their perceptions of gender-based violence (GBV) and how it affects their lives. The project aims to use the findings to create more targeted and effective resources to combat root causes of GBV and monitor project impact.

By using playful and participatory evaluation approaches that empower participants and limit the risk of retraumatisation, researchers collected data that centred the experiences and voices of young people, especially girls. Participants were encouraged to journal using writing prompts, to draw "safe" and "unsafe" community spaces, and to create vignettes to foster discussions. Researchers learned about the gender norms and roles that contribute to GBV, and saw promising indicators that youth-led initiatives can contribute to a shift in social perceptions of GBV.

Improving access to gender-responsive health information and services in Mozambique

The SHARE project is equipping more than 162,000 young people to keep themselves safe from disease, avoid early pregnancy, and become advocates for their health and well-being. At the start of the project, only 50% of young women in project areas felt they could make their own decisions about their sexual activity, use of contraception, and when to access health care. Through Community-Based Mentorship Groups and School Health Clubs, community mentors and health workers supported young people to claim their sexual and reproductive health and rights. The project is offered in partnership with the Forum for African Women Educationalists, FHI 360, WaterAid, and Global Affairs Canada, and also works closely with Mozambique's Ministry of Education and Ministry of Health to ensure long-term sustainability.

Promoting gender equality and girls' empowerment through sports in Senegal

230 coaches – 47% of them women – are empowering youth through soccer, basketball, and other sports, thanks to training delivered in the RECAF-Jeu project, with the support of Global Affairs Canada. Sport helps youth develop life skills, yet there are few female coaches in Senegalese sports to empower young girls. These coaches are breaking down stereotypes about women's capabilities and places in sports leadership roles, inspiring thousands of girls.

Helping girls stay in school in Tanzania

Right To Play-trained teachers and Girls' Club leaders are helping more than 4,700 girls in Grades 5 to 7 in the Tarime and Serengeti Districts to stay in school and learn through the Save Her Seat project. Girls in these areas have high dropout rates due to poverty, early marriage, and menstrual health challenges, and only 23% of girls have adequate knowledge of menstrual health and hygiene practices. The project, which is supported by UK aid from the UK government and the Liverpool Football Club Foundation, uses play-based activities to help girls develop confidence and perseverance, and learn how to protect themselves from abuse, and early pregnancy and marriage.

PSYCHOSOCIAL SUPPORT

We piloted new projects to better understand how play helps children cope with crisis and foster belonging. We also provided psychosocial support to children experiencing trauma and displacement.

Piloting new programmes that support children's well-being through play

For too many children, crisis is the new normal. Climate-related disasters, conflict, and forced displacement put a heavy emotional burden on children and their families. These stressors can inhibit brain development and a child's ability to learn, limiting their future.

Last year, pilot projects in Lebanon and Pakistan used music and movement to support children to process trauma and find ways to communicate about and manage their emotions – skills that are key factors in improving children's psychosocial well-being.

Our Policy Brief, "Promoting Psychosocial Well-being Through the Power of Play", spotlighted learnings from these programmes as well as external research on how play helps children develop, learn, and cope with challenging situations, and made policy recommendations for how funders and governments can support this critical area of child protection. [LEARN MORE](#)



Credit: Dallas George, Canada

“Through play, children of all ages can explore their feelings, learn problem-solving strategies, and gain a sense of control over their experiences.”

– Dr. Ashley Nemiro, licensed family therapist and mental health and psychosocial expert

Fostering youth connection to Secwépemc cultural traditions in Canada

At a Youth Centre in Esk'etemc First Nation, Community Mentors encouraged Indigenous youth to connect to their cultural traditions by making Indigenous regalia, including belts, fans, bustles, skirts and shirts. These activities fostered a sense of belonging and pride in their heritage and created opportunities to learn from their Elders. Community Mentors also supported youth to build confidence and resilience through sports, arts and crafts, outdoor activities, land-based programmes, and intergenerational events.



Credit: Right To Play, Palestinian Territories

Supporting children with disabilities in the Palestinian Territories

Children were able to return to school and are showing positive learning outcomes thanks to the Norad-supported EQIE project. For children with disabilities living in the West Bank and Gaza, accessing safe and inclusive learning environments can be challenging. Educators enhanced classrooms to respond to the needs of children with disabilities, and in Gaza, our team led engagement campaigns that have helped more than 200 children with disabilities enrol in school since the start of the programme. 94% of them successfully passed their school exams.

Fostering social dialogue and cohesion in Lebanon

Women and youth are promoting social cohesion in their communities through a new project called We'am, supported by the European Union. Lebanon has experienced significant political, economic, and social upheaval in recent years, leading to increased social tensions. Women and youth are using music, sports, and other play-based approaches to engage more than 950,500 community members over the lifetime of the project through national-level campaigns that will support them to identify the causes of social tensions in the communities and build respect and common ground.

In Lebanon, children who participated in the Music for Emergencies pilot project showed **improvements in confidence, self-esteem, communication, and emotional regulation skills.**

Marking 21 years of impactful programming in Thailand

Right To Play Thailand brought the power of play to more than 160,000 children and young people across the country between 2002 and 2023. Children in refugee settlements received support to cope with displacement, youth in Bangkok developed confidence and communication skills through sports, and young offenders gained life skills to help them reintegrate into society. Right To Play projects in Thailand ended in 2023, and we are grateful to our staff, our communities, and our partners, including DKSH and the Liverpool Football Club Foundation, for their incredible commitment and support.



Credit: James MacDonald, Thailand

SUPPORTING CHILDREN IN EMERGENCIES

When an emergency strikes, children are the first and the most affected. Last year, we were able to quickly respond to three emergencies through the Children’s Emergency Fund. Donations to the Fund support children and families with the supplies, spaces, and support they need to cope with trauma and return to learning.

Supporting children in Mozambique affected by Cyclone Freddy

In February, our teams distributed more than 1,000 kits containing toothbrushes, soap, menstrual products, school uniforms, and notebooks to children and families affected by Cyclone Freddy. The major storm destroyed homes, schools, and community spaces, and interrupted children’s learning. Our teams also provided assisted devices to children who had lost theirs in the storm.



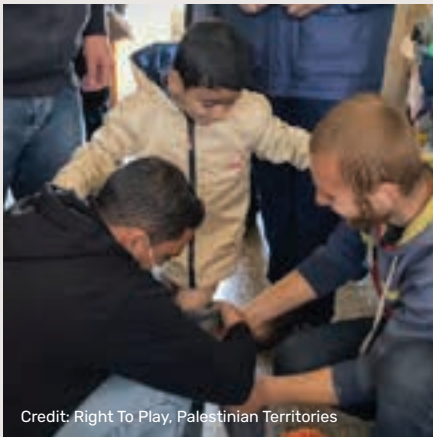
Credit: Right To Play, Mozambique



Credit: Associated Press

Keeping children learning in Rwanda

In May, our teams distributed learning and play kits to children and schools affected by heavy flooding and landslides that destroyed homes and schools in the country’s western and northern provinces. They also supported the District Authority to facilitate a remedial learning project that gave more than 1,200 grade 6 students a chance to continue learning.



Credit: Right To Play, Palestinian Territories

Supporting children in the Palestinian Territories

Donations to the Children’s Emergency Fund and funding from Global Affairs Canada and Norad provided thousands of warmth kits and psychosocial support kits to children and families sheltering in tents and schools in Gaza. Children are experiencing trauma and learning loss that will have long-term negative impacts on their well-being and development. We are coordinating with local agencies to assess children’s ongoing needs, including children with disabilities, and developing a response that can support them to recover and return to learning when it’s possible to do so.

UPRISERS: AIME’S STORY

“Children should know that they are capable of doing anything.”

– Aime, 11-year-old student, Rwanda

Calling for action on climate change in Rwanda

Aime lives in Rubavu, an area that was impacted by devastating floods in 2023. More than 18,000 individuals and families across Rwanda were displaced by the flooding. Aime was deeply affected by seeing friends lose homes and loved ones in the floods, and he wanted to help. The 11-year-old was learning coding as part of Right To Play’s Plug in Play project, which gives learners a chance to practise foundational STEM skills like making, tinkering, and coding. When he returned to school, he used a coding programme to highlight how a changing climate caused flooding in his community and ways people can protect themselves against the impact of flooding. He won third prize in a national Scratch coding competition for his project! [LEARN MORE](#)



Credit: Round Designs, Rwanda

OUR AMBASSADORS



Thank you to all the Ambassadors who supported and amplified our work in 2023.

Aleksander Aamodt Kilde, Alpine Skiing, Norway

Chemmy Alcott, Alpine Skiing, United Kingdom

Kayla Alexander, Basketball, Canada

Bianca Andreescu, Tennis, Canada

Nora Angehrn, Golf, Switzerland

Miranda Ayim, Basketball, Canada

Billy Bridges, Sledge Hockey, Canada

Marco Büchel, Board Member, Alpine Skiing, Switzerland

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Halvor Egner Granerud, Ski Jumping, Norway

Perdita Felicien, Track & Field, Canada

Allyson Felix, Track & Field, United States

Nouchka Fontijn, Boxing, Coach, Speaker, The Netherlands

Severin Freund, Ski Jumping, Germany

Akwasi Frimpong, Skeleton, The Netherlands

Roger Furrer, Golf, Switzerland

Théo Gmür, Para Alpine Skiing, Switzerland

Sasha Gollish, Track & Field, Canada

Kayla Grey, Media, Canada

Marco Hagemann, Commentator & Moderator, Germany

Martina Hingis, Tennis, Switzerland

Benoît Huot, Para Swimming, Canada

Alison Jackson, Cycling, Canada

Therese Johaug, Cross-Country, Norway

Hugo Kennis, TV Chef, The Netherlands

Bruno Kernén, Alpine Skiing, Switzerland

Carlos Lima, Handball, Switzerland

Aksel Lund Svindal, Alpine Skiing, Norway

Rosie MacLennan, Gymnastics, Canada

Joana Mäder, Beach Volleyball, Switzerland

Lucas Malcotti, Fencing, Switzerland

Sadio Mané, Football, Senegal

Alexander Martinez, Track & Field, Switzerland

Diana Matheson, Soccer, Canada

Brolin Mawejje, Snowboarding, Uganda, United States

Marnie McBean, Rowing, Canada

Anders Mol, Beach Volleyball, Norway

Ragnhild Mowinckel, Alpine Skiing, Norway

Tanguy Nef, Slalom, Switzerland

Marissa Papaconstantinou, Para Athletics, Canada

Suzann Pettersen, Golf, Norway

Andrew Poje, Ice Dancing, Canada

Nathan Redmond, Football, United Kingdom

Kevin Rempel, Sledge Hockey, Canada

Laurence Rochat, Cross-Country Skiing, Switzerland

Bernhard Russi, Honorary Board Member, Alpine Skiing, Switzerland

Abdi Salam Ali, Track & Field, Switzerland

Pien Sanders, Field Hockey, The Netherlands

Maximilian Schachmann, Cycling, Germany

Anna Schaffelhuber, Para Alpine Skiing, Germany

Manuela Schär, Para Athletics, Switzerland

Lauritz Schoof, Rowing, Germany

Alex & Maia Shibutani, Ice Dancing, United States

Pascal Siakam, Basketball, Cameroon

Birgit Skarstein, Rowing, Cross-Country, Norway

Arvin Slagter, 3x3 Basketball, The Netherlands

Sami Jo Small, Ice Hockey, Canada

Ben Sonnemans, Judo, Entrepreneur, The Netherlands

Christian Serum, Beach Volleyball, Norway

Lauren Stam, Field Hockey, The Netherlands

Jeroen Stekelenburg, Sports Journalist, The Netherlands

Amelie Stiefvatter, Moviemaker & Moderator, Germany

Johannes Thingnes Bo, Biathlon, Norway

Thijs van Dam, Field Hockey, The Netherlands

Tessa Veldhuis, Rugby, TV Host, The Netherlands

Rivkah op het Veld, Sports Journalist, The Netherlands

Anouk Vergé-Dépré, Beach Volleyball, Switzerland

Anouk Vetter, Track & Field, The Netherlands

Hayley Wickenheiser, Ice Hockey, Canada

Raphael Wicky, Soccer, Switzerland

Erica Wiebe, Wrestling, Canada

Markus Zberg, Cycling, Switzerland

Mats Zuccarello, Ice Hockey, Norway

UPRISERS: HANA'S STORY



Credit: Heran Films, Ethiopia

Inspiring tomorrow's changemakers

Hana moved around a lot growing up on the outskirts of Addis Ababa, Ethiopia. When her parents divorced and she went to a new school, she felt isolated and anxious, and struggled to cope with those big feelings. She heard about a Right To Play programme in her community and decided to try it out. That's where she met Coach Nunu. In the programme, Nunu led fun games and activities that gave children the chance to develop skills like communication, problem-solving, and leadership. Hana loved it and soon began leading sessions herself. Now Hana is a motivational speaker and youth mentor who dares younger generations of girls to go after their ambitions. She and Nunu reunited in March 2023 to speak at an International Women's Day event held by a nearby school and attended by more than 500 students, teachers, and community members. [LEARN MORE](#)



“There was something inside me. I wanted to be big, an influential woman.”

– Hana, Right To Play Alumna

SELECT 2023 PARTNERS

We are deeply thankful to the following global partners who have shown significant commitment to Right To Play over the last year by generously providing funding, supporting programme implementation, and amplifying awareness of the organisation at a global level.



GLOBAL CONSOLIDATED FINANCIALS

We are grateful for the trust that donors have placed in us to protect, educate, and empower children. We are proud to share annual reports and financial statements as part of our commitment to openness and accountability.

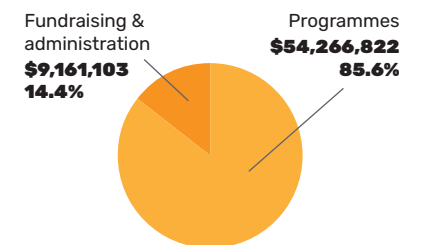
As at December 31, 2023 and 2022

| | 2023 | 2022 |
|--|------------|------------|
| | \$ | \$ |
| Assets | | |
| Current assets | | |
| Cash | 33,344,468 | 34,636,553 |
| Investments | 4,569,070 | 4,155,782 |
| Contributions receivable | 4,827,941 | 3,808,145 |
| Harmonised Sales Tax receivable | 186,737 | 172,811 |
| Prepaid and other expenses | 1,441,247 | 1,249,569 |
| | 44,369,463 | 44,022,860 |
| Capital assets | 624,961 | 789,041 |
| | 44,994,424 | 44,811,901 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable and accrued liabilities | 4,516,399 | 4,818,642 |
| Deferred contributions | 21,158,633 | 21,338,817 |
| Deferred lease inducement | 31,093 | 31,093 |
| | 25,706,125 | 26,188,552 |
| Long-term | | |
| Deferred lease inducement | 211,808 | 242,901 |
| Deferred capital contributions | 485,067 | 575,443 |
| | 26,403,000 | 27,006,896 |
| Net assets | | |
| Invested in capital assets | 314,069 | 555,132 |
| Internally restricted net assets | 4,155,782 | 4,155,782 |
| Unrestricted | 14,121,573 | 13,094,091 |
| | 18,591,424 | 17,805,005 |
| | 44,994,424 | 44,811,901 |

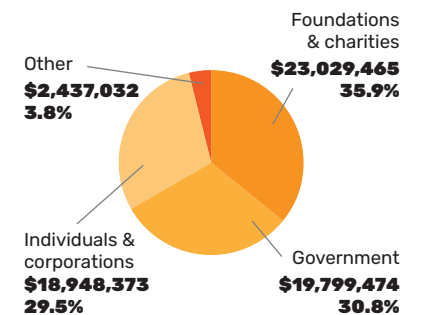
For the year ended December 31, 2023 and 2022

| | | |
|--|------------|------------|
| Revenue | | |
| Government | 19,799,474 | 22,469,354 |
| Individuals | 9,385,057 | 8,966,276 |
| Corporations | 9,563,316 | 10,002,843 |
| Foundations and charities | 23,029,465 | 21,694,340 |
| Donations-in-kind | 117,821 | 98,506 |
| Interest on investments and interest income and miscellaneous income | 2,319,211 | 1,514,237 |
| Total Revenue | 64,214,344 | 64,745,556 |
| Expenses | | |
| Programme expenses | | |
| Programme implementation | 52,020,645 | 51,696,813 |
| Public awareness and education | 2,246,177 | 1,740,967 |
| Total programme expenses | 54,266,822 | 53,437,780 |
| Non-programme expenses | | |
| Administrative | 4,091,395 | 3,742,396 |
| Fundraising | 5,069,708 | 5,139,391 |
| Total non-programme expenses | 9,161,103 | 8,881,787 |
| Total expenses | 63,427,925 | 62,319,567 |
| Excess of revenue over expenses | 786,419 | 2,425,989 |

Where the Money Goes



Where the Money Comes From



Visit our website to see a full audited report of Right To Play International's 2023 Financials, including notes that are an integral part of these consolidated financial statements.

LEARN MORE



Report of the Trustees

LEGAL STRUCTURE AND GOVERNANCE

REPORT OF THE TRUSTEES



Right To Play UK Limited is a charitable company limited by guarantee, incorporated on 3 May 2005 and registered as a charity on 5 December 2005.

Right To Play UK is a charity registered in England and Wales (Registration Number 1112404) and in Scotland (Registration number SC052331), as well as a company limited by guarantee (Registration Number 05441373). The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. Nothing in these Articles shall authorise an application of the property of the Charity for purposes which are not charitable in accordance with section 7 of the Charities and Trustee Investment (Scotland) Act 2005. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

The Right To Play UK Board of Trustees governs the charity in the UK (England and Wales and in Scotland) and is responsible for determining policies and overseeing the strategic direction of the organisation. The Board met four times in 2023 and delegated the day-to-day operations of the UK organisation to the Executive Director. The Trustees are shown on page 3. New Trustees are chosen in consultation with the full UK Board.

The Right To Play UK Finance and Audit Committee comprises three members of the Board as a minimum and is appointed by the UK Board to assist the trustees in fulfilling their oversight responsibilities. The Finance and Audit Committee is responsible for monitoring compliance with laws and regulations, and reviewing:

- the financial reporting process
- the system of internal control
- the audit process
- operational and personnel changes.

In performing its duties, the Finance and Audit Committee maintains effective working relationships with the Board and the Executive Director. During 2023, the Finance and Audit Committee was Chaired by Right To Play UK Trustee, Gregory Lai.

Fundraising code of practice

Right To Play UK is registered with the Fundraising Regulator and is a member of the Institute of Fundraising. Our fundraising activities are supervised by the Executive Director and Senior Management Team and follow recommended fundraising codes of practice. We did not receive any complaints about our fundraising activities in 2023.

RISK MANAGEMENT

The Trustees are responsible for identifying and reviewing the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The UK Executive Director, as operational manager of the charity, manages risk on a day-to-day basis and reports regularly to the Chair, the Finance and Audit Committee and the Board on risk issues, reporting on an updated risk register to the Board at each meeting. Each item is scored according to its perceived potential impact and likelihood together with actions that either have or will be taken in mitigation. One of the primary aims of the Finance and Audit Committee is to provide assurance over the procedures in place to manage the identified risks.

The Trustees considered the principal risks to be:

- dependence on a small pool of funders in challenging economic environment within the UK
- dependence on event related income
- limited brand recognition within the UK
- reliance on small staff team and retention of staff with institutional knowledge.

The first three risks are currently being managed by a comprehensive fundraising strategy which has been in place since 2022 and is focused on growing the organisation, developing a more diverse and sustainable funding portfolio and building our UK audience and brand. This approach has proven successful over the period and the organisation continues to grow. The Senior Management Team also works closely with the Right To Play International People and Culture team to recruit and retain talent, reporting regularly to trustees on team capacity.

REPORT OF THE TRUSTEES



RELATED PARTIES

Right To Play UK works in partnership with Right To Play International, under a shared Cooperation Agreement. In anticipation of trading activity in the UK, Right To Play UK has a wholly-owned trading subsidiary called Right To Play UK Trading Limited, which is a private company limited by shares. The company did not trade in the year. Right To Play UK Trading Limited has now been de-registered from UK VAT with effect from 2 October 2023.

CHARITABLE OBJECTS

The objects of Right To Play UK are to relieve the stress and hardship of children and to conduct and procure research into the causes of hardship and distress of children. The charity advances education, promotes health and harmony, and advocates for the improvement of health, education, community building, and the provision of sport and play opportunities.

PUBLIC BENEFIT

The Trustees confirm that they have complied with the duty in the Charities Act 2022 to have due regard to the Charity Commission’s guidance on public benefit, which addresses the need for all charities’ aims to be, demonstrably, for the public benefit.

Right To Play UK’s objectives are to protect, educate and empower children to rise above adversity through the power of play. Our role in the UK is to raise awareness and funds for the vital work of Right To Play, in order to make a growing contribution to our global efforts to bring about real change in children’s lives.

Working together with our partners and the rest of the Right To Play organisation, we work with children in some of the most difficult and dangerous places on earth, helping them to stay in school and graduate, to resist exploitation and overcome prejudice, to prevent disease and to heal from war and abuse.

For nearly 25 years, we have delivered programmes with impact in both development and humanitarian contexts. As pioneers in a unique approach to learning, both inside and outside of the classroom,

we harness play, one of the most fundamental forces in a child’s life, to help children dismantle barriers and embrace opportunities. We are the only global development organisation focused exclusively on using the power of play to transform children’s lives.

KEY MANAGEMENT PERSONNEL

The key management personnel are defined as the senior management team, which during 2023 consisted of the UK Executive Director, Head of Communications and Engagement, Head of Partnerships, and Finance and Operations Manager.

FINANCIAL REVIEW

The charity continues to fund its activities through corporate partnerships, individual donations, grants from trusts and foundations and a range of fundraising events. In 2023 Right To Play UK income was £2,069,137 (2022: £1,835,732) which was an increase of 13% from 2022 and 63% since 2021, as the organisation continued to deliver its new fundraising strategy.

The charity’s restricted income in 2023 was £583,033 (2022: £289,176). In 2023 we pursued new trust and foundation opportunities, continuing to build and diversify our support base, beginning several significant new relationships which will continue into 2024 and beyond.

RESERVES POLICY

To enable the smooth running of the charity, a minimum level of unrestricted cash is held to cover three months of estimated future operating expenses. At the end of the year, the Board also reviews likely funds to be received in the first quarter due to timing of donations following the year-end and, in addition to operating expenses, reviews other receipts and future event costs to ensure that any cash flow deficit which could arise can also be covered.

The final reserves at the end of 2023 were £332,894, which was higher than amount required by our reserves policy (£183,601) due to planned operating expenses at the start of 2024.

REPORT OF THE TRUSTEES

PAY SETTING POLICY

The Trustees recognise that they have a duty to supporters and beneficiaries to ensure that resources are used as effectively as possible. Right To Play UK's principle on remuneration is to ensure the reward package offered to employees is competitive in comparison to equivalent organisations in the sector, which is achieved by participating on external benchmarking. This enables Right To Play UK to attract and retain staff to develop and grow the charity. The salary scale was reviewed in 2023. The Board of Trustees is responsible for setting the pay of the Executive Director, in line with global pay scales.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees, who are also directors of the charitable company, are responsible for preparing their report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

The financial statements are required by law to give a true and fair view of the state of the affairs of the charitable company and the group and of the surplus or deficit for that period. In preparing these financial statements the Trustees are required to:

- select suitable accounting policies and apply them consistently
- observe methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements

- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue in operation.

The Trustees are also responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT OF DISCLOSURE TO THE AUDITOR

So far as the Board of Trustees are aware:

- a) there is no relevant audit information of which the Charity's auditors are unaware; and
- b) they have taken all steps that they ought to have taken as Trustees and in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

AUDITOR

The auditor, Haysmacintyre LLP, will be proposed for re-appointment at the forthcoming meeting of the Right To Play UK Board.

Signed on behalf of the Board



Gregory Lai, Chair of Trustees

14 June 2024

INDEPENDENT AUDITOR'S REPORT

Independent auditor's report to the members and Trustees of Right to Play Limited

OPINION

We have audited the financial statements of Right to Play UK Limited for the year ended 31 December 2023 which comprise Statement of Financial Activities, Balance Sheet, Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2023 and of the charitable company's net movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled

our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT



OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report (which includes the strategic report and the directors' report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the Trustees' Annual Report have been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report (which incorporates the strategic report and the directors' report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charity Accounts (Scotland) Regulations (as amended) require us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a strategic report.

RESPONSIBILITIES OF TRUSTEES FOR THE FINANCIAL STATEMENTS

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charitable company and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to regulatory requirements for GDPR, the Charities Act 2011 and the Companies Act 2006, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, the Charities Act 2011, and income and payroll taxes.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to income, management bias in accounting estimates and application of controls around authorisation of expenditure and payments. Audit procedures performed by the engagement team included:

- Inspecting correspondence with regulators and tax authorities;
- Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Evaluating management's controls designed to prevent and detect irregularities;
- Identifying and testing journals; and
- Challenging assumptions and judgements made by management in their accounting estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring

due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Lee Stokes
(Senior Statutory Auditor)

10 Queen Street Place

For and on behalf of Haysmacintyre LLP,
Statutory Auditors, London, EC4R 1AG

Date: 26 June 2024

INDEPENDENT AUDITOR'S REPORT



STATEMENT OF FINANCIAL ACTIVITIES



STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME & EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2023

| | | | | 2023 | 2022 |
|-------------------------------------|-------|--------------------|------------------|-------------|-------------|
| | | Unrestricted funds | Restricted funds | Total funds | Total funds |
| | Notes | £ | £ | £ | £ |
| INCOME FROM: | | | | | |
| Donations | 2 | 740,134 | 583,033 | 1,323,167 | 772,887 |
| Raising funds | 3 | 744,652 | - | 744,652 | 1,062,837 |
| Interest | 4 | 1,318 | - | 1,318 | 8 |
| Total | | 1,486,104 | 583,033 | 2,069,137 | 1,835,732 |
| EXPENDITURE ON: | | | | | |
| Raising funds | 5 | 441,109 | - | 441,109 | 462,260 |
| Charitable activities | | | | | |
| Projects | 6 | 242,401 | 698,648 | 941,049 | 342,802 |
| Grants for International operations | | 871,649 | - | 871,649 | 859,975 |
| Total | | 1,555,159 | 698,648 | 2,253,807 | 1,665,037 |
| NET MOVEMENT IN FUNDS | | (69,055) | (115,615) | (184,670) | 170,695 |
| RECONCILIATION OF FUNDS | | | | | |
| Total funds brought forward | | 401,949 | 327,156 | 729,105 | 558,407 |
| TOTAL FUNDS BROUGHT FORWARD | | 332,894 | 211,541 | 544,435 | 729,102 |

All income and expenditure arise from continuing activities. The charity has no recognised gains or losses other than those included in the results above and therefore no separate statement of total recognised gains and losses has been presented.

The accompanying notes form part of these financial statements.

BALANCE SHEET



BALANCE SHEET AS AT 31 DECEMBER 2023

| | | Unrestricted funds | Restricted funds | 2023 Total funds | 2022 Total funds |
|--|-------|--------------------|------------------|---------------------|---------------------|
| | Notes | £ | £ | £ | £ |
| FIXED ASSETS | | | | | |
| Tangible Assets | 12 | - | - | - | - |
| Investments | 13 | 1 | - | 1 | 1 |
| | | 1 | - | 1 | 1 |
| CURRENT ASSETS | | | | | |
| Debtors: amounts falling due within 1 year | 14 | 432,222 | 87,467 | 519,689 | 447,965 |
| Investment in Fixed Despoit | | 100,416 | - | 100,416 | - |
| Cash at bank and in hand | | (66,600) | 124,074 | 57,474 | 353,655 |
| | | 466,038 | 211,541 | 677,579 | 801,620 |
| CREDITORS | | | | | |
| Amounts falling due within 1 year | 15 | (133,143) | - | (133,143) | (72,519) |
| NET CURRENT ASSETS | | 332,895 | 211,541 | 544,436 | 729,101 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | 332,896 | 211,541 | 544,437 | 729,102 |
| NET ASSETS | | 332,896 | 211,541 | 544,437 | 729,102 |
| FUNDS | Notes | | | 2023 | 2022 |
| | 19 | | | £ | £ |
| Unrestricted funds | | | | 332,894 | 401,946 |
| Restricted funds | | | | 211,541 | 327,156 |
| TOTAL FUNDS | | | | 544,435 | 729,102 |

The financial statements were approved and authorised for issue by the Board of Trustees on 16 June 2024 and were signed on its behalf by:

Gregory Lai
Chair of Trustees

The accompanying notes form part of these financial statements.

CASH FLOW STATEMENT



CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2023

| | 2023 | 2022 |
|--|-----------|---------|
| | £ | £ |
| CASH FLOWS FROM OPERATING ACTIVITIES | (297,504) | 4,040 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Dividends and interest | 1,318 | 8 |
| Net cash provided by investing activities | 1,318 | 8 |
| CHANGE IN CASH AND CASH EQUIVALENTS IN THE REPORTING PERIOD | (296,186) | 4,048 |
| Cash and cash equivalents at the beginning of the reporting period | 353,655 | 349,607 |
| Cash and cash equivalents at the end of the reporting period | 57,469 | 353,655 |

NOTES TO THE CASH FLOW STATEMENT

RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 2023 | 2022 |
|---|-----------|-----------|
| | £ | £ |
| Net (expenditure)/income for the reporting period | (184,670) | 170,695 |
| Depreciation charges | - | - |
| (Decrease) / increase in debtors | (71,724) | (200,330) |
| (Decrease) / increase in creditors | 60,624 | 33,683 |
| (Decrease) / increase in investment | (100,416) | - |
| Interest and Dividends | (1,318) | (8) |
| Net cash provided by operating activities | (297,504) | 4,040 |

ANALYSIS OF CASH AND CASH EQUIVALENTS

| | 2023 | 2022 |
|--------------------------------|----------|---------|
| | £ | £ |
| Cash at bank and in hand | 57,474 | 353,655 |
| | 57,474 | 353,655 |
| Unrestricted | (66,600) | 26,499 |
| Restricted | 124,074 | 327,156 |
| Total Cash at bank and in hand | 57,474 | 353,655 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

1. ACCOUNTING POLICIES

Basis of Preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (published in 2019) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. Right To Play UK meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

Right To Play UK Limited’s activities, together with the factors likely to affect its future development, performance and position are set out in the Trustee’s report. Right To Play UK Limited’s forecasts and projections show that the charity should be able to continue to operate at the current level. The Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the Trustees continue to adopt a going concern basis in preparing the annual report and accounts.

Statement of cash flows

The charitable company’s cash flow statement reflects the presentation requirements of FRS 102.

Income

All income is recognised once the charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably.

Voluntary income is recognised when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Donated services and facilities may be included as income at current market value where this value is ascertainable and the donation is an ongoing arrangement. Where a market value is not available, appropriate estimates are made. In the current and prior year, the value of donated services and facilities was ascertained from the entities that made the donations.

Where the charity would not have ordinarily sought to obtain and pay for a service, no value is recognised in the financial statements. Fundraising income related to the income generated from special organised events and is also recognised where there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Investment income is recognised on a receivable basis.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the time spent on projects.

Raising funds

Costs of generating funds include staff costs, operational overheads and other costs relating to special events organised by the charity for funds and awareness raising. These and other fundraising costs are regarded as necessary to generate funds that are needed to finance charitable activities.

Charitable activities

These costs relate to projects delivered by Right To Play International and Right To Play Country Offices and include travel costs and other costs considered to be in the furtherance of the charitable objectives of the charity. Support costs have been allocated as applicable to the charitable activities of the charity. Grants relate to amounts donated to Right To Play International.

Governance costs

This comprises the costs of compliance with constitutional and statutory requirements and is now allocated in line with support costs.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|----------------------|--------------|
| Exhibition equipment | -10% on cost |
| Computer equipment | -33% on cost |

Investments

Investments in subsidiary undertakings are included in the accounts at cost.

Taxation

The charity is exempt from corporation tax on its charitable activities.



Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Leased assets and obligations

Rental costs under operating leases are written off in equal amounts over the period of the leases.

Employee benefits

- Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.
- Termination benefits are accounted for on an accrual basis and in line with FRS 102.

Estimates and Judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Although these estimates are based on management's best knowledge of the amount, events or actions, actual results may ultimately differ from those estimates. The Trustees consider depreciation to be subject to estimation and judgement.

Financial Instruments

Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access bank accounts and used as working capital. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes.



2. DONATIONS

| | 2023 £ | 2022 £ |
|--------------------|-----------|-----------|
| Donations | 731,739 | 473,145 |
| Corporate Sponsors | 8,395 | 10,566 |
| Grants | 583,033 | 289,176 |
| | 1,323,167 | 772,887 |

Included above is £583,033 for restricted purposes which is presented as grants in above note (2022: £289,176)
The donation services and facilities relate to legal services, meetings and event costs.

3. RAISING FUNDS (EVENTS AND CAMPAIGNS) - UNRESTRICTED FUNDS

| | 2023 £ | 2022 £ |
|----------------------------------|-----------|-----------|
| Fundraising events and campaigns | 744,652 | 1,062,837 |

4. INVESTMENTS - UNRESTRICTED FUNDS

| | 2023 £ | 2022 £ |
|-----------------|-----------|-----------|
| Interest Income | 1,318 | 8 |

5. COSTS OF RAISING FUNDS

| | Notes | 2023 £ | 2022 £ |
|--------------------------------------|-------|-----------|-----------|
| All costs incurred were unrestricted | | | |
| Promotional materials | | 22,177 | 70,813 |
| Special event costs | | 118,472 | 108,105 |
| Support costs | 7 | 300,461 | 283,342 |
| | | 441,110 | 462,260 |

6. CHARITABLE ACTIVITIES COSTS

| | Notes | Projects £ | Grants for int'l operations £ | Total 2023 £ |
|-------------------------------------|-------|----------------|-------------------------------------|--------------------|
| International programme costs | | 698,648 | - | 698,648 |
| Grants for international operations | | - | 861,870 | 861,870 |
| Support costs | 7 | 242,400 | 9,779 | 252,179 |
| TOTAL FUNDS | | 941,048 | 871,649 | 1,812,697 |
| Analysed as: | | | | |
| Unrestricted | | 242,400 | 871,649 | 1,114,049 |
| Restricted | 18 | 698,648 | - | 698,648 |

CHARITABLE ACTIVITIES COSTS

| | | Projects £ | Grants for int'l operations £ | Total 2022 £ |
|-------------------------------------|----|----------------|-------------------------------------|--------------------|
| International programme costs | | 86,294 | - | 86,294 |
| Grants for international operations | | - | 850,824 | 850,824 |
| Support costs | 7 | 256,508 | 9,151 | 265,659 |
| TOTAL FUNDS | | 342,802 | 859,975 | 1,202,777 |
| Analysed as: | | | | |
| Unrestricted | | 256,508 | 859,975 | 1,116,483 |
| Restricted | 18 | 86,294 | - | 86,294 |

7. SUPPORT COSTS

| | Cost of raising funds £ | Project costs £ | Grants for int'l projects £ | Total 2023 £ |
|----------------------|-------------------------------|-----------------------|-----------------------------------|--------------------|
| Office running costs | 57,860 | 24,139 | - | 81,999 |
| Bad debt expense | - | - | - | - |
| Travel costs | 8,245 | 11,881 | - | 20,126 |
| Rent | 17,130 | 58,346 | - | 75,476 |
| Staff costs | 207,447 | 138,255 | - | 345,702 |
| Governance costs | 9,779 | 9,779 | 9,779 | 29,337 |
| | 300,461 | 242,400 | 9,779 | 552,640 |

Support costs have been allocated on the basis of estimated time spent on projects.

8. GOVERNANCE COSTS

| | Notes | 2023 £ | 2022 £ |
|---|-------|---------------|---------------|
| Legal fees | | 885 | 2,543 |
| Auditor's remuneration | 9 | 22,338 | 22,920 |
| Non audit remuneration paid to auditors | | 6,114 | 1,990 |
| | | 29,337 | 27,453 |

9. NET INCOME / (EXPENDITURE)

Net resources are stated after charging/(Crediting) of:

| | 2023 £ | 2022 £ |
|--|-----------|-----------|
| Fees payable to the company's auditor for the audit of the annual accounts | 22,338 | 22,920 |
| Other fees payable to auditors | 6,114 | 1,990 |
| Operating lease rentals - other | 75,477 | 75,526 |

10. TRUSTEES' REMUNERATION AND BENEFITS

No Trustees were reimbursed expenses or remunerated for their services for the charity in 2023 (2022: £Nil).

11. STAFF COSTS

| | 2023 £ | 2022 £ |
|-----------------------|----------------|----------------|
| Wages and salaries | 297,241 | 310,343 |
| Social security costs | 37,038 | 38,285 |
| Other pension costs | 11,423 | 11,423 |
| | 345,702 | 360,051 |

The average monthly number of employees during the year was as follows:

| | 2023 | 2022 |
|--------------------------|----------|----------|
| Executive Director | 1 | 1 |
| Fundraising/Project | 4 | 4 |
| Marketing/Communications | 1 | 1 |
| | 6 | 6 |

During the year, 1 employee received annual salary between £80,001 - £90,000. (2022: 1 employee received annual salary between £80,001 - £90,000).

Total redundancies paid in 2023 was £8,500. There were no outstanding redundancy payments at the end of 2022.

Key management personnel comprise the senior management team. The total employee benefits of the key management personnel of charity were £100,449 (2022: £94,427).

12. TANGIBLE FIXED ASSETS

| | Exhibition equipment £ | Computer equipment £ | Totals £ |
|------------------------------|------------------------------|----------------------------|---------------|
| COST | | | |
| At 1st January 2023 | 7,091 | 4,868 | 11,959 |
| Additions | - | - | - |
| At 31st December 2023 | 7,091 | 4,868 | 11,959 |
| DEPRECIATION | | | |
| At 1st January 2023 | 7,091 | 4,868 | 11,959 |
| Charge for the year | - | - | - |
| At 31st December 2023 | 7,091 | 4,868 | 11,959 |
| NET BOOK VALUE | | | |
| At 31st December 2023 | - | - | - |
| At 31st December 2022 | - | - | - |

13. FIXED ASSET INVESTMENTS

| | | |
|---|-------------|-------------|
| Shares in group undertakings | | |
| COST | | £ |
| At 1st January 2023 and 31st December 2023 | | 1 |
| There were no investment assets outside the UK. The company's investments at the balance sheet date in the share capital of companies include the following: | | |
| Right To Play UK Trading Limited | 2023 | 2022 |
| Aggregate capital and reserves (£) | 1 | 1 |
| Holding % | 100 | 100 |

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2023 £ | 2022 £ |
|---|----------------|----------------|
| Amounts owed by associated undertakings | 228,364 | 327,156 |
| Other Debtors | 282,649 | 105,949 |
| Pre-payments | 8,676 | 14,860 |
| | 519,689 | 447,965 |

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2023 £ | 2022 £ |
|---|----------------|---------------|
| Trade Creditors | 5,663 | - |
| Accruals | 30,354 | 60,090 |
| Other taxes and social security | 9,254 | 12,120 |
| Amounts owed to associated undertakings | 87,872 | - |
| Other creditors | - | 309 |
| | 133,143 | 72,519 |

16. OPERATING LEASE COMMITMENTS

| | Land and buildings 2023 £ | 2022 £ |
|-----------------------------------|---------------------------------|-----------|
| Expiring within one year | - | - |
| Expiring within one to five years | - | - |

17. PENSION COMMITMENTS

The charity operates a defined contribution pension scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £ 12,900 (2022: £ 11,496).

NOTES THE THE FINANCIAL STATEMENTS

18. MOVEMENT IN FUNDS

| | At 01 Jan 23 | Income | Expenditure | At 31 Dec 23 |
|--|-----------------|------------------|--------------------|-----------------|
| | £ | £ | £ | £ |
| UNRESTRICTED FUNDS | | | | |
| General fund | 401,946 | 1,486,104 | (1,555,159) | 332,891 |
| RESTRICTED FUNDS | | | | |
| NORAD-Enhancing Quality and Inclusive Education | 21,757 | 34,500 | (56,257) | 0 |
| GAC-Sexual Health and Reproductive Education | - | 9,000 | (9,000) | - |
| Multi-TUSOBOLA | 30,000 | (25,000) | (5,000) | - |
| GAC-EMPOWER | - | 25,000 | (25,000) | - |
| Multi-TUSOBOLA | 10,000 | - | (10,000) | - |
| GAC-Sexual Health and Reproductive Education | - | 240,000 | (240,000) | - |
| GAC-Renforcement des capacités des filles par le s | - | 60,000 | (60,000) | - |
| UnRestricted-General Programme | - | 5,000 | (5,000) | - |
| Multi-TUSOBOLA | - | 5,000 | (5,000) | - |
| GAC-EMPOWER | - | 15,000 | (15,000) | - |
| UnRestricted-General Programme | 228,050 | - | (34,697) | 193,353 |
| Multi-Save Her Seat | - | 171,066 | (171,066) | - |
| FCD0-Play for Prevention of VAWG | - | 35,129 | (16,941) | 18,188 |
| Multi-Right To Play Global Emergency Appeal | - | 6,142 | (6,142) | - |
| Multi-Save Her Seat | - | 2,196 | (2,196) | - |
| UnRestricted-General Programme | 37,349 | - | (37,349) | (0) |
| | 327,156 | 583,033 | (698,648) | 211,541 |
| TOTAL FUNDS | 729,102 | 2,069,137 | (2,253,807) | 544,432 |

MOVEMENT IN FUNDS

| | At 01 Jan 22 | Income | Expenditure | At 31 Dec 22 |
|---|-----------------|------------------|--------------------|-----------------|
| | £ | £ | £ | £ |
| UNRESTRICTED FUNDS | | | | |
| General fund | 434,133 | 1,546,556 | (1,578,743) | 401,946 |
| RESTRICTED FUNDS | | | | |
| GAC-Child Protection (Bliss) | 10,000 | - | (10,000) | - |
| Porticus-Music for Development | - | - | - | - |
| NORAD-Enhancing Quality and Inclusive Education (E/C LLP/CLNT E LERI CHARITABLE TR) | - | 30,000 | (8,243) | 21,757 |
| Multi-TUSOBOLA (Souter Charitable Trust) | 5,000 | 25,000 | - | 30,000 |
| Tanzania-Liverpool Football Club Foundation | - | 228,050 | - | 228,050 |
| Multi-TUSOBOLA | 10,000 | - | - | 10,000 |
| Multi-The Beirut Crisis: Helping Children Cope (Beatrice/RG Hill/Miller) | 5,000 | - | (5,000) | - |
| UnRestricted-General Programme (Hassan El Masry) | 94,274 | - | (56,925) | 37,349 |
| Multi-Girls on Track (Isle of Man Govt.) | - | - | - | - |
| Multi-Right To Play Global Emergency Appeal | - | 6,126 | (6,126) | - |
| UNICEF-Safe to Play-reducing violence within schools in northern Uganda | - | - | - | - |
| | 124,274 | 289,176 | (86,294) | 327,156 |
| TOTAL FUNDS | 558,407 | 1,835,732 | (1,665,037) | 729,102 |

NOTES THE THE FINANCIAL STATEMENTS

19. NET ASSETS BY FUND

| | Unrestricted funds | Restricted funds | 2023 Total funds |
|---------------------------|-----------------------|---------------------|---------------------|
| | £ | £ | £ |
| Fixed Assets | 1 | - | 1 |
| Current Assets | 466,038 | 211,541 | 677,579 |
| Creditors due | (133,143) | - | (133,143) |
| NET ASSETS | 332,896 | 211,541 | 544,437 |
| NET ASSETS BY FUND | | | |
| | Unrestricted funds | Restricted funds | 2022 Total funds |
| | £ | £ | £ |
| Fixed Assets | 1 | - | 1 |
| Current Assets | 474,464 | 327,156 | 801,620 |
| Creditors due | (72,519) | - | (72,519) |
| NET ASSETS | 401,949 | 327,156 | 729,102 |

20. ULTIMATE CONTROLLING PARTY

The charity is controlled by the Board of Trustees. The ultimate parent of the company is Right To Play International, a company incorporate in Toronto, Canada, and this is the largest and smallest company into which the results of the charity are consolidated. The consolidated accounts are available from 43 Front St E, Unit 200, Toronto, ON M5E 1B3 Canada.

21. DONATED SERVICES AND FACILITIES

Pro bono legal services, meetings and event support amounting to £nil (2022: £0) was received in the year.

22. RELATED PARTY DISCLOSURES

The charitable company has taken advantage of the exemption to disclose related party transactions with other Right To Play charities, as permitted by Financial Reporting Standard 102, section 33, as its results are consolidated in the accounts of the ultimate parent undertaking.

Donations received from related parties and Trustees amount to £188,987 (2022: £147,326). None of those donations were outstanding from Trustees at year-end.

NOTES THE THE FINANCIAL STATEMENTS



23. PRIOR YEAR STATEMENT OF FINANCIAL ACTIVITIES

| | | <i>Unrestricted funds</i> | <i>Restricted funds</i> | <i>2022 Total funds</i> |
|-------------------------------------|---|---------------------------|-------------------------|-----------------------------|
| | | £ | £ | £ |
| INCOME FROM: | | | | |
| Donations | 2 | 483,711 | 289,176 | 772,887 |
| Raising funds | 3 | 1,062,837 | - | 1,062,837 |
| Investments | 4 | 8 | - | 8 |
| Total | | 1,546,556 | 289,176 | 1,835,732 |
| EXPENDITURE ON: | | | | |
| Raising funds | 5 | 462,260 | - | 462,260 |
| Charitable activities | | | | |
| Projects | 6 | 256,508 | 86,294 | 342,802 |
| Grants for International operations | | 859,975 | - | 859,975 |
| Governance costs | 8 | - | - | - |
| Total | | 1,578,743 | 86,294 | 1,665,037 |
| NET MOVEMENT IN FUNDS | | (32,187) | 202,882 | 170,695 |
| RECONCILIATION OF FUNDS | | | | |
| Total funds brought forward | | 434,133 | 124,274 | 558,407 |
| TOTAL FUNDS CARRIED FORWARD | | 401,946 | 327,156 | 729,102 |

COMPANY NUMBER: 05441373

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RIGHT TO PLAY

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